#### COMPREHENSIVE ANNUAL FINANCIAL REPORT

OF

## COMMUNITY UNIT SCHOOL DISTRICT NO. 300

#### **CARPENTERSVILLE, ILLINOIS**

FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Officials Issuing Report

Cheryl Crates, Chief Financial Officer MeriAnn Besonen, Director of Finance

Department Issuing Report

Finance



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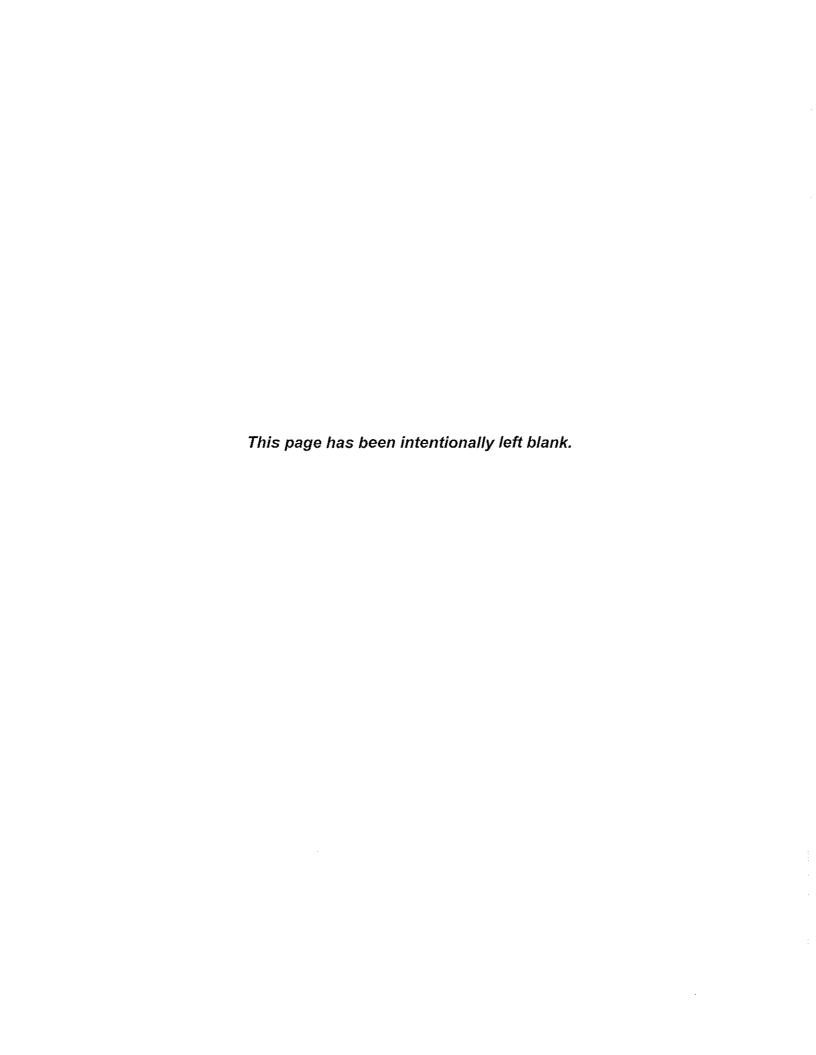
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Community Unit School District 300 300 Cleveland Ave Carpentersville, IL 60110-1943 847-551-8451 www.d300.org

December 7, 2011

President, Members of the Board of Education and Citizens of Community Unit School District No. 300, Community Members Community Unit School District No. 300 Carpentersville, Illinois

The Comprehensive Annual Financial Report (CAFR) of Community Unit School District No. 300 (the District), Carpentersville, Illinois, as of and for the year ended June 30, 2011, is submitted herewith. Responsibility for the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the District. We believe the data, as presented, is accurate in all material aspects; that it is presented in a manner designed to fairly set forth the financial position and results of operations of the District as shown by the disclosure of all financial activity of its various funds; and that all disclosures necessary for public understanding of the District's financial status have been incorporated within this report.

The CAFR includes all funds of the District and is presented in three sections: Introductory, Financial, and Statistical. The introductory section includes this transmittal letter, the District's organization chart, and a list of principal officers and elected officials. The financial section includes the independent auditor's report on financial statements and schedules, Management Discussion and Analysis (MD&A), basic financial statements and required supplemental information such as the combining and individual fund financial statements and schedules. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

GAAP require that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The MD&A can be found immediately following the report of the independent auditors.

#### Reporting Entity and Its Services

The District is a unit district that comprises an area of 118 square miles in northern Illinois. The District includes Algonquin, Carpentersville, East Dundee, Gilberts, Hampshire, and Lake in the Hills, Pingree Grove, Sleepy Hollow and West Dundee. A small portion of the City of Elgin, an annexed portion of the Village of Hoffman Estates along with portions of Barrington Hills, Cary and Fox River Grove are also within the District. The District operates three high schools, five middle schools, sixteen elementary schools, one early childhood center, one alternative school, and two administration buildings.

The District has a tax base that includes residential and commercial development as well as agricultural areas. A regional shopping center, Spring Hill Mall, is located within the District. The mall is anchored by Macy's, Carson Pirie Scott and J.C. Penney's. There are also a number of outlet developments including several retailers such as Jewel Food Store, Target, and Best Buy. Algonquin Commons on Randall Road is an upscale shopping and dining destination with over 80 specialty stores and restaurants. The Arboretum on Higgins Road is an upscale shopping and dining destination with over 50 specialty stores and restaurants.

The Villages of Carpentersville, West Dundee, East Dundee, Lake in the Hills and Algonquin have all developed existing parcels of property within the District's boundaries as well, including extensive retail, commercial and residential development of the Randall Road Corridor which runs from south Kane County through McHenry County. A factory outlet mall (Huntley Factory Shops) consists of numerous retail shops and is located at the intersection of Interstate 94 and Illinois State Route 47. This outlet mall is across from a Del Webb Senior Citizen development.

Chase Bank has located its Illinois Bank Card Center in the District and Matsushita (Panasonic) maintains their Midwest Regional Operation Center in the District. Eighty percent of the Sears Merchandising Group Headquarters which employs 6,000 people is contained within the District.

The District's 2,134 employees (1,249 teachers, 796 non-certified staff and 89 administrators) served approximately 19,959 students for the 2010-11 school year, with expenditures totaling approximately \$235.8 million; of which capital projects and bond and interest payments totaled approximately \$26.5 million.

The governing body consists of a seven-member Board of Education elected from within the District's boundaries for four year overlapping terms. The Superintendent and staff administer day-to-day operations. The District is governed by an elected seven-member Board of Education and a full-time administrative staff.

#### DISTRICT ADMINISTRATION

*Dr. Kenneth Arndt, Superintendent*. Dr. Arndt has held this position since 2002. Prior to that Dr. Arndt served as Superintendent in Decatur, Illinois for six years and Assistant Superintendent in Ohio for seven years. Dr. Arndt holds a doctorate degree in Educational Administration and Supervision from the University of Toledo, Ohio.

Mr. Michael Bregy, Superintendent-Elect. Mr. Bregy was selected by the Board of Education to succeed Dr. Arndt and in January of 2011 assumed the position. Mr. Bregy served as Principal at H.D. Jacobs High School, CUSD300 in Algonquin, Illinois for six years and Assistant Principal for three, Assistant Principal at Jefferson High School, Rockford, Illinois for one year and over five years teaching in Coppell Texas. Mr. Bregy holds an Education Specialist degree in Educational Administration and Supervision from the Northern Illinois University.

Dr. Cheryl Crates, Chief Financial Officer. Dr. Crates has held this position since 2004. Prior to that Dr. Crates served as the Assistant Superintendent/Finance at Madison Elementary School District in Phoenix, Arizona for 14 years, and Business Manager at school districts in Phoenix, Arizona; Lake Zurich, Illinois; and North Chicago, Illinois. Dr. Crates holds an Ed.D. in Administration from Northern Illinois University.

#### **BOARD OF EDUCATION**

OFFICIAL	Position	TERM EXPIRES
Ann Miller	President	April 2013
Chris Stanton	Vice President	April, 2015
Karen Roeckner	Secretary	April, 2013
Joe Stevens	Member	April, 2015
Susie Kopacz	Member	April, 2015
Steve Florentino	Member	April, 2015
Dave Alessio	Member	April, 2013
Dr. Cheryl Crates	Treasurer	Appointed

Based on the legislative authority codified in <u>Illinois School Code</u>, the Board of Education has the following power:

- The corporate power to sue and be sued in all courts.
- The power to levy and collect taxes and to issue bonds.
- The power to contract for appointed administrators, teachers, and other personnel as well as for goods and services.

#### Mission and Strategic Goals

Community Unit School District 300's mission is to help students reach their potential as self-directed learners and responsible citizens. The District 300 strategy areas were developed as part of a holistic model. The seven strategy areas envelop all 36 initiatives in the strategic plan. Each strategy area is interconnected and interrelated to the others. The two strategy areas of Research and Information Systems and Communication serve as umbrella strategy areas on which all other strategy areas are critically dependent.

#### Strategic Goals:

- 1. Update the curriculum and instructional program and achieve the following:
  - Establish higher academic standards and expectations
  - Increase rigor
  - Modernize the curriculum to reflect diversity within the district
  - · Become a leader in instructional technology integration in the classroom
  - Improve student achievement with group work skills
  - · Increase emphasis on teaching life skills and preparing students for life after high school
  - Improve programming for the talented and gifted student
  - Utilize valuable business and community resources to support and enhance the curriculum and instructional programs
- 2. Create a learning environment within each school and throughout the district that instills a feeling of security, embraces diversity, and promotes optimal learning at all levels of the organization.
- 3. Attract and retain quality educators and staff through an environment that encourages professional development and excellence.
- 4. Over time, become a leader in technology integration by developing an information systems infrastructure and implementing research and information systems to analyze organizational data and effectively communicate this into useful information.
- 5. Develop a financial plan to implement the tactics in the strategic plan that ensures fiscal responsibility and transparent communication about the district's finances.
- 6. Develop and implement protocols as part of a comprehensive district communication plan to ensure transparent, thorough, effective and regular communication between and among all stakeholder groups.

7. Improve parent and community engagement through a Board of Education strategy that draws parents into greater involvement in their children's education, and enhances public opinion and support by dialoguing, promoting, communicating the benefits the school district brings to the community, including its cultural diversity.

#### **Community Initiatives**

- 1. Advance 300 is a group of several hundred community members dedicated to educating and gaining support and trust from the District 300 community in order to achieve and enhance educational excellence for all children.
  - a. Advance 300 mobilized over 2,000 volunteers district-wide to educate voters and secure **two YES** votes for the operating rate increase of \$0.55 and \$185 million of general obligation bonds in 2006.
  - b. This independent community group is still active today, promoting legislative initiatives that promote fiscally healthy schools and educational excellence for all children.
- 2. Each school has an active PTO. Altogether, the PTOs donated over \$100k to District schools in fiscal year 2010-2011.
- 3. The District also has an **active Foundation**. Since the Foundation was started it has raised over \$490k for District enrichment, providing grants in the areas of technology, literacy, arts, drama and leadership.
- 4. The Ministerial Counsel includes all faith based organizations in the District. They hold meetings quarterly to discuss District and student issues, including race and diversity.
- 5. The District hosts Legislative Breakfasts with area elected officials.
- 6. Realtor Association meetings with District officials occur semi-annually.

#### **Recent Board Initiatives**

1. During the 2008-09 fiscal year the Board of Education initiated the Board EPRT Committee. While the ERPT process was being used by Administrators to present recommendations on a program's effectiveness Board members did not play an active role in the process. The Board EPRT Committee has allowed the program to fully develop as an important tool to be used to determine the fiscal accountability and effectiveness of our programs. Using the EPRT Process the Board EPRT Committee determined and recommended a change that resulted in reductions of \$8.1 m as follows:

#### A. Transportation -\$1.4m

- a. Eliminate busing for "Preschool for All" and bell time changes
- b. Decreased Dual Language
- c. Elgin Community College
- d. Ombudsman
- e. Parochial redesign

#### B. Administration & Support -\$1.0m

- a. Construction Manager
- b. PE& not hire HHS Divisional
- c. Did not hire AP Gilberts
- d. Support
- e. 4 secretaries
- f. 5 custodial
- g. 13 + 13.5 Para Professionals

#### C. Teaching Staff -\$2.7 m

- a. Reduced 101 FTE
- b. Increased Class Size
- c. Kindergarten PE, Music, Media
- d. Special Education
- e. Gifted
- f. Literacy

#### D. Other-\$.9 m

- a. Reduce payments to substitute teachers
- b. Reduce -2° in building temps
- c. 3 furlough days electricity
- d. Summer programming
- e. Driver's Ed Car
- f. New hire limit to BA +15
- g. Decrease travel in extra curricular

#### E. Supplies & Services \$1.1m

- a. Technology
- b. Supplies
- c. Human Resources
- d. Safety Equipment
- e. Building and Grounds

#### F. Wage Reductions -\$1.0

- a. Secretarial, Custodial, Maintenance, Non-Union and Administrative staff took a 4.4% reduction
- b. Teachers agreed to a soft freeze(means no COL spread against the schedule)

#### Accomplishments

Community Unit School District 300's primary learners and responsible citizens.	mission is to help students reach their potential as self-directed
District St	rategic Plan Goals, 2007-2011
1.Curriculum & Instruction	4.Learning
2.Parent & Community Engagement	5.Research & Information Systems
3.Human Resources	6.Communications
	7.Finance

#### **Finance**

Audits completed this year; (7)

- 1. Completed training with auditor to do all accruals for district audit to accomplish the goal of removing the material weakness from the audit findings
- 2. Audit point removed due to completing the *Financial Statement Disclosure Checklist GASB No. 34*<u>Student Activity</u> -Completed student activity and money handling procedures and reviewed them with the committee. This new procedure will help to ensure that all staff follows the same District procedures.(7)

  <u>Special Education</u> Completed PPS conversion of the account code structure to a more functional and accountable one. The intent is to mirror the state system and requirements which will allow district to produce better reports.(7)

#### Food service (4)

- 1. Began FFVP program which provides supper to students in impoverished schools
- 2. Changed to a new Summer Food Service program
- 3. Completed a Food Service Resource Guided for Principals and Administrators
- 4. Completed a project of utilizing Gold Medal Menus for the elementary Schools
- 5. Implemented a Nutritional Calculator complete for elementary schools and available to parents on our web site
- 6. Implemented Deli and Salad bars at the high schools
- 7. Implemented the 12-Spot at HMS, DMS and Lakewood
- 8. Implemented Cool Cafe brand at Golfview, Wright, LITH, Parkview, Lincoln Prairie Elementary schools

#### Lawson implemented; .(7)

- 1. Paperless process for paychecks and w-2s.
- 2. Document Imaging afforded us the opportunity to implement the electronic submission of pay sheets for Payroll
- 3. And the electronic submission of invoices to Accounts payable
- 4. The Student Fees were made available to be paid through the web-store and interfaced with Infinite Campus Student Information system
- 5. Checkredi rollout was completed which allows for a faster collection of bad checks
- 6. Continued to enhance the processes for the web-store (field trips etc)
- 7. Pre-K and All Day Kindergarten tuition program bills went paperless

<u>Fixed Assets Review</u> implemented enhancements for Fixed Asset module for Lawson in regard to tracking and reporting to ensure fiscal responsibility. We also completed the fixed assets count and are currently working on fixed asset reconciliation. (7)

#### Finance Other initiatives: .(7)

Changing the budget methodology to included SES student status for the building budgets and the building and grounds budgets

<u>Enhanced and improved communications</u> between the community and staff members by developing SharePoint (internal – Kindergarten Academy Site, EPRT Site, Board Packets) sites and Web page for external communications.(6)

#### **Purchasing**

#### P Card (7)

Electronic submittal was implemented 1/1/2011. Electronic submittal process for Pcard Receipts for all sites and departments for indexing and viewing in Pcard Self-Service. (7)

#### Purchasing LBI (KIDS Dashboard (6)

YTD Report showing all PO lines for that budget year has helped in planning for the next year's budget was completed (6,7)

#### **Procurement Online training manual (6,7)**

Completed the Procurement Online training manual and it is available on Share Point. Development is approximately 75% complete in the Learning Accelerator module.

. This will streamline the process and reduce manual data entry by district personnel. (7)

#### Punch-out contracts (7)

The punch-out feature reduces that amount of data entry time by the requestor by 95% and enables the District to monitor the contract pricing for all sites. The used textbooks (Follett Educational Services) contract was added to this module this year. (7)

#### **Shopping Cart (7)**

Streamlined the following ordering process through the item master/shopping list in Lawson (7)

- Custodial Uniforms
- Air Filters
- Custodial Supplies (Green and Non Green Items),
- Outsourced Printing,
- Athletic Supplies and Equipment
- Smart Boards

#### **Customer Satisfaction (6)**

Improved customer satisfaction by 9.6% according to the spring 2011 survey.

#### **Building Operations**

#### Elevate the environment for learning while reducing expenses (4)

Maintained or increased buildings' appearance levels by utilizing new manpower deployment and cleaning strategies. This included new equipment, technologies and chemicals.

- 1. This past year successfully rolled out the State Mandated "Green Cleaning" program.
- 2. Provided many buildings with new, more efficient equipment replacements and created a detailed report of building level equipment inventories.
- 3. Created a new inventory of cleaning materials. (cleaning towels, mops and runners)

#### Reduce utilities expenses (7)

While doubling efforts to reduce usage and exceeded our savings goal and realized over \$445,000 in energy savings.

<u>New snow removal</u> bid broke out individual school pricing to enable D300 to charge snow removal costs back to groups that rented D300 facilities on days that D300 would normally not plow (typically Saturday and Sunday). (7)

#### **Demand Reduction** (7)

D300 participation in electrical "Demand Reduction" program resulted in payments in excess of \$126,000 to D300.

<u>Rental agreements</u> were reviewed and approved. The new fee schedule was implemented the year previously and this year we made sure we streamlined it to run smoother. Document imaging allowed maintaining and referencing the rentals quickly(7)

<u>Document imaging</u> was adopted into daily applications of accounts payable, rental agreements, receiving and contracts. Made strides to go green by having the worksheets for alarm/light checks sent via email. Electronic filing helps our department go paperless(7)

#### Construction

#### **Projects completed: (4)**

- CMS The water main loop was completed along Cleveland Avenue and was paid for out impact fee funds. This water main completion was the final project associated with the opening of the new deLacey Family Education Center;
- 2. <u>Jacobs High School</u> The masonry wall near the old gym was repaired in order to fix a leak and the sinkhole on Golden Eagle Drive was fixed;
- 3. <u>AMS</u> Walk-in cooler replacement; <u>Meadowdale</u> Sidewalk was extended and a storm water pipe put in:
- 4. <u>Hampshire High School</u> A number of warranty repairs completed: Track repaired (entire lane 1 removed and rubberized), Entire lighting system in the field house gym replaced; Entire sound system in competition gym replaced; Stair tread replacement; Auditorium walls were replaced; Rusting Trespa spacers were cleaned and sealed.
- 5. The old <u>deLacey/DCHS</u> athletic fields were constructed near the end of spring 2010. A majority of the construction was done but weather delayed the finish of the project to spring of 2011
- 6. Dundee Crown NOC Generator,
- 7. Jacobs's masonry repair and the
- 8. Meadowdale sidewalk extension.

<u>Construction archives</u> In order to help facilitate projects and to help others obtain a history per building, we reorganized the construction archives into an informational library. In accomplishing this, we were also able to provide the Regional Office of Education easier access to documentation they did not have on record for various projects. (4)

#### **Technology**

<u>Implemented improved IT security procedures</u> for all student and staff data, as well as systems security for electronic systems. (5)

- 1. Server rooms have been secured or electronics moved from open wire racks to locked enclosures where space was not available to obtain a secure room.
- 2. Complex passwords are now required along with a forced password change every six months.
- 3. And IT security plan has been drafted to include the current backup and recovery capabilities, along with system redundancies.

<u>Improved reliability of district systems</u> with a focus on access to the email and web systems, along with improved LAN/WAN reliability. (5,6)

- 1. The email server was reorganized into 28 databases rather than the former four. This will allow for quicker recovery in the event of a serious corruption problem.
- 2. The reliability of electrical power at the DCHS NOC was enhanced by improving the UPS (short-term battery capability) systems and by installing a generator to provide long-term power. Additional fiber (either district-owned or leased) was added to improve the speed of access between schools. An additional 50 mbs Internet link was added at Jacobs High School through Comcast to improve Internet access for all schools.
- 3. We completed a major AS/400 operating system and Lawson application conversion to run the newest Lawson release in order to improve staff and system efficiencies and provide greater functionality.

Expanded funding sources for IT projects, with a focus on integrating technology in teaching and learning in the areas identified by Curricula and Instruction. Additional funding sources were used this year from various grants, alternative D300 budget sources and donations. A 15-year technology plan was developed as part of EPRT to identify costs and a phased implementation to provide technology and support for student learning.(5) Instructional Technology

#### Infinite Campus(5)

- 1. Integration of Parent Portal and RevTrak. Parents who have access to the Infinite Campus Parent Portal are able to see the detail of student fees owed and make payments (including partial payments) on the web store that will update in real time to Infinite Campus.
- Expanded Messenger, Email and RCS systems through Infinite Campus to improve communication with parents and students. Gary D. Wright saved approximately 12.2 cases of paper using a "Virtual BackPack".
- 3. Assessment data has been uploaded into Infinite Campus to assist in decision making.
- 4. This also has enabled staff to develop placement sheets and assist scheduling students into correct courses at the secondary level.
- 5. Increased use of the Health module, streamlining health registration process, allowing better communication and completeness of information.
- 6. State Reporting has been streamlined, providing the most accurate and consistent information that the District has ever had.

#### SharePoint (6)

- 1. Hits: 7,814,377 as of July 15, 2011. Two years ago there were 30,485 hits.
- 2. Users: 2,912
- 3. Size of database: 31,856 of space.

#### **SMART Boards (1)**

1. The District currently owns over 500 SMART Boards, installed in about half of all classrooms, all purchased since the 2007-2008 school year. This impacts more than half of all teachers and all students in the district. We continue to develop SMART Board professional development program to address

needs of new teachers receiving the technology and those who require ongoing support.

2. Piloted SMART Math software to determine effectiveness and need

#### Instructional TechnologySoftware (1)

- 1. Developed software evaluation process to save money on purchasing and ensure alignment of software to curriculum
- 2. Consulted with Title Department to implement Scholastic Read 180 and System 44 with validity.
- 3. Evaluated and recommended credit recovery software. Currently train, support and manage the software for online learning.
- 4. Developed policies and procedures for Destiny use to standardize data and save money
- 5. Worked with vendors to troubleshoot global issues with systems managed and improve overall quality of service.
- 6. Entered all student data for over 15 databases such as Scantron, ACT Online, Keytrain and Learning.com. Continue to manage, train and support District databases.

#### Grants

#### New - 2011 Grant Awards (4)

- 1. \$12,500 HUSSC Award Funds to be used for kitchen equipment food service needs.
- 2. \$10,631 Kane County Flu/Influenza / Round one of funding
- 3. \$6,000 Kane County Flu/Influenza / Round two of funding
- 4. \$5,000 Kane County Fit for Kids to be used for Fresh Fruit Veg. Program equipment.
- 5. \$3,500 Kane County International Walk to School Day Funds for school PTO usage.

#### D300 Tuition Based All Day Kindergarten Academy(4)

- 1. Responsible for Financial Model and adherence to Tuition Based Kindergarten service for two incremental schools in 2011.
- 2. Program services over 130 students and has annual revenues in excess of \$230,000.

#### D300 deLacey Wrap Around - Childcare (4)

- 1. Developed and financially modeled promoted deLacey Tuition Based wrap-around Childcare.
- 2. Program bridges the gap for families needing full-day childcare for Tuition Preschool with service from 7:00A.M 5:00P.M
- 3. Program services approximately 15 children with annual revenues in excess of \$35,000.

#### D300 Tuition Based Preschool: (4)

- 1. Responsible for continued financial oversight of program.
- 2. Program services over 100 students and has annual revenues in excess of \$225,000.

#### Healthier US School Challenge (HUSSC) D300 Elementary School Initiative: (4)

- 1. Project Manager for Initiative and administration of \$56,000 grant.
- 2. Worked with Aramark and All Elementary Schools to provide necessary application data for USDA Applications. Submitted Golfview Elementary USDA application in December with District-wide lunch menu changes. Addressed all USDA follow up application questions.
- 3. Golfview Elementary Awarded Gold with Distinction from USDA in January, 2011. First non-charter school in state to be awarded a Gold Level.
- 4. Managed Social Media approach to HUSSC initiative with 22 Performances by Rock star Nutritionist Jill Jayne and production of 3 viral video YouTube curriculum videos.
- 5. Recipient of USDA Award "Project Manager certificate of Appreciation".
- 6. Awarded 15 other schools HUSSC awards in May/2011 making D300 16 of the Illinois state total of 58 (D300 represents 25% of State total). Only 1000 awarded federally as of 5/2011.

#### **English-Language Learners (ELL) Initiatives (4)**

- 1. District-wide staff training in the use of the WIDA English Language Proficiency Standards to enable teachers to differentiate instruction based on English language proficiency.
- 2. Piloted a native language program aligned to the Common Core Standards to create a foundation for students as they transitioned to English.

3. Sheltered English instruction model was initiated in several Title I Schools to meet the higher proficiency levels of ELL's entry and exit levels.

#### <u>Title I-Funded Programs for Children of Poverty</u> (4)

- 1. Scholastic Intervention Reading Programs
- 2. Expanded Technology support for teachers through ARRA funding.
- 3. Created 3 SharePoint pages and 3 blogs (R180/S44/E21) to facilitate communication across 8 schools (6 Title plus Eastview and Lake in the Hills)
- 4. Created building inventories of all R180/S44, etc. materials and redistributed excess materials among 6 Title I schools to ensure equity and availability of materials.
- 5. Created D300 Data Collection Form for placement of students in R180/S44
- 6. Facilitated the creation of monthly **B**uilding **C**ontact Teacher (BCT) cadre meetings for all R180/S44/E21/RdAbout staff
- 7. NCLB Monitoring Instrument by provided support in the use of the new ISBE School Improvement Plan "Rising Stars" format to 5 Title I Schools (CMS, GV,LW, MD, PES) from former SIP format.
- 8. School of Choice initiated new early notification of Choice options with ISBE approved letters and Initiated more stream-line selection of students for School of Choice following ISBE requirements
- 9. Acquired Summer Bridges grant for Title I Schools in FY10.
- 10. Extended-Day Kindergarten and Preschool
  - a. Title I Elementary Schools will be implemented after a two-year ARRA pilot utilizing Title funds and State Kindergarten regular funding
  - b. Preschool support for Title I Schools will be implemented with State and Federal funds

#### **Curriculum Support for Teachers and Principals (4)**

- 1. Utilized outside resources at no cost to the district to provide staff development to Teachers and Principals in the area of School Reform
- 2. Initiated longitudinal database training for Literacy support teachers of their base building

#### Career & Technical Education (4)

- 1. Added Industrial Education: Pre-Engineering CAD 7316 & 7317Family and Consumer Sciences Fashion Merchandise 7367
- New Articulations with Elgin Community College: Introduction to Business, Sales and Advertising, Marketing
- 3. New Articulations with Illinois Institute of Art, Schaumburg in Fashion Merchandising, Living Environment/Interior Design and Living Environment/Residential Design, Computed Aided Drafting (CAD) for the Beginning Drafter and CAD for the Advanced Drafter
- 4. Web Site Construction

#### **General Changes in Grants (7)**

- 1. Grants now scans all invoices to accounts payable and extra pay to Payroll electronically
- 2. Paper usage is cut by more than half
- 3. Payroll overrides have been reduced to Finance Department by more than half
- 4. Journal entries have been reduced by 50% to Finance Department
- 5. Professional development pre-approvals paperwork is handled 50% more efficiently to allow for faster processing for the schools
- 6. More efficient processing and coordination of grant purchases, conference/training events, and tracking of materials at buildings due to grant support of the Assistant Purchasing Manager

#### Communications (6)

- Co-directed a comprehensive communications campaign around D300's participation in the USDA's
  Healthier US School Challenge, including videos, media outreach, publications, posters, presentations,
  social media, and a Jump with Jill nutrition-curriculum concert tour of 22 schools. This communications
  campaign facilitated national acclaim for the district, significant press coverage, the successful
  participation of all 16 elementary schools, and data showing progress in the fight against childhood
  obesity.
- 2. Negotiated a contract with the Sears Centre Arena to host the 2011 D300 Staff Rally at no charge to the district, among numerous responsibilities associated with co-producing the upcoming Staff Rally
- 3. Developed administrative procedures and other resources for staff members' use of social media for educational purposes
- 4. Directed communications about the transition of the incoming superintendent and his Teaching & Learning Leadership Team

#### **Special Education**

#### Health (4)

- 1. Medicaid Reimbursement
  - a. Improved the billing process
  - b. Added increased revenue in the area of billing transportation
  - c. Revised staff communication procedures for notification and reminders
  - d. Formed a Medicaid Billing procedure task force
- 2. Training
  - a. CPR/AED certification for 200 staff members
  - b. Safe lifting and transferring class training for paraprofessionals
  - c. Trained bus drivers on basic student health concerns
  - d. Trained staff on Heimlich Maneuver
- 3. Grant Work
  - a. Assisted with the Healthier US Schools Challenge Grant
  - b. Participated in the Kane County Health Department Flu/Influenza Grant
  - c. Participated in the Kane County Dental Sealant Program Early Childhood Eight Grade
- 4. Student Health Program
  - a. Brought in the Difficult to Test Vision Clinic from NIA
  - b. Coordinated the VSP voucher program For free eye exams and glasses
  - c. Coordinated the Homebound Tutoring Program
  - d. Monthly physical and immunization clinics with Greater Elgin Family Care Center

#### Educating Students who are Homeless - McKinney-Vento Act (4)

- 1. Grant Work
  - a. Provided students transportation for unique situations other than to and from school
  - b. Formed a storage location at HES for all donations
  - c. Assisted with student special situation dilemmas and loss of home
- 2. Training
  - a. Created binders for each school on federal requirements and procedures for students who are homeless
  - b. Trained secretarial staff annually on federal requirements (partnered with ROE)
  - c. Trained nurses on federal requirements
  - d. Trained bus drivers on federal requirements
- e. Assigned two homeless liaisons per school site to respond to needs of students who are homeless Audit Results (4)
  - 1. Urban Special Education Leadership Collaborative able to design a new plan for special education programming

- 2. Medicaid Audit able to revise procedures for this school year
- 3. Special Education Grant Audit able to design spending accountability spread sheets
- 4. ISBE Focus Monitoring Audit lead to a successful year one of corrective action planning

#### **IEP Management System (4)**

- 1. Paperwork
  - a. Revised Assistive Technology paperwork to meet State/Federal requirements
  - b. Revised Evaluation paperwork to meet State/Federal requirements
  - c. Revised Extended School Year to meet State/Federal requirements
  - d. Added FACTS sheet to the system for easy access
  - e. Added transition planning and reporting to the system
  - f. Revised text fields on various sections to meet State mandates
- 2. Training
  - a. IEP compliance for all special education and support staff
  - b. Monthly trainings for the social workers and school psychologists
  - c. Monthly trainings for the school counselors
  - d. Training for special education facilitators, PPS coordinators, psychologists and social workers on the new SLD entitlement process
  - e. Trained all twenty five buildings with general and special education teachers on new SLD entitlement process and data collection
  - f. Small group training on corrective action for IEP compliance visits
  - g. Sponsored Co-Teaching training for four sites
  - h. Sponsored SRA training district wide

#### Response to Intervention / PBIS (4)

**Revisions and New Implementation** 

- 1. Updated the process for problem solving to be up loaded into IC
- 2. Piloted five sites for Math interventions
- 3. All buildings are now trained on PBIS universal level
- 4. Five more buildings were trained on secondary and tertiary interventions
- 5. Increased number of buildings piloting universal screening system
- 6. Completed our fifth year of the five year plan somewhat ahead of schedule with the number of buildings that are implementing the RtI and PBIS process
- 7. Trained new staff on CPI
- 8. Increase the number of CPI trainers by 2
- 9. Revised the School Tool for data collection to include ethnicity and students with IEPS to be analyzed for disproportionality signs more proactive steps in avoiding future disproportionate numbers

#### Section 504 (4,3)

#### **Training**

- 1. Provided training to the staff assigned to Section 504 Plans
- 2. Revised and updated the paperwork to reflect the current Federal requirements
- 3. Placed paperwork and training presentation on share point
- 4. Included some information on Section 504 at parent network meeting

#### Student Records (7)

- 1. Provided three training sessions to secretaries and one to student services staff
- 2. Technology
  - a. Started Document Imaging student records
  - b. Moved to scanning student records requests
  - c. Updated PPS Office procedures to reflect a more efficient method (deleted old methods)

#### Office Improvements (3)

#### **Secretarial Training**

a. Provided Individual training

- b. Prompted secretaries to upgrade their skills and knowledge regarding the use of technology
- c. Aligned staff and their duties

#### Safety

<u>Transportation Supervisors</u> Training Developed and required all transportation supervisors (bus supervisors) to complete on-line training addressing student and vehicle (bus and private vehicle) safety. Required the use of safety vests for bus supervisors at all school buildings(4)

#### Crisis Management Planning and Training (4,6)

- Provided crisis management training district-wide to the following staff: building administrators, certified staff, substitute teachers, bus drivers, secretaries/office staff, food service and Paraprofessionals
- 2. Met with all police, fire and 911 dispatch agencies that provide service to D-300 schools. Educated them on what procedures and actions we are training the school staff to do in times of crisis. Discussed police and fire response plans to the schools during crisis events. Established police entry points at all of our schools buildings during a crisis response
- 3. Each school completed a mass casualty pre-plan for their building. This plan identified areas to stage students and first responders during an event that affects large numbers of staff and students that are injured or sick. Areas in and around the school campus were identified to facilitate triage, command, monitoring and treatment of victims, critical care and transport, call center for parent notification and establishing a parent pick-up area within the school. Staff was also identified to man those areas. The effort to pre-plan these mass casualty events were discussed and planned in conjunction with area fire departments.

#### Upgraded security camera systems in 6 schools of the district (4)

<u>Quarterly Safety Newsletter</u> We established a quarterly safety newsletter which is sent to the staff at each building, in an effort to inform them of safety issues at the district level and at their building level. Safety topics address not only security issues but staff safety and injury risks in the workplace (4,6)

<u>Bullying</u> Established district-wide and consistent procedures to report and address bullying in our schools. The district created intervention and discipline steps of action, student, staff and parent pledges were established and we developed a flow chart for building administrators to follow to prevent and react to bulling behavior in their schools. We also created an on-line reporting method to anonymously report bullying behavior in the schools. This effort was to provide district-wide constancy and direction in addressing bullying behavior. (4)

#### **Student Achievement**

The District continues to develop, monitor, and evaluate both student academic and behavioral goals that address the diversity of the student population. The 2010-11 goals were based on the following data points:

- Student academic performance on, State assessments, College Board Advanced Placement assessments, local assessments, high school student survey data gathered in the strategic planning process, and staff and community survey data.
- Student behavior data is collected each year to determine both programming and staff development needs and successes.

Like most diverse school districts, District 300 continues to address the achievement gap that appears when one compares academic performance of identified subgroups. While overall performance indicates continued academic growth, students of poverty and special education students continue to lag behind. During planning sessions data was reviewed to provide leaders with information to drive goals and strategies to address the gaps.

The Superintendent and the Teaching and Learning Team commissioned a **Special Education audit** that was conducted by the *Urban Special Education Leadership Collaborative, Inc.* This nationally recognized research organization was provided with student performance data, special education process and procedure design, staffing data for both certified and non-certified positions, and financial reports. The audit made ten specific recommendations around best practices of teaching and learning for students with disabilities, procedures and staff training regarding non-negotiable practices surrounding the process/procedures, infrastructure and staff restructuring, and efficiency.

The new Superintendent boldly responded to these recommendations in such a way that the recommendations could be addressed as rapidly as possible. A restructuring plan was implemented around the strengths and gaps in District 300 to better serve special needs students in a general education setting, improving the fidelity of implementation of the research-based problem solving model, co-teaching instruction, and staff development in each area. Significant strategies in each area have been put into place this year for each of the recommendations.

District 300 set a goal in 2007 to have all twenty seven of the Pre-K-12 schools implementing a problem solving model to address student behavior and student academic performance. These models are similar to the medical profession models designed to increase problem solving approaches from a team of professionals that can address all aspects of the child. This goal was met in 2010-11 as all schools were at some phase of implementation of both Response to Intervention (RTi) and Positive Behavior Intervention System (PBIS). New strategies are being implemented to support this goal by providing data collection technology, staff training sessions, and team development.

District 300 continued to employ a continuous improvement process to improve the local academic assessment programs to increase data fidelity, efficiency, and data storage. A partnership with the research firm, ECRA, has assisted with this strategy. In 2010-11 our students, schools, and families were provided a "value-added" performance report designed to predict future student performance on identified assessments. These reports are not only serving students and counselors for future course selection; the District sees this as a potential component to future staff evaluation procedures.

In 2007, the District developed a goal to require and support more rigor in the high schools. One strategy employed was to offer more Advanced Placement classes to more students while still improving AP test taker percentages and improving AP District averages scores on each exam. To support this initiative, more AP classes were written and approved by both the District and the College Board. In 2006 six AP classes were offered to District students. As of 2010-11 fourteen AP classes are offered to students. Advancement via Individual Determination (AVID) was implemented in all District 300 secondary schools in 2007 to support traditionally under represented students in their quest for college readiness. One of the requirements of this program is to prepare and support students in AP classes. Currently, there are approximately one thousand students who have been accepted into this rigorous program. As a result of increased AP enrollment and improved AP test scores in District 300, the District was recognized by the American College Board as one of the thirty-nine districts across the United States to not only increase AP enrollment but also improve AP exam scores. As a result of the District goal to improve secondary school performance, the District EXPLORE scores which is the first assessment from ACT in the EPAS series have shown significant yearly growth and have surpassed national averages in all content areas except math. After several years of stagnate ACT scores, specific growth targets were set for each of the content areas. The 2011 ACT report showed improvement at each of District 300 high schools.

#### **ISAT Test Results**

	ISAT 2011						
Grade Level	Reading 2011	Reading 2010	+ or - from 2010	Math 2011	Math 2010	+ or - from 2010	
3rd Grade	72.30%	71.40%	0.9	87.90%	86.50%	1.4	
4th Grade	75.70%	74.50%	1.2	90.30%	88.60%	1.7	
5th Grade	78.30%	76.10%	2.2	85.00%	85.60%	-0.6	
6th Grade	85.80%	84.60%	1.2	84.70%	86.10%	-1.4	
7th Grade	82.50%	81.80%	0.7	87.20%	86.50%	0.7	
8th Grade	86.60%	85.20%	1.4	88.70%	86.00%	2.7	
District	80.20%	78.90%	1.3	87.30%	86.50%	0.8	

- For 2011, ISAT AYP benchmark was set at 85% up by 7.5% from 2010
- District 300 students surpassed the AYP target in mathematics with 87.3% of all students meeting or exceeding standards
- 80.2% of students met or exceeded on ISAT reading, falling short of the 85% benchmark
- 9 schools met or exceeded standards in both reading and mathematics on the 2011 ISAT

#### **ACT Test Results**

School	Composit	English	Math	Reading	Science
D300	20.8	20.8	20.9	20.7	20.9
Change	20.4	20.2	20.4	20.7	20.2
from 2010	up .4	up .4	up .5	same	up .7
DCHS	19.6	18.8	19.9	19.5	19.5
Change	19.2	18.4	19.3	19.5	19.0
from 2010	up.4	up.4	up.6	same	up.5
HHS	21	20.7	20.9	20.6	21.4
Change	20.4	19.9	20.6	20.3	20.2
from 2010	up.6	up.8	up.3	up .3	up 1.2
HDJHS	22.1	21.6	21.9	22	22.3
Change	21.6	21.1	21.4	21.9	21.3
from 2010	up.5	up .5	up.5	up.1	up 1

- D300 average growth from the 2010 cohort to the 2011 cohort exceeded the state average growth in the following areas: English, Math (more than 2x state growth), Science (more than 3x state growth), and Composite (2x state growth)
- D300 average growth from the 2010 cohort to the 2011 cohort matched the state average growth in the following area: Reading (no change in the state average or the district average)

#### Award-winning financial management

D300's outstanding financial management received several prestigious honors in 2010-11, including:

- 1. \*Meritorious Budget Award from ASBO International for our FY11 budget (only 1 of 11 school districts to win)
- 2. \*Certificate of Excellence in Financial Reporting (FY10 CAFR) from ASBO International
- 3. \*Award of Financial Reporting Achievement (FY10 CAFR) from GFOA
- 4. Certificate of Financial Recognition from Illinois State Board of Education

<sup>\*</sup>District 300 is one of only two districts in the state of Illinois to win all 3 awards in FY11.

#### **Economic Condition and Outlook**

The economic outlook for District 300 communities indicates continual growth. The financial, commercial, and industrial enterprises represent a diversity, which should withstand difficulties in any one area, and long term planning by all of the communities' promises to provide a smooth and effective transition into the future. Significant commercial development in the Randall Corridor and the intersection of 59 and 72, continued growth of housing developments throughout the District (although somewhat slowed due to the economic situation in the nation as a whole), and continued attention to public works/roadways all emphasize the comprehensive activity and preparation of the District 300 communities. SEAR Holding is located in the far East corner of the district in Prairie Stone Park. The Village of Hoffman Estates, SEARS and the D300 have begun discussions as to the extension of a Springfield approved Economic Development Area (EDA) which ends in 2013. If the EDA is not extend the District is projected to increase its annual local property taxes by \$14m in school year 2014-15.

The District has a mixed tax base that includes substantial residential and commercial development. The District also has various agricultural areas remaining within its borders. A regional shopping center, Spring Hill Mall, is located within the District. The mall is anchored by Macy's, Carson Pirie Scott and J.C. Penney's. There are over 100 additional stores in the Spring Hill Mall as well as a number of outlet developments including several large retailers, such as Jewel Food Store, Target, and Best Buy.

Construction was completed on Algonquin Commons, on Randall Road, which is a new, upscale shopping and dining destination with over 80 specialty stores and restaurants. Nearby, the Algonquin Galleria Center is an outdoor shopping mall under construction currently with plans for 1,000,000 feet of retail space with potentially 150 stores and restaurants.

The villages of Carpentersville, West Dundee, East Dundee, Lake in the Hills and Algonquin have all developed existing parcels of property within the District's boundaries as well, including extensive retail, commercial and residential development of the Randall Road Corridor which runs from south Kane County through McHenry County. A factory outlet mall (Huntley Factory Shops) consists of numerous retail shops and is located at the intersection of Interstate 94 and Illinois State Route 47. This outlet mall is across from an extensive Del Webb Senior Citizen development.

Chase Bank has located its Illinois Bank Card Center in the District and Matsushita (Panasonic) maintains their Midwest Regional Operation Center in the District. Eighty percent of the Sears Merchandising Group Headquarters which employs 6,000 people is contained within the District.

#### **Historical and Projected Enrollment**

Enrollment continues to increase about 300 students a year despite the fact the new housing has slowed the existing homeowners children are reaching school age and adding students to our numbers. Please reference Operating Indicators by Function in of the Statistical Section for further detail.

#### **Assessed Value**

The assessed value has declined at about the same rate as the nation over the past two years from a high of \$11,373b in 2008 to \$10,480b in 2010. Please see Assessed valuation and Estimated Actual value of Taxable Property on page 1 of the Statistical Section for further detail.

#### **Tax Rate**

The tax rate has been increasing since 2008 as the assessed value has been decreasing. The tax cap legislation (PTEL) has limited the district to the approved tax rate extension due to a limitation created by the tax cap law. The districts rate has increased from \$3.86 in 2008 to \$4.47 in 2010. Please see Property Tax rates-All direct and Overlapping Governments on page 3 and 4 of the Statistical Section for further detail.

#### **Transportation**

The District and the surrounding communities have several transportation choices including three Metra light rail commuter stations in Crystal Lake, Barrington and Elgin and local bus transportation. Surrounding roadways include Interstate 94, Illinois State Routes 31, 62, 72, 20 and 25. Randall Road has developed into a significant north-south roadway for Kane and McHenry Counties and is considered essential to the growth and economic development of both counties. O'Hare International Airport is approximately 30 minutes east of the District.

#### **Economics**

The rate of unemployment has risen similar to that of the nation from 6.3% in 2008 to 10.3% by 2010. However a slight dip to 9.8% occurred this July of 2011. Please see Demographic and Economic Statistics in the Statistical Section for further detail.

#### Rating

In September Of 2011, the District received a long-term credit rating of AA from Standard and Poor's, which maintained the rating received in 2006 one of the highest bond ratings available (third best long-term credit rating available). The AA rating represents a jump of 5 credit-rating scales based on Standard and Poor's previous Indicative rating of the District in June 2006 of BBB. A long-term credit rating of AA indicates that the District is a quality borrower and has a very strong capacity to meet its obligations. The rating reflects the District's recent history of improved financial operations, good financial management which uses advanced budgeting and planning practices, maintenance of a sizable working cash fund balance, moderate debt burden, deep and diverse Chicago metropolitan area economy, and strong wealth and income levels

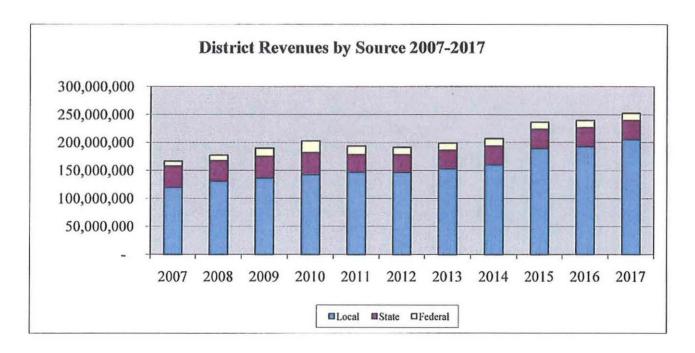
Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft, or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

In addition, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Education. Activities of the General Fund, Special Revenue Funds, Debt Service Fund, and Working Cash Fund are included in the annual appropriated budget. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established by function and activity within an individual fund. The District also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. All outstanding encumbered amounts are cancelled at year-end.

As demonstrated by the statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management.

#### **Financial Information**

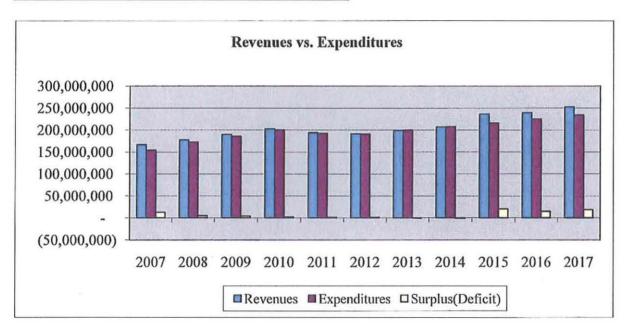
General Government Functions- The following schedule presents a summary of revenues of all Governmental Operating Fund Types for the fiscal years ending June 30, 2007 and projected through 2017.



Taxes continue to represent the largest source of revenue for the District. Tax revenues are a combination of local property taxes and Illinois Commercial Personal Property Replacement Taxes. The local property taxes received by the District is the result of the following three factors: state multiplier set by the Illinois Department of Revenue used to equalize property throughout the state; tax levy by account adopted by the District Board of Education; and the maximum tax rate set by the residents of the District. Tax collections in the District generally occur in May and September, causing the District to receive the tax revenue from the tax levy in two separate fiscal years. The state has been late in payments however all revenues due in 2010-11 have been received and accrued to the current year. Major reduction to categorical funding occurred in this year which is why the Board made \$8.1 in reductions.

The following chart presents a summary of revenues to expenditures for fiscal years from June 30, 2007 through to June 30, 2017.

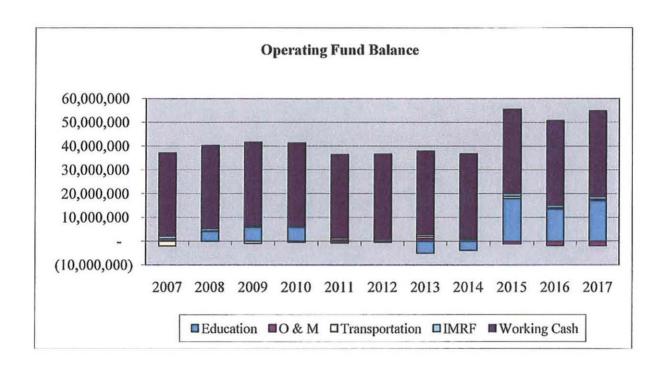
#### Revenues to Expenditures for Fiscal Years 2007-2017



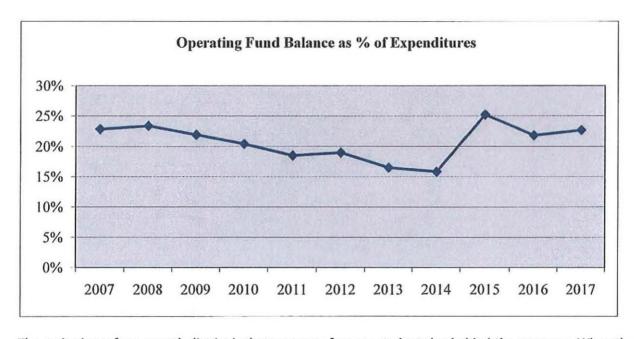
#### **Fund Balances**

The district has a maintained a revenue surplus in operating funds (including Working Cash Fund) \$12.6 Million in 2007, \$4.9 million in 2008, \$ 4.2 in 2009. This year revenues exceeded expenses by \$4.4 m. The following chart shows the District's governmental operating fund balance since June 30, 2007 through projected June 30, 2017.

During this recession period we are maintaining our \$35 million operating fund balance but due to decreasing state and local revenues projections at this time show the District needs to cut expenditures in future years. In the 2010-11 year the Board reduced expenditures by \$9.3 million and was able to balance the revenues against expenses.



Operating Fund Balance as percent of Expenditure has been a focus this year of the Board's Finance Committee; this area is a concern due to the reduction in funding from the state. The following chart shows Fund Balance as a percent of Expenditures if there are no increases in state revenues.

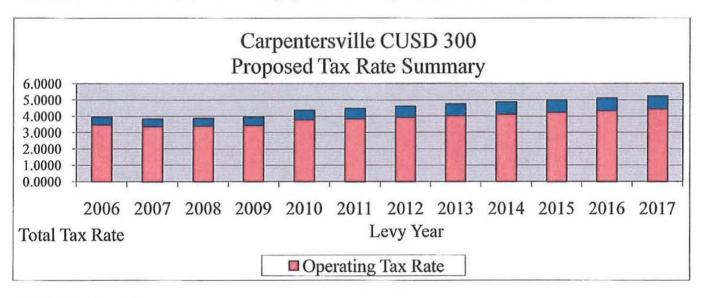


The major issue for a growth district is that revenues for new students lag behind the expenses. When the district opens a new school, as is the case in 2007 with two new elementary schools and then again in 2008 with the opening of the new high school, revenues lag behind expenses.

#### **Debt Administration**

At June 30, 2011 the District's long-term debt was (less: exempted debt) \$312,642,181. The District is subject to Illinois School Code, which limits the amount of certain indebtedness to 13.8% of total equalized valuation of the District. As of June 30, 2011, the statutory debt limit for the District was \$482,099,200 providing a debt margin of \$169,453,091.

On each bar, the blue depicts the tax rate projected to pay back all outstanding principal and interest that the district has. The red depicts the tax rate projections for the operating funds in the district.



#### **Cash Management**

Cash and Investments of the District are maintained by the District Treasurer. The Board of Education appointed the CFO to serve as District Treasurer. The Treasurer is responsible for investing the funds temporarily idle during the year in demand deposits, certificates of deposit, obligations of the U.S. Treasury, repurchase agreements and commercial paper. The Treasurer maintains investment relationships with several major local and Chicago-based commercial banks and brokerage firms. Investment strategies are structured to obtain the best yield for all invested funds, which may require rapid turnover of investments among several depositories. Except for cash in certain restricted and special funds, the District consolidates cash balances from all funds to maximize investment earnings. Investment income is allocated to the various funds based on their respective participation. The Treasurer complies with the requirements of the Illinois School Code in making investments. It is the policy of the District to diversify its investment portfolio. Diversification strategies are determined and revised periodically by the Treasurer. Time deposits in excess of Federal Depository Insurance Corporation (FDIC) insurable limits are secured by an approved form of collateral or private insurance to protect public deposits in the event a single financial institution was to default. Third party safekeeping is required for all securities and commercial paper. The Treasurer submits monthly investment reports to the Board of Education describing the portfolio in terms of investment securities, maturities, and earnings for the current period and the name of the respective institutions where the investments have been placed.

#### **Risk Management**

Since 1999, District 300 has been a member of the Collective Liability Insurance Cooperative (CLIC). This is a coop of over 145 school districts in the state of Illinois. The goal of the pool is to provide more

comprehensive insurance coverage at a lower cost than the school districts can obtain individually. A board of directors made up of representatives from various member districts governs the pool.

CLIC has maintained a comprehensive program that provides insurance coverage for property and liability claims. Each member district is responsible for paying an initial \$1,000 deductible for its own property claims. CLIC loss-fund reserves are used to pay claims within the self-insured retention for property or liability claims. CLIC has a \$600,000 self insured retention stop loss per occurrence for property and \$1 million for auto and liability. CLIC provides \$35 million in excess liability coverage to each member district.

The pool contracts with Arthur J. Gallagher for insurance brokerage services and Gallagher Basset Services for loss control services and for claims administration and risk management.

CLIC uses an actuarial formula to determine the annual contribution allocation of each member school district for insurance coverage, administration, and loss funding. Member costs are based on risk exposure elements such as property values, number of vehicles, number of employees, student enrollment, and past claims experience. The CLIC program was designed to accumulate surplus funds over time to give the pool flexibility when the insurance market experiences. Cost increase by applying a surplus credit to premium allocations. CLIC continues to provide District 300 with comprehensive insurance coverage and quality services in cost effective manner. Premiums for this coverage are included in the expenditures of the District in the appropriate funds.

The District also operates a self-insured medical plan for the medical, dental and vision coverage for the eligible employees of the District. Fringe Funding acts as broker of record and consultant to these plans and Blue Cross/Blue Shield for claims administration and stop loss. Life insurance is fully insured with Sun-Life. The District has stop loss insurance for claims over \$125,000 per occurrence with Blue Cross.

The District operates a self-insured worker's compensation fund which covers employees if they are injured on the job. Nugent Risk Management is the broker and consultant for this pool and CCMSI is the claims administrator and loss control firm. The District has stop loss insurance for claims over \$600,000 with National Safety.

#### Other Information

Independent Audit- The School Code of Illinois and the District's adopted policy require an annual audit by independent certified public accountants. The accounting firm of Baker Tilly Virchow Krause, LLP (formerly William F. Gurrie & Co., Ltd) was selected through a comprehensive bidding process in 2004 by the Board of Education. In addition to meeting the requirements set forth in state statues, the audit was designed to meet the requirements of the federal Single Audit Act Amendment of 1996 and provisions of OMB circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. The single audit report is not included in the Comprehensive Annual Financial Report. The auditor's report on the basic financial statements is included in the financial section of this report.

Respectfully submitted,

Cheryl Crates

Chief Financial Officer

MeriAnn Besonen

Director of Finance



# ASSOCIATION OF SCHOOL BUSINESS O



This Certificate of Excellence in Financial Reporting is presented to

#### **COMMUNITY UNIT SCHOOL DISTRICT 300**

#### For its Comprehensive Annual Financial Report (CAFR)

For the Fiscal Year Ended June 30, 2010

Upon recommendation of the Association's Panel of Review which has judged that the Report substantially conforms to principles and standards of ASBO's Certificate of Excellence Program

President

Clark Lindam

**Executive Director** 

### Certificate of Achievement for Excellence in Financial Reporting

Presented to

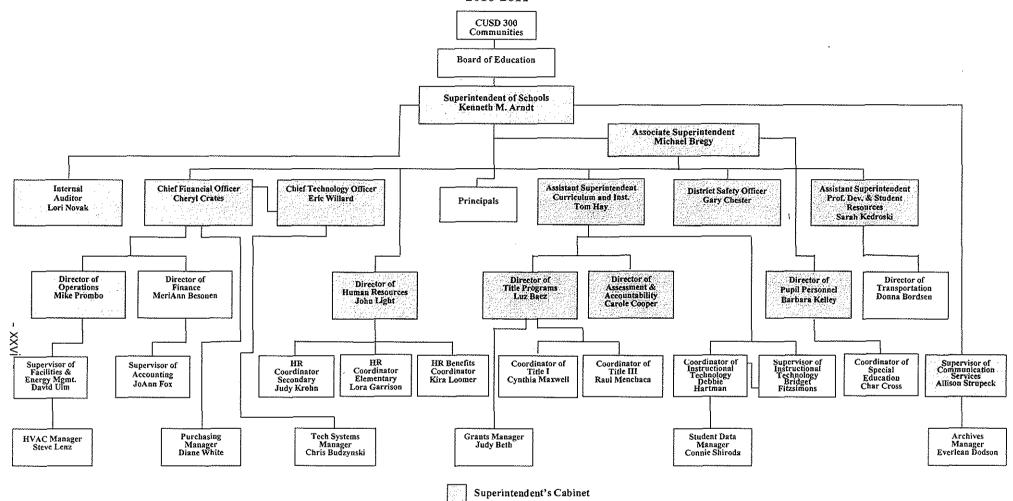
# Community Unit School District 300, Illinois

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

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#### COMMUNITY UNIT SCHOOL DISTRICT 300 ORGANIZATIONAL CHART FOR ADMINISTRATION 2010-2011





#### Principal Officers and Advisors for the year ended June 30, 2011

#### **Board of Education**

Anne Miller, Board President
Chris Stanton, Board Vice President
Karen Roeckner, Secretary
David Alessio
Monica Clark (through April 2011)
Steve Fiorentino (as of April 2011)
Suzie Kopacz (as of April 2011)
Karen Plaza (through April 2011)
Joe Stevens

#### **District Administration**

Superintendent Dr. Kenneth Arndt Michael Bregy Superintendent Elect Associate Superintendent Elect Sarah Kedroski Chief Financial Officer Dr. Chervl Crates Assistant Superintendent Curriculum & Instruction Tom Hay Chief Technology Officer Eric Willard Coordinator of Title I Cynthia Maxwell Coordinator of Title II Raul Menchaca Director of Assessment & Accountability Carole Cooper **Director of Communication Services** Allison Strupeck MeriAnn Besonen Director of Finance Director of Human Resources John Light **Director of Operations** Mike Prombo **Director of Pupil Services** Dr. Barbara Kelley **Director of Title Programs** Luz Baez **Director of Transportation** Donna Bordsen **District Safety Officer Gary Chester** Internal Auditor Lori Novak

#### **Principals**

Supervisor of Building Facilities & Energy

Peggy Thurow Algonquin Middle School Algonquin Lakes Elementary School Ruthann Ryan Carpentersville Middle School Stephanie Ramstad deLacey Early Education Center Terri Cronin **Dundee-Crown High School** Lynn McCarthy **Dundee Highlands Elementary School** Patricia Schmidt **Dundee Middle School** Kara Vicente Eastview Elementary School Jim Zursin Gary D. Wright Elementary School Don Wicker

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David Ulm



#### Principal Officers and Advisors for the year ended June 30, 2011

Gilberts Elementary School Golfview Elementary School Hampshire Elementary School Hampshire Middle School Hampshire High School Jacobs High School Lake in the Hills Elementary School Lakewood Elementary School Liberty Elementary School Lincoln Prairie Elementary School Meadowdale Elementary School **Neubert Elementary School** Oak Ridge Alternative School Parkview Elementary School Perry Elementary School Sleepy Hollow Elementary School Westfield Community School

Jeff King Trish Whitecotton **David Scarpino** Jim Wallis **Chuck Bumbales** Shelley Nacke **Tammy Poole** Tim Loversky Kristin Corriveau Trent Halpin Rita Janus Darlene Warner Nathan Jarot Ellen Bruning Craig Zieleniewski Anastasia Epstein

Bill Doran

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Baker Tilly Virchow Krause, LLP 1301 W 22nd St, Ste 400 Oak Brook, IL 60523-3389 tel 630 990 3131 fax 630 990 0039 bakertilly.com

#### INDEPENDENT AUDITOR'S REPORT

To the Board of Education Community Unit School District No. 300 300 Cleveland Avenue Carpentersville, Illinois 60110

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Community Unit School District No. 300, as of and for the year ended June 30, 2011, which collectively comprise Community Unit School District No. 300's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Community Unit School District No. 300's management. Our responsibility is to express opinions on these financial statements based on our audit. The prior year summarized comparative information included in the Governmental Funds Balance Sheet and the Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances has been derived from Community Unit School District No. 300's 2010 financial statements. In our report dated November 19, 2010, we expressed unqualified opinions on the respective financial statements of the governmental activities, each major fund, and the aggregate remaining fund information.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Community Unit School District No. 300 as of June 30, 2011, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 3, the District adopted the provision of GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, effective July 1, 2010. As discussed in Note 13, the District has restated fund balance as a result of this adoption.

In accordance with <u>Government Auditing Standards</u>, we have also issued a report dated December 7, 2011 on our consideration of Community Unit School District No. 300's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting and compliance. That report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> and should be considered in assessing the results of our audit.



Board of Education Community Unit School District No. 300

The Required Supplementary Information, as listed in the table of contents, is not a required part of the basic financial statements, but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Community Unit School District No. 300's basic financial statements. The financial information listed as supplementary information in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. The 2011 supplementary information has been subjected to the auditing procedures applied to the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements for the year ended June 30, 2011, taken as a whole. We also have previously audited, in accordance with auditing standards generally accepted in the United States, Community Unit School District No. 300's basic financial statements for the year ended June 30, 2010, which are not presented with the accompanying financial statements. In our report dated November 19, 2010, we expressed unqualified opinions on the respective financial statements of the governmental activities, each major fund, and the aggregate remaining fund information. In our opinion, the 2010 supplementary information is fairly stated in all material respects in relation to the basic financial statements for the year ended June 30, 2010, taken as a whole.

The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Baker Tilly Vircher Knull, Ll.

Oak Brook, Illinois December 7, 2011

The discussion and analysis of Community Unit School District No. 300's (the "District") financial performance provides an overall review of the District's financial activities for the year ended June 30, 2011. The management of the District encourages readers to consider the information presented herein in conjunction with the transmittal letter found in the introductory section and the basic financial statements to enhance their understanding of the District's financial performance. All amounts, unless otherwise indicated, are expressed in millions of dollars. Certain comparative information between the current year and the prior is required to be presented in the Management's Discussion and Analysis (the "MD&A").

#### Financial Highlights

- > In total, the District assets totaled \$489.3. Cash and investments represented \$70.7 or 14 percent of total assets. District receivables totaled \$93.0 or 19 percent of total assets with property taxes receivables representing \$79.7 of the total receivables. Capital assets totaled \$323.1 or 66 percent of total assets.
- > This year despite cutting over \$8.1 in expense the district's operating funds revenue exceeded expenditures by \$0.6. This was caused by a drastic decrease in state revenues and the loss of ARRA stimulus funds.
- > Due to the recession the board's goal for 2010-11 was to cut to balance revenues to expenditures. The major areas of reduction were: increased class size and reduction of 101 teachers, reduced services for transportation of \$1.4, reduction of administration and support staff of \$1.0, supplies, services, and other expenses of \$2.0 and salary concessions of \$1.0.
- > The District will complete the work for the bond funds in the 2011-12 year and are awaiting approximately \$35 in State Capital Development Board funding for the remain 17 schools that are awaiting remodel projects.
- > Current liabilities totaled \$101.0 with an additional \$358.7 of long term liabilities applicable to the District's governmental activities but are not due in the current period.
- > General revenues accounted for \$172.0 in revenue or 73.2 percent of all revenues. Program specific revenues, in the form of charges for services, accounted for \$7.7 or 3.3 percent. Operating and Capital grants and contributions revenue totaled \$55.4 or 23.5 percent.
- > Of the \$235.6 of revenues, \$156.7 or 66.5 percent was from property taxes and replacement taxes, \$52.1 or 22.1 percent was from state aid, \$15.4 or 6.5 percent was from federal aid and \$11.5 or 4.9 percent was from interest/other.
- > The District had \$237.7 in expenses related to governmental activities; program specific revenues offset \$63.1 of these expenses. General revenues (primarily property taxes and state aid formula grants) of \$168.3 offset a portion of the remaining expenses reducing net assets by \$2.6.

#### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The basic financial statements are comprised of three components:

- > Government-wide financial statements,
- > Fund financial statements, and
- > Notes to basic financial statements.

This report also contains other supplementary information in addition to the basic financial statements.

Government-wide financial statements

The government-wide financial statements are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the District's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the fiscal year being reported. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

The government-wide financial statements present the functions of the District that are principally supported by taxes and intergovernmental revenues (governmental activities). The District has no business-type activities; that is, functions that are intended to recover all or a significant portion of their costs through user fees and charges. The District's governmental activities include instructional services (regular education, special education and other), supporting services, operation and maintenance of facilities and transportation services.

#### Fund financial statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District can be divided into two categories: governmental funds and fiduciary funds (the District maintains no proprietary funds).

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a school district's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The District maintains six individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the General Fund, Operations and Maintenance Fund, Transportation Fund, Municipal Retirement/Social Security Fund, Debt Service Fund and Capital Projects Fund, all of which are considered to be major funds.

The District adopts an annual budget for each of the funds listed above. A budgetary comparison schedule has been provided for each fund to demonstrate compliance with this budget.

Fiduciary funds are used to account for resources held for the benefit of parties outside the School District. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are not available to support the District's own programs. The accounting used for fiduciary funds is much like that for the government-wide financial statements.

#### Notes to basic financial statements

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

#### Other information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the District's progress in funding its obligation to provide pension benefits to its non-certified employees.

#### District-Wide Financial Analysis

The District's combined net assets were lower on June 30, 2011, than they were the year before, decreasing 8% to \$29.6.

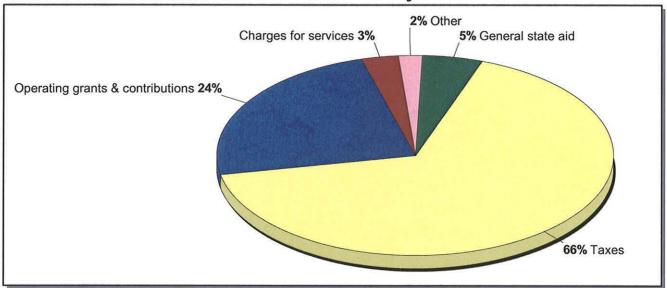
Table 1 Condensed Statements of Net Assets (in millions of dollars)			
	201	<u>'0</u>	<u> 2011</u>
Assets:			
Current and other assets	\$	162.3 \$	166.2
Capital Assets	***************************************	327.4	323.1
Total assets	And the state of t	489.7	489.3
Liabilities:			
Current liabilities		97.2	101.0
Long-term debt outstanding	**************************************	360,3	358.7
Total liabilities	***************************************	457.5	459.7
Net assets:			
Invested in capital assets, net of related debt		57.1	54.1
Restricted		9.9	15.5
Unrestricted		(34.8)	(40.0)
Total net assets	\$	32.2 \$	29.6

Expenses in the governmental activities of the District of \$237.7 exceeded revenues by \$2.6. This was attributable primarily to the loss of state aid due to the recession.

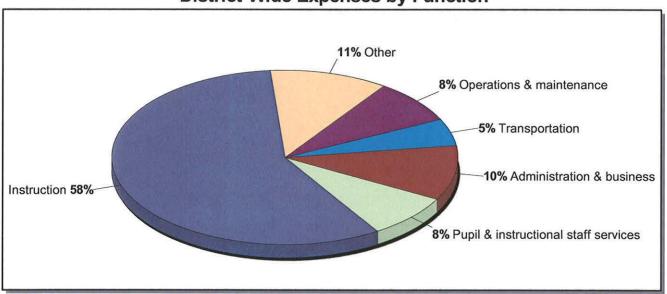
Table 2 Changes in Net Assets (in millions of dollars)		
	 <u> 2010</u>	<u> 2011</u>
Revenues:		
Program revenues:		
Charges for services	\$ 8.1 \$	7.7
Operating grants & contributions	66.4	55.4
General revenues:		
Taxes	149.7	156.6
General state aid	16.0	11.6
Other	 4.5	3.8
Total revenues	 244.7	235,1
Expenses:		
Instruction	139.1	136.0
Pupil & instructional staff services	20.3	19.9
Administration & business	23.6	24.2
Transportation	13.8	12.4
Operations & maintenance	17.9	18.5
Other	 25.4	<u>26.7</u>
Total expenses	 240.1	237.7
Excess (deficiency) of revenues over expenses before special items	 4.6	(2.6)
Increase (decrease) in net assets	\$ 4.6 \$	(2.6)

Property taxes accounted for the largest portion of the District's revenues, contributing 66%. The remainder of revenues came from state, federal grants and other sources. The total cost of all the District's programs was \$237.7, mainly related to instructing and caring for the students and student transportation at 71%.

# **District-Wide Revenues by Source**



# **District-Wide Expenses by Function**



#### Financial Analysis of the District's Funds

The District's Governmental Funds balance increased from \$66.9 to \$67.5.

The District's operating fund balance, which includes the General Fund, Operations and Maintenance, Transportation and Municipal Retirement/Social Security Funds, ended the year at a \$52.3 fund balance. The District's overall operating fund balance increased by \$0.6.

The Board's goal is to have 3 months of expenditures in the operating fund balance. During the next couple of years the Board will not be adding as much to fund balance as in previous years due to the lack of revenue from the state of Illinois and due to the low CPI in December which limits tax increases.

The District maintains an overall positive fund balance of \$67.5. This fund balance is comprised of \$2.6 for the Capital Projects Fund, \$12.6 for the Debt Service Fund, and \$52.3 fund balance for total operating funds mentioned above.

The individual District's governmental funds comparison of revenues to expenditures in 2011 are summarized as follows for:

- > The General Fund ended the year with expenditures exceeding revenues and other financing sources by \$2.9. This deficit reduced the prior year fund surplus of \$47.9 to a positive fund balance of \$45.0.
- > The Operations and Maintenance Fund ended the year with revenues and other financing sources less than expenditures by \$1.4. This surplus added to the prior year fund surplus of \$1.2 to a positive fund balance of \$2.6.
- > The Transportation Fund ended the year with revenues and other financing sources exceeding expenditures by \$2.0 to end the year. This surplus added to the prior year fund surplus of \$2.6 to a positive fund balance of \$4.6.
- > The Municipal Retirement/Social Security Fund ended the year with revenue exceeding expenditures by \$0.06 to end the year with a \$0.06 fund balance.
- > The Debt Service Fund balance increased \$0.7 ending at a fund balance of \$12.6.
- > The Capital Projects Fund balance ended at \$2.6 as the District continues to complete building improvement projects.

#### General Fund Budgetary Highlights

The General Fund budget expected a net decrease in fund balance of \$5.9. The actual decrease was only \$2.9 due to increased revenues from federal ARRA Education jobs bills and a decrease in expected cost for overload pay for teachers.

The General Fund budget anticipated expenditures would exceed revenue and other financing sources by \$5.9. The General Fund's revenues exceeded budget by \$3.3 mainly due to an increase of revenue from state grants, property taxes, and other local fees. Expenditures exceeded budget by \$1.1 mainly due to an increase in expense for state paid TRS and increased grant funded expenditures. The fund ended the year with expenditures exceeding revenue by \$2.9 reducing beginning year fund balance of \$47.9 for a year ending fund balance of \$45.0.

#### Capital Assets and Debt Administration

Capital assets

By the end of 2011, the District had compiled a total investment of \$385.1 (\$323.1 net of accumulated depreciation) in a broad range of capital assets including buildings, land and equipment. Total depreciation expense for the year was \$6.2. More detailed information about capital assets can be found in Note 6 of the basic financial statements.

(in millions of dollars)	20	010	<u> 2011</u>
	_		
Land	\$	11.2 \$	11.3
Construction in progress		3.9	0.9
Land improvements		7.1	6
Buildings		294.3	294.4
Equipment		5.5	5.
Vehicles		5.4	4,4

#### Long-term debt

The District issued \$16.8 and retired \$23.3 in bonds offsetting accretion of \$4.9 in capital appreciation bonds in 2011. Capital leases and other were reduced by \$1.4. At the end of fiscal 2011, the District had a debt margin of \$169.5. More detailed information on long-term debt can be found in Note 7of the basic financial statements.

Table 4 Outstanding Long-Term Debt (in millions of dollars)		
	 <u>2010</u>	<u> 2011</u>
General Obligation Bonds Capital leases and other	\$ 351.2 \$ 9.1	350.0 8.7
Total	\$ 360.3 \$	358.7

#### Factors Bearing on the District's Future

At the time these financial statements were prepared and audited, the District was aware of the following circumstances that will significantly affect financial operations in the future:

- The District outsourced the transportation services saving over \$1.5 annually in 2007. All drivers and management staff will be outsourced although the District will maintain ownership of all buses. The revenue collection for regular transportation decreased by 42% or -\$3.7. The Board authorized reduction of over \$1.4 in transportation expenditures for 2010-11 year but the loss in revenues exceed the cuts to indicate that there will be ongoing problems in balancing this fund.
- > Since July 1, 2005, the District has increased the Operating Fund Balance by \$44.
- > The District increased their rating from a low investment grade rating in 2008 to an investment grade rating of AA by Standard and Poor's and in September of 2011 was able to maintain that rating despite the recession.
- > The board has agreed to cutting budgets in the next few years to ensure revenues and expenses are even. For the 2011-12 year they reduced expenditures by \$6.1 however, due to state revenue shortfalls the year is predicted to run -\$.5. This will means a delay of getting to their ultimate goal of 3 months of expenses in fund balance in all funds.

- > The Projections for the next two years for the Operating Funds look balanced as long as no additional revenues are lost and wage increases do not exceed 2-3%.
- > DESA (paraprofessionals) settled their renewal for 4.5% with a multi-year agreement for the 2008-09 ending in 2012-13. Negotiations were asked to be reopened but DESA did not agree to any salary concessions.
- > All other union contracts were completed several years ago with multiple year agreements with renewal dates at the end of 2009-10 year. DESPA and Non-Union agreed to a reduction in pay of -4.5% for 2010-11.
- > Administration agreed to a reduction in pay of -4.1% for the 2010-11 year.
- > Negotiations with Teachers resulted in a rolled contract (nothing was added to existing salary schedule) for one-year for 2010-11 with agreement to consider concessions but the union voted the concessions down.
- > The District boundaries include the Sears Complex, which is currently subject to an Economic Development Area (EDA) agreement with the State of Illinois. The EDA is scheduled to expire in fiscal year 2013 which will affect revenues in the 2014-15 school years and would increase the District revenues by more than \$10 million.
- > The District passed a \$185 building referendum in March of 2006 and sold \$35 in June of 2006 and \$105 in March 2007, and the remaining \$45 in September of 2008.
- > The District finished construction on two new elementary schools Gary D Wright and Gilberts, which were opened in the fall of 2007.
- > The District finished construction of the new Hampshire High School in June and it opened in the fall of 2008.
- > The District finished construction on additional wings and remodels at both Dundee Crown High School and Jacobs High School in the fall of 2007.
- > 15. The four middle schools Dundee Middle, Algonquin Middle, Hampshire Middle and Westfield began construction, with Algonquin Middle and Hampshire Middle being completed by the fall of 2008. The other two will be completed by the fall of 2009.
- > Parkview and Golfview were remodeled and added wings and projects were completed in the fall of 2009.
- > The rest of the projects are to be completed in the next five years and include one middle school remodel and renovations at all the elementary schools and various district buildings.
- > Construction Project timelines have been pushed back due to the lack of funding from the state's Capital Development Board due to no appropriations from the state legislature.

- > 19. The District has approved the Northern Kane Charter School which opened in Pinegree Grove the fall of 2007 with over 500 students in pre school through 8th grade.
- > The District is burdened heavily due to the over one year lag between when a student moves into the District and operationally funding is received. Approximately 40% of the District's property is undeveloped. The District continues to see residential development in the undeveloped areas although it has slowed considerably in the past few years. The District has increased enrollment by around 300 students annually despite the slow in construction. This is due to prior home sales with students reaching school age. Once the District is built out, the District finances should stabilize.
- > The District has begun a multi-year strategic planning process involving the community and all employees and Board of Education that will set the future direction of the District's academic programs.

#### **Requests for Information**

This financial report is designed to provide the District's citizens, taxpayers, and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report, or need additional financial information, contact the Business Office:

MeriAnn Besonen, Director of Finance Community Unit School District No. 300 300 Cleveland Avenue Carpentersville, Illinois 60110



STATEMENT OF NET ASSETS
JUNE 30, 2011

	GOVERNMENTAL ACTIVITIES				
Assets					
Cash and investments Receivables (net of allowance for uncollectibles): Property taxes Replacement taxes Intergovernmental Accounts Deferred charges Capital assets: Land Construction in progress Depreciable buildings, property and equipment, net	\$ 70,747,410 79,664,165 216,736 12,929,547 165,466 2,510,452 11,180,700 916,561 311,004,304				
Total assets	<u>489,335,341</u>				
Liabilities					
Accounts payable Salaries and wages payable Payroll deductions payable Retainage payable Interest payable Unearned revenue Health claims payable Long-term liabilities: Other long-term liabilities - due within one year Other long-term liabilities - due after one year	3,646,174 9,970,397 265,637 26,953 4,858,943 79,431,575 2,837,757 7,477,372				
Total liabilities	459,689,148				
Net assets					
Invested in capital assets, net of related debt Restricted for: Operations and maintenance Student transportation Retirement benefits Debt service Grant expenses Unrestricted Total net assets	54,058,558  2,619,782 4,619,906 61,011 7,700,567 577,785 (39,991,416) \$ 29,646,193				



STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2011

			PROGRAN	NET (EXPENSES) REVENUE AND CHANGES IN NET ASSETS	
FUNCTIONS/PROGRAMS	EXPENSES		CHARGES FOR SERVICES	OPERATING GRANTS AND CONTRIBUTIONS	GOVERNMENTAL ACTIVITIES
Governmental activities					
Instruction: Regular programs Special programs Other instructional programs State retirement contributions	\$ 65,444,62 35,086,94 14,520,65 20,958,98	‡1 52	5,237,875 1,529 163,055	\$ 1,873,121 18,851,723 1,625,340 20,958,982	\$ (58,333,628) (16,233,689) (12,732,257)
Support Services: Pupils Instructional staff General administration School administration Business Transportation Operations and maintenance Central Other supporting services Interest and fees	14,532,92 5,337,4' 2,238,08 13,689,47 8,267,0' 12,433,86 18,549,68 7,717,78 149,68	14 37 74 19 35 39 92	2,177,014 - 100,315 - -	900 604,262 - - 4,054,979 7,459,996 - - -	(14,532,024) (4,733,152) (2,238,087) (13,689,474) (2,035,026) (4,973,869) (18,449,374) (7,717,792) (149,650) (18,786,968)
Total governmental activities	\$ 237,714,08 General revent Taxes: Real estate Real estate Real estate Personal pr State aid-forr Investment ir Miscellaneou Total general Change in ne	(174,604,990)  108,690,776 25,942,257 20,284,380 1,760,860 11,580,615 42,650 3,743,070 172,044,608 (2,560,382) 32,206,575			
	Net assets, e	nd d	of year		<u>\$ 29,646,193</u>

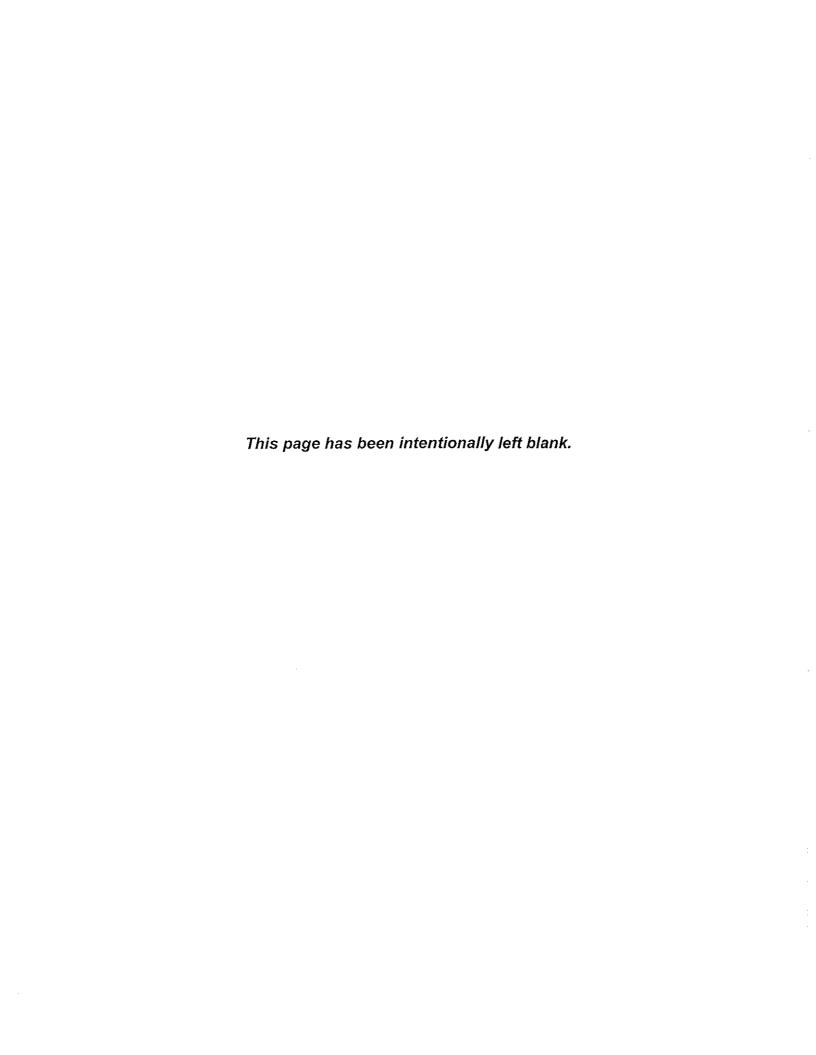
# COMMUNITY UNIT SCHOOL DISTRICT NO. 300 GOVERNMENTAL FUNDS

BALANCE SHEET JUNE 30, 2011

#### WITH COMPARATIVE TOTALS FOR JUNE 30, 2010

				ERATIONS AND				MUNICIPAL
	GE	NERAL FUND	MAINTENANCE FUND		TRANSPORTATION FUND		RETIREMENT/SOCI	
	GL	INCRAL FUND		FUND		FOND		SECURITY FUND
Assets								
Cash and investments Receivables (net allowance for uncollectibles):	\$	49,395,037	\$	3,620,903	\$	2,184,850	\$	290,432
Property taxes		55,181,215		7,161,758		3,467,324		3,068,677
Replacement taxes		216,736		-		. 770 000		-
Intergovernmental Accounts		9,155,738		_		3,773,809		-
Loan to transportation fund		165,466 -		<u>.</u>				<del></del>
Total assets	\$	114,114,192	\$	10,782,661	\$	9,425,983	\$	3,359,109
Liabilities and fund balance								
Accounts payable	\$	1,296,711	\$	892,446	\$	1,364,385	\$	-
Salaries and wages payable		9,776,121		193,199		-		-
Payroll deductions payable		-		-		-		265,637
Retainage payable		-		-		-		-
Loan from working cash fund Deferred revenue		55,236,604		7,077,234		- 3,426,552		3,032,461
Health claims payable		2,837,757		7,077,234		5,42 <del>0</del> ,552 -		3,032,401
Total fiabilities		69,147,193	******	8,162,879		4,790,937		3,298,098
		09,147,193		0,102,079	_	4,790,937		3,290,090
Fund balance								
Reserved		-		-		_		-
Unreserved and undesignated				- 040 700		4.005.040		
Restricted		577,785		2,619,782		4,635,046		61,011
Unassigned		44,389,214				<u> </u>		<del></del>
Total fund balance	***********	44,966,999	_	2,619,782		4,635,046	_	61,011
Total liabilities and fund balance	\$	<u> 114,114,192</u>	\$	10,782,661	<u>\$</u>	9,425,983	\$	3,359,109

DE	BT SERVICE		CAPITAL	TOTAL					
	FUND	<u>PRO</u>	JECTS FUND		2011		2010		
\$	12,513,997	\$	2,742,191	\$	70,747,410	\$	58,609,744		
	10,785,191		-		79,664,165		83,309,788		
	-		<del></del>		216,736		203,268		
			-		12,929,547		17,437,672		
	<u>.</u>		-		165,466 -		141,729 3,150,000		
\$	23,299,188	\$	2,742,191	<u>\$</u>	163,723,324	\$	162,852,201		
\$	1,175	\$	91,457	\$	3,646,174	\$	3,603,850		
	-		1,077		9,970,397		11,959,014		
	-		26,953		265,637 26,953		771,154 65,206		
	_		20,900		20,933		3,150,000		
	10,658,724		_		79,431,575		75,001,939		
<b>,</b>	-				2,837,757		1,368,615		
	10,659,899		119,487		96,178,493		95,919,778		
	_		-		-		2,867,779		
			_		-		64,064,644		
	12,639,289		2,622,704		23,155,617 44,389,214		<del>-</del>		
	12,639,289		2,622,704		67,544,831		66,932,423		
\$	23,299,188	\$	2,742,191	<u>\$</u>	163,723,324	<u>\$</u>	162,852,201		



RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS JUNE 30, 2011

Total fund balances - governmental funds		\$	67,544,831
Amounts reported for governmental activities in the Statement of Net Assets are different because:			
Deferred charges included in the Statement of Net Assets are not available to pay for current period expenditures and, therefore, are not included in the governmental funds balance sheet.			2,510,452
Long-term liabilities applicable to the District's governmental activities are not due and payable in the current period and, accordingly, are not reported as fund liabilities. All liabilities - both current and long-term - are reported in the Statement of Net Assets.  Balances at June 30, 2011 are:  Bonds payable  Net IMRF pension obligation  Claims payable  Unamortized bond premium  Deferred refunding  Installment purchase agreements  Capital leases  Compensated absences	\$ (340,786,432) (338,519) (1,464,453) (12,570,400) 3,310,311 (2,320,358) (3,002,124) (1,479,737)	ſ	(358,651,712)
Interest on long-term liabilities accrued in the Statement of Net Assets will not be paid with current financial resources and, therefore, is not recognized in the governmental funds balance sheet.			(4,858,943)
Capital assets used in governmental activities and included in the Statement of Net Assets do require the expenditures of financial resources and, therefore, are not reported in the governmental funds balance sheet. At June 30, 2011, the balances of such items are:  Cost  Accumulated Depreciation	\$ 385,078,408 (61,976,843)		<u>323,101,565</u>
Net assets of governmental activities		\$	29,646,193

# COMMUNITY UNIT SCHOOL DISTRICT NO. 300 GOVERNMENTAL FUNDS

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2011

WITH COMPARATIVE TOTALS FOR THE YEAR ENDED JUNE 30, 2010

		ALG   OK 1111	OF	PERATIONS AND MAINTENANCE		RET	MUNICIPAL IREMENT/SOCIAL
	GE	NERAL FUND		FUND	FUND	S	ECURITY FUND
Revenues							
Property taxes	\$	108,712,512	\$	13,915,976	\$ 6,733,437	\$	5,271,108
Corporate personal property				•			
replacement taxes		1,560,860		_	-		200,000
State aid		44,666,465		-	7,459,996		-
Federal aid		14,790,518		136,098	450,415		-
Investment income		38,247		546	267		182
Other		7,337,577		3,279,876	174,134		
Total revenues		<u> 177,106,179</u>		17,332,496	14,818,249		5,471,290
Expenditures							
Current:							
Instruction:							
Regular programs		56,544,448			_		817,270
Special programs		23,914,517			•		1,218,769
Other instructional programs		14,767,251			•		496,551
State retirement contributions		20,958,982		-	-		-
Support Services:							
Pupils		13,955,970		<u>-</u>	-		379,207
Instructional staff		4,712,684		-	-		176,577
General administration		2,156,545		-	<b></b>		26,289
School administration		12,406,469		-			699,627
Business		7,815,655		•••	_		112,424
Transportation		-			11,394,655		17,117
Operations and maintenance		40,161		15,407,803	-		1,068,708
Central		6,541,285		-	•		385,823
Other supporting services		136,609		-	MH.		11,917
Payments to other districts and gov't units		12,871,520		=	-		-
Debt Service:					4.045.400		
Principal		- 04.040		-	1,215,109		-
Interest and other		94,919		107 104	133,674		•
Capital outlay		<u>2,997,593</u>	•	137,184	71,183	_	
Total expenditures		179,914,608		<u>15,544,987</u>	12,814,621		5,410,279
Excess (deficiency) of revenues over		(0.555.450)					
expenditures		(2,808,429)	)	1,787,509	2,003,628	·	61,011
Other financing sources (uses)							
Transfers in		-		-	•		-
Transfers (out)		(1,083,457)	)	(366,000)	,		-
Principal on bonds sold		-		-	~		~
Discount on bonds sold		-		-	-		-
Capital lease value		943,599		-	-		~
Payment to Escrow Agent					<u></u>		
Total other financing sources (uses)		(139,858)	)	(366,000)			
Net change in fund balance		(2,948,287)	)	1,421,509	2,003,628		61,011
Fund balance, beginning of year		47,915,286		1,198,273	2,631,418		
Fund balance, end of year	\$	44,966,999	\$	2,619,782	\$ 4,635,046	\$	61,011

See Notes to Basic Financial Statements

DEBT	SERVICE	CAPITAL		TOTAL				
F	UND	PROJECTS FUND		2011		2010		
\$ 2	20,284,380	\$ -	\$	154,917,413	\$	148,369,830		
	-	-		1,760,860		1,357,831		
	_	-		52,126,461		61,066,109		
	-	-		15,377,031		20,967,653		
	2,842	566		42,650		310,385		
	4,804	626,467	_	11,422,858		12,279,801		
2	20,292,026	627,033		235,647,273		244,351,609		
		_		57,361,718		59,863,578		
	-	<b>-</b>		25,133,286		27,660,006		
	-	<b>-</b>		15,263,802		13,516,832		
	•	<u>.</u>		20,958,982		21,867,065		
	-	<b></b>		14,335,177		14,291,735		
	-	<u>.</u>		4,889,261		5,552,406		
		<u>.</u>		2,182,834		1,729,699		
	_	_		13,106,096		13,201,130		
	<del></del>	-		7,928,079		8,218,642		
	-	_		11,411,772		12,904,732		
	-	336,343		16,853,015		18,564,423		
	-			6,927,108		6,018,863		
	_	-		148,526		194,191		
	-	-		12,871,520		12,363,769		
	6,363,652	_		7,578,761		9,064,378		
	14,538,451	-		14,767,044		15,130,357		
	<u>-</u>	900,745		4,106,705	_	15,789,817		
2	20,902,103	1,237,088		235,823,686	_	255,931,623		
	(640 077 <b>)</b>	(610 OFF)		(176 442)		(44 E00 044)		
<del></del>	(610,077)	(610,055)		(176,413)		(11,580,014)		
	1,449,457	-		1,449,457		1,627,169		
	-	-		(1,449,457)		(1,627,169)		
1	6,750,000	_		16,750,000				
	(313,804)	-		(313,804)		-		
	` - '	-		943,599		3,486,809		
(1	<u>6,590,974</u> )			(16,590,974)				
	1,294,679			788,821		3,486,809		
	684,602	(610,055)		612,408		(8,093,205)		
1	1,954,687	3,232,759		66,932,423		75,025,628		
\$ 1	2,639,289	\$ 2,622,704	\$	67,544,831	\$	66,932,423		

# RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2011

Net change in fund balances - total governmental funds		\$	612,408
Amounts reported for governmental activities in the Statement of Activities are different because:		•	, · · · ·
Governmental funds report capital outlay as expenditures. However, in the Statement of Activities, the cost of these assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreication expense (\$6,216,159) exceeds capital outlay (\$1,891,587) in the current period.			(4,324,572)
Certain revenues included in the Statement of Activities in the prior year did not provide current financial resources and, therefore, was deferred in the fund statements and recognized in the current year:  State and federal aid	\$ (493,574)		(493,574)
The issuance of long-term debt (bonds, capital leases, etc.) provides current financial resources to the governmental funds, while its principal repayment consumes current financial resources of the governmental funds. Neither transaction, however, has any effect on net assets. This is the amount of current year principal repayments on long-term financing arrangements exceeded proceeds from such arrangements.			5,930,162
Governmental funds report the effects of issuance costs, premiums, discounts and similar items when the debt is issued. However, these amounts are deferred and amortized in the Statement of Activities. This is the amount of the current year, net effect of these differences.			1,648,852
Other transactions related to long-term debt that increase/decrease net assets:  Accretion of capital appreciation bonds	\$ (4,900,972)		(4,900,972)
In the Statement of Activities, operating expenses are measured by the amounts incurred during the year. However, certain of these items are included in the governmental funds only to the extent that they require the expenditure of current financial resources:  Interest payable  Compensated absences  Net IMRF pension obligation  Claims payable	\$ 91,974 (1,076,537) (338,519) 290,396		(1,032,68 <u>6</u> )
Change in net assets of governmental activities		\$	(2,560,382)

#### **AGENCY FUND**

STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES
JUNE 30, 2011

	AGENCY STUDENT ACTIVITY FUND
Assets	
Cash and investments	<u>\$ 563,814</u>
Liabilities	
Due to student groups	<u>\$ 563,814</u>

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

#### Note 1 - Summary of Significant Accounting Policies

Community Unit School District No. 300 (the "District") operates as a public school system governed by a sevenmember board. The District is organized under the School Code of the State of Illinois, as amended. The accounting policies of the District conform to accounting principles generally accepted in the United States of America, as applicable to local governmental units of this type. The following is a summary of the more significant accounting policies of the District:

#### Reporting Entity

Accounting principles generally accepted in the United States of America require that the financial statements of the reporting entity include: (1) the primary government, (2) organizations for which the primary government is financially accountable, and (3) other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The criteria provided in Government Accounting Standards Board Statements have been considered and there are no agencies or entities which should be presented with the District. Using the same criteria, the District is not included as a component unit of any other governmental entity.

A legally separate, tax exempt organization should be reported as a component unit of a reporting entity if all of the following criteria are met: (1) the economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the primary government, its component units, or its constituents; (2) the primary government is entitled to, or has the ability to otherwise access, a majority of the economic resources received or held by the separate organization; (3) the economic resources received or held by an individual organization that the specific primary government, or its component units, is entitled to, or has the ability to otherwise access, are significant to that primary government. Blended component units, although legally separate entities, are, in substance, part of the government's operations and are reported with similar funds of the primary government. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the primary government. This report does not contain any component units.

#### **Basis of Presentation**

#### Government-wide Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the District. The effect of interfund activity has been removed from these statements. The District's operating activities are all considered "governmental activities", that is, activities normally supported by taxes and intergovernmental revenues. The District has no operating activities that would be considered "business activities".

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) amounts paid by the recipient of goods or services offered by the program and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as general revenues.

NOTES TO BASIC FINANCIAL STATEMENTS JUNE 30, 2011

# NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (CONTINUED)

#### Governmental Funds Financial Statements

Governmental funds financial statements are organized and operated on the basis of funds and are used to account for the District's general governmental activities. Fund accounting segregates funds according to their intended purpose, and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts that comprise its assets, liabilities, reserves, fund balance, revenues and expenditures. The minimum number of funds is maintained consistent with legal and managerial requirements.

Separate financial statements are provided for all governmental funds and fiduciary funds; the fiduciary funds are excluded from the government-wide financial statements.

#### Measurement Focus and Basis of Accounting

The government-wide financial statements are reported using the economic resources measurement focus, while the fiduciary fund statements do not have a measurement focus. The government-wide financial statements and the fiduciary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue when all eligibility requirements have been met.

Governmental fund financial statements are reported using the flow of current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both "measurable and available". "Measurable" means that the amount of the transaction can be determined, and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers all revenues available if they are collected within 60 days after year-end except for state aid. State aid received after 60 days are being considered as available as historically, state aid collected within 60 days have represented all state aid expected to be collected. The state is currently behind on payments to local government agencies, which is a highly unusual circumstance, resulting in current year state aid collections after 60 days of year end. Expenditures are recorded when the related fund liability is incurred. However, expenditures for unmatured principal and interest on general long-term debt are recognized when due; and certain compensated absences, claims and judgments are recognized when the obligations are due and payable.

#### Major Governmental Funds

<u>General Fund</u> - the general operating fund of the District. It accounts for all financial resources except those required to be accounted for in another fund. This fund is primarily used for most of the instructional and administrative aspects of the District's operations. Revenues consist largely of local property taxes and state government aid.

<u>Special Revenue Funds</u> - account for the proceeds of specific revenue sources that are legally restricted or committed to expenditures for specified purposes, other than those accounted for in the Debt Service Fund, Capital Projects Funds or Fiduciary Funds.

Operations and Maintenance Fund - accounts for expenditures made for repair and maintenance of the District's buildings and land. Revenue consists primarily of local property taxes.

Transportation Fund - accounts for all revenue and expenditures made for student transportation. Revenue is derived primarily from local property taxes and state reimbursement grants.

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

# NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (CONTINUED)

Municipal Retirement/Social Security Fund - accounts for the District's portion of pension contributions to the Illinois Municipal Retirement Fund, payments to Medicare, and payments to the Social Security System for non-certified employees. Revenue to finance the contributions is derived primarily from local property taxes and personal property replacement taxes.

<u>Debt Service Fund</u> - accounts for the accumulation of resources that are restricted, committed, or assigned for, and the payment of, long-term debt principal, interest and related costs. The primary revenue source is local property taxes levied specifically for debt service and interfund transfers.

<u>Capital Project Funds</u> - accounts for the financial resources that are restricted, committed, or assigned to be used for the acquisition or construction of, and/or additions to, major capital facilities.

Capital Projects Fund - accounts for construction projects and renovations financed through bond series and impact fees.

#### Other Fund Types

<u>Fiduciary Funds</u> - account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, other governments or other funds.

Agency Funds - include Student Activity Funds, Convenience Accounts and Other Agency Funds. These funds are custodial in nature and do not present results of operations or have a measurement focus. Although the Board of Education has the ultimate responsibility for Activity Funds, they are not local education agency funds. Student Activity Funds account for assets held by the District which are owned, operated and managed generally by the student body, under the guidance and direction of adults or a staff member, for educational, recreational or cultural purposes. Convenience Accounts account for assets that are normally maintained by a local education agency as a convenience for its faculty, staff, etc.

On-behalf payments (payments made by a third party for the benefit of the district, such as payments made by the state to the Teachers' Retirement System) have been recognized in the financial statements.

Property taxes, replacement taxes, certain state and federal aid, and interest on investments are susceptible to accrual. Other receipts become measurable and available when cash is received by the District and recognized as revenue at that time.

Grant funds are considered to be earned to the extent of expenditures made under the provisions of the grant. Accordingly, when such funds are received, they are recorded as deferred revenues until earned.

#### All Financial Statements

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

# NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (CONTINUED)

# Assets, Liabilities and Net Assets or Equity

#### Deposits and Investments

State statutes authorize the District to invest in obligations of the U.S. Treasury, certain highly-rated commercial paper, corporate bonds, repurchase agreements, and the State Treasurer's Investment Pool. Investments are stated at fair value. Changes in fair value of investments are included as investment income.

#### Receivables and Payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "due to/from other funds". These amounts are eliminated in the governmental activities column in the statement of net assets. Receivables are expected to be collected within one year.

#### Deferred Revenue

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Property taxes levied for the subsequent year are not earned and cannot be used to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	Unearnea
Property taxes receivable for subsequent year Other - registration fees	\$ 78,723,216 
Total	<u>\$ 79,431,575</u>

#### Property Tax Revenues

The District must file its tax levy resolution by the last Tuesday in December of each year. The District's 2010 levy resolution was approved during the December 13, 2010 board meeting. The District's property tax is levied each year on all taxable real property located in the District and it becomes a lien on the property on January 1 of that year. The owner of real property on January 1 in any year is liable for taxes of that year.

The tax rate ceilings are applied at the fund level. These ceilings are established by state law subject to change only by the approval of the voters of the District.

The PTELA limitation is applied in the aggregate to the total levy (excluding certain levies for the repayment of debt). PTELA limits the increase in total taxes billed to the lessor of 5% or the percentage increase in the Consumer Price Index (CPI) for the preceding year. The amount can be exceeded to the extent there is "new growth" in the District's tax base. The new growth consists of new construction, annexations and tax increment finance district property becoming eligible for taxation. The CPI rates applicable to the 2010 and 2009 tax levies were 2.7% and 0.1%, respectively.

Property taxes are collected by the County Collector/Treasurer, who remits to the District its share of collections. Taxes levied in one year become due and payable in two equal installments: the first due on June 1 and the second due on September 1. Property taxes are normally collected by the District within 60 days of the respective installment dates.

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

# NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (CONTINUED)

The 2010 property tax levy is recognized as a receivable in fiscal 2011, net of estimated uncollectible amounts approximating 1%. The District considers that the first installment of the 2010 levy is to be used to finance operations in fiscal 2011. The District has determined that the second installment of the 2010 levy is to be used to finance operations in fiscal 2012 and has deferred the corresponding receivable.

#### Personal Property Replacement Taxes

Personal property replacement taxes are first allocated to the Municipal Retirement / Social Security Fund, and the balance is allocated to the remaining funds at the discretion of the District.

#### Capital Assets

Capital assets, which include land, construction in progress, land improvements, buildings, equipment, and vehicles are reported in the government-wide financial statements. Capital assets are defined by the District as assets with an initial individual cost of more than \$5,000 and an estimated useful life of more than 1 year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

Depreciation of capital assets is provided using the straight-line method over the following estimated useful lives:

Assets	Years
Land Improvements	20-50
Buildings	100
Equipment	5-20
Vehicles	5-15

In the fund financial statements, capital assets used in governmental fund operations are accounted for as capital outlay expenditures of the governmental fund upon acquisition.

#### Compensated Absences

Only employees that retire from the District are eligible to be compensated for sick days. Certified Staff must give notice four years prior of their intention to retire.

Each early retiree shall be paid for unused sick leave that is not reported to the Teachers' Retirement System for service credit up to a maximum of 40 days. Such payment shall be made in the form of a one-time lump-sum retirement incentive payment to an HRA account for the retiree. The lump-sum retirement incentive payment will be made after the individual's retirement with the District, and within 30 days after the individual's final pay check for regular earnings. The amount of the HRA contribution shall be the highest rate paid to substitute teachers for short term substitution in effect during the teacher's final year before retirement. In the event a member of the bargaining unit elects not to and/or does not receive reimbursement for any such days under this Section, the District shall transfer such unused days to the Sick Leave Bank.

Non Union Exempt Support Staff and members of DESPA who retire from the District through IMRF after completing at least 10 years of continuous service, shall receive separation pay equal to the per diem rate of the member for unused sick leave up to eighty (80) days. The employee may divide or distribute these days however they choose between IMRF usage and separation pay.

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (CONTINUED)

Members of D.E.S.A. who retire from the District through IMRF after completion at least 10 years of service shall be paid their current hourly rate for unused sick leave hours that are not reported to IMRF for service credit, up to the equivalent of sixty (60) days.

A liability for the sick days occurring from the above policies have been calculated and reported within long term liabilities for Certified Staff that have given notice of retirement as of June 30, 2011 and other employees with 10 years of service.

All employees that leave the District are eligible to be compensated for unused earned vacation days. 12 Month Administrators shall receive twenty (20) vacation days each year on July 1. These days are non cumulative. However, Administrators may carry over a maximum of five (5) days to the following year.

For full time 12-month employees, vacation time will be accrued, not awarded on a bi-weekly basis. The maximum amount of vacation time a member can accrue in their vacation bank shall be limited to fifteen (15) days more than their annual vacation accrual rate.

A liability for the sick days occurring from the above policy has been calculated and reported within long-term liabilities for employees that have given notice of retirement as of year-end. Compensated absences are reported on the governmental funds only if they matured.

#### Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the applicable bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental funds recognize bond premiums and discounts, as well as bond issuance costs, during the period incurred. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### Equity Classifications

Equity is classified as net assets in the government-wide financial statements and displayed in three components:

Invested in capital assets, net of related debt - Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets less than any unspent debt proceeds.

Restricted net assets - Consists of net assets with constraints placed on their use either by 1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments or, 2) law through constitutional provisions or enabling legislation.

Unrestricted net assets - All other net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

# NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (CONTINUED)

Equity is classified as fund balance in the fund financial statements and displayed in five components:

*Nonspendable* - includes amounts not in spendable form, such as inventory, or amounts required to be maintained intact legally or contractually (principal endowment) (e.g., inventory, pre-paid items, permanent scholarships).

Restricted - includes amounts constrained for a specific purpose by external parties (e.g., Debt Service, Capital Projects, State and Federal Grant Funds).

Committed - includes amounts constrained for a specific purpose by a government using its highest level of decision making authority, the Board of Education. This formal action must occur prior to the end of the reporting period, but the amount of the commitment, which will be subject to the constraints, may be determined in the subsequent period. Any changes to the constraints imposed require the same formal action of the Board of Education board that originally created the commitment.

Assigned - includes general fund amounts constrained for a specific purpose by the Board of Education or by an official that has been delegated authority to assign amounts. The Board of Education has declared that the Superintendent of the Superintendent's designee may assign amounts for a specific purpose. The Board of Education may also take official action to assign amounts. Additionally, all remaining positive spendable amounts in governmental funds, other than the General Fund, that are neither restricted nor committed are considered assigned. Assignments may take place after the end of the reporting period.

Unassigned - includes residual positive fund balance within the General Fund which has not been classified within the other above mentioned categories. Unassigned fund balance may also include negative balances for any governmental fund if expenditures exceed amounts restricted, committed or assigned for those specific purposes.

In circumstances where an expenditure is to be made for a purpose for which amounts are available in multiple fund balance classifications, the order in which resources will be expended in the General Fund is as follows: restricted fund balance, followed by committed fund balance, assigned fund balance, and lastly, unassigned fund balance. In all other funds (Special Revenue, Debt Service, Capital Projects), assigned fund balance will be spent first, followed by committed fund balance, and then restricted fund balance.

The District has a formal minimum fund balance policy. The policy states that the District shall strive to maintain a cumulative fund balance equal to three moths of working/operating expenditures in the cash fund balance to meet all financial obligations of the District on a timely basis. Operating funds for this purpose include: General, Transportation, Operations & Maintenance, and IMRF/Social Security Funds. However, the final authority and decision maker in determining how any excess revenue is to be spent rests solely with the Board of Education.

Governmental fund balances reported on the fund financial statements at June 30, 2011 are as follows:

The restricted fund balance in the General Fund is comprised of \$577,785 for unspent grant proceeds. The remaining restricted fund balances are for the purpose of the respective funds as described above in the Major Governmental Funds section.

#### Comparative Data

The financial statements include summarized prior-year comparative information. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the District's financial statements for the year ended June 30, 2010, from which such summarized information was derived.

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

# NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (CONTINUED)

#### Eliminations and Reclassifications

In the process of aggregating data for the government-wide financial statements, some amounts reported as interfund activity and balances were eliminated or reclassified.

#### NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### **Excess of Expenditures over Budget**

For the year ended June 30, 2011, expenditures exceeded budget in the General, Municipal Retirement/Social Security, and Capital Projects Funds by \$1,129,802, \$9,197, and \$379,732 respectively. These excesses were funded by available fund balance.

#### Note 3 - Changes in Accounting Principles

For the fiscal year 2011, the District has implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions.

#### NOTE 4 - DEPOSITS AND INVESTMENTS

At year end, the District's cash and investments was comprised of the following:

	Government-			
	wide	Fiduciary	Total	
Cash and investments	\$ 70,747,410	\$ <u>563,815</u> <u>\$</u>	71,311,225	
Total	<u>\$ 70,747,410</u>	\$ 563,815 <u>\$</u>	71,311,225	

For disclosure purposes, this amount is segregated into the following components: 1) cash on hand 2) deposits with financial institutions, which include amounts held in demand accounts, savings accounts and non-negotiable certificates of deposit; and 3) other investments, which consist of all investments other than certificates of deposit, as follows:

	Cash and investments
Cash on hand Deposits with financial institutions Other investments	\$ 3,695 2,287,007 69,020,523
Total	\$ 71,311,225

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

# NOTE 4 - DEPOSITS AND INVESTMENTS - (CONTINUED)

At year end, the District had the following investments:

Investment Type		Fair Value	Maturity	% of Portfolio	Interest Rate
Illinois School District Liquid Asset Fund					
(ISDLAF+)	\$	42,480,953	On demand	61.55 %	Variable
First American Treasury Obligation Fund		6,539,570	On demand	9.47 %	Variable
ISDLAF+ Term Series		12,000,000	8/1/11	17.39 %	0.10%
ISDLAF+ Term Series		3,500,000	12/7/11	5.07 %	0.13%
ISDLAF+ Term Series		4,500,000	12/29/11	6.52 <u>%</u>	0.151%
Total	\$	69,020,523		<u> 100.00 %</u>	

Interest Rate Risk. Interest rate risk is the risk that changes in interest rates will adversely affect the value of an investment. The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, the District's policy states investments shall provide sufficient liquidity to enable the District to meet all operating requirements that may be reasonably anticipated. Maturity information on other investments are shown in the table above.

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. State Statutes limits the investments in commercial paper and corporate bonds to the top three ratings of two nationally recognized statistical rating organizations (NRSRO's). The District has no investment policy that would further limit its investment choices. As of June 30, 2011, all the District's investments exposed to credit risk has a "AAA" rating by Standard & Poor's.

The Illinois School District Liquid Asset Fund Plus (ISDLAF+) is a not-for-profit investment trust formed pursuant to the Illinois Municipal Code and managed by a Board of Trustees elected from participating members. The trust is not registered with the SEC as an investment company. Investments are rated AAAm and are valued at share price, which is the price for which the investment could be sold.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The District's investment policy requires diversification of the investment portfolio to minimize risk of loss resulting from over-concentration in a particular type of security, risk factor, issuer, or maturity. The policy requires diversification strategies to be determined and revised periodically by the District's Investment Officer to meet the District's ongoing need for safety, liquidity and rate of return.

Custodial Credit Risk - Deposits. With respect to deposits, custodial credit risk refers to the risk that, in the event of a bank failure, the District's deposits may not be returned to it. The District's investment policy limits the exposure to deposit custodial credit risk by requiring all deposits in excess of FDIC insurable limits to be secured by collateral in the event of default or failure of the financial institution holding the funds. As of June 30, 2011, the bank balance of the District's deposit with financial institutions totaled \$2,287,007; the entire amount was collateralized and insured.

Custodial Credit Risk - Investments. With respect to investments, custodial credit risk is the risk that, in the even of the failure of the counterparty, the government will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District's investment policy limits the exposure to investment custodial credit risk by requiring all investments be secured by private insurance or collateral.

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

# NOTE 4 - DEPOSITS AND INVESTMENTS - (CONTINUED)

Separate cash and investment accounts are not maintained for all District funds; instead, the individual funds maintain their invested and uninvested balances in the common checking and investment accounts, with accounting records being maintained to show the portion of the common account balance attributable to each participating fund.

Occasionally certain funds participating in the common bank accounts will incur overdrafts (deficits) in the account. The overdrafts result from expenditures that have been approved by the Board of Education.

#### NOTE 5 - INTERFUND TRANSFERS

During the year, the Board transferred \$1,449,457 to the Debt Service Fund to pay principal and interest from the following funds:

Fund	Amount
General Operations and Maintenance	\$ 1,083,457 366,000
Total	<u>\$ 1,449,457</u>

State law allows for the above transfer.

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

# NOTE 6 - CAPITAL ASSETS

Capital asset activity for the District for the year ended June 30, 2011, was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated:				
Land Construction in progress	\$ 11,180,700 \$ <u>3,911,401</u>	- 561,954	3,556,794	\$ 11,180,700 <u>916,561</u>
Total capital assets not being depreciated	15,092,101	561,954	3,556,794	12,097,261
Capital assets being depreciated:				
Land improvements Buildings Equipment Vehicles	13,355,094 326,508,287 12,014,589 16,216,750	54,558 3,556,794 1,275,075	- - -	13,409,652 330,065,081 13,289,664 16,216,750
Total capital assets being depreciated	368,094,720	4,886,427	-	372,981,147
Less Accumulated Depreciation for:				
Land improvements Buildings Equipment Vehicles	6,307,753 32,212,437 6,471,070 10,769,424	610,458 3,399,182 1,123,479 1,083,040	- - -	6,918,211 35,611,619 7,594,549 11,852,464
Total accumulated depreciation	55,760,684	6,216,159	-	61,976,843
Net capital assets being depreciated	312,334,036	(1,329,732)	-	311,004,304
Net governmental activities capital assets	<u>\$ 327,426,137</u> <u>\$</u>	(767,778) §	3,556,794	<u>\$ 323,101,565</u>

Depreciation expense was recognized in the operating activities of the District as follows:

Governmental Activities		epreciation
Regular programs	\$	2,775,250
Special programs		334,456
Other instructional programs		385,891
Pupils		107,669
Instructional staff		324,246
General administration		51,156
School administration		179,709
Business		258,450
Transportation		949,050
Operations and maintenance		831,513
Central		18,769
Total depreciation expense - governmental activities	<u>\$</u>	6,216,159

NOTES TO BASIC FINANCIAL STATEMENTS JUNE 30, 2011

# NOTE 7 - LONG TERM LIABILITIES

Changes in General Long-term Liabilities. The following is the long-term liability activity for the District for the year ended June 30, 2011:

	Beginning Balance	Issuances	Accretion	Retirements	Ending Balance	Due Within One Year
General obligation bonds Deferred refunding Unamortized premium	\$340,200,460 (4,706,595) <u>15,690,350</u>	\$ 16,750,000 795,313 (313,804)	\$ 4,900,972 - -	\$ 21,065,000 (600,971) 2,806,146		\$ 3,850,000
Total bonds payable Claims payable Capital leases Net IMRF Pension Obligation Installment	351,184,215 1,754,849 4,363,031	17,231,509 11,492,746 943,599 338,519	4,900,972 - - -	23,270,175 11,783,142 2,304,506	350,046,521 1,464,453 3,002,124 338,519	3,850,000 1,464,453 1,553,052
purchase agreements Compensated absences	2,574,613 403,200	- 1,156,337	**	254,255 <u>79,800</u>	2,320,358 1,479,737	344,602 265,265
Total long-term liabilities - governmental activities	<u>\$ 360,279,908</u>	<u>\$ 31,162,710</u> <u>\$</u>	\$ 4,900,97 <u>2</u>	<u>\$ 37,691,878</u>	<u>\$ 358,651,712</u>	\$ 7,477,37 <u>2</u>

NOTES TO BASIC FINANCIAL STATEMENTS JUNE 30, 2011

# NOTE 7 - LONG TERM LIABILITIES - (CONTINUED)

The obligations for the claims payable and compensated absences will be repaid from the General Fund. The Net IMRF Pension Obligation will be repaid from Municipal Retirement/Social Security Fund.

General Obligation Bonds. General obligation bonds are direct obligations and pledge the full faith and credit of the District. All will be repaid from the Debt Service Fund. General obligation bonds currently outstanding are as follows:

Purpose	Interest Rates	Original Indebtedness	Face Amount	Carrying Amount
Series 1994 General Obligation Capital Appreciation School Building Bonds dated June 1, 1994 are due in annual installments through December 1, 2012 Series 2001 General Obligation Capital Appreciation School Building Bonds dated December 1, 2001 are due in	None	\$ 80,395,000	\$ 8,623,300 \$	7,852,993
annual installments through December 1, 2021 Series 2002 General Obligation Working	None	78,195,000	62,250,000	33,829,831
Cash Bonds dated May 1, 2002 are due in annual installments through December 1, 2013 Series 2002 General Obligation Working Cash Capital Appreciation Bonds dated	4.30% - 6.50%	23,780,000	10,080,000	10,080,000
May 1, 2002 are due in annual installments through December 1, 2021 Series 2005 General Obligation School Refunding Bonds dated August 1, 2005	None	36,880,000	36,880,000	21,903,608
are due in annual installments through December 1, 2020 Series 2006 General Obligation School Building Bonds dated May 1, 2006 are	3.50% - 6.00%	61,690,000	61,475,000	61,475,000
due in annual installments through January 1, 2026 Series 2007 General Obligation School Building Bonds dated March 1, 2007	4.25% - 5.25%	34,970,000	34,970,000	34,970,000
are due in annual installments through January 1, 2025 Series 2008 General Obligation School Bonds dated December 21, 2010 are	3.25% - 9.00%	104,680,000	88,635,000	88,635,000
due in annual installments through January 1, 2023 Series 2010 General Obligation Refunding Bonds dated December 21,	4.50% - 5.25%	65,290,000	65,290,000	65,290,000
2010 are due in annual installments through January 1, 2023	2.00%-4.25%	16,750,000	16,750,000	16,750,000
Total		\$ 502,630,000	\$ 384,953,300 \$	340,786,432

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

## NOTE 7 - LONG TERM LIABILITIES - (CONTINUED)

During the year, the District issued \$16,750,000 in General Obligation Bonds of with an average interest rate of 3.22% was used to advance refund \$16,045,000 of outstanding 2007 Series bonds with an average interest rate of 5.00%. The net proceeds of \$16,835,093 (after payment of \$244,119 in underwriting fees, insurance, and other insurance costs) were used to purchase U.S. government securities. Those securities were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments on portions of the 2007 Series bonds. As a result, portions of the 2007 Series bonds are considered to be defeased and the liability for those bonds has been removed from the Statement of Net Assets.

The District partially advance refunded the 2007 Series bonds reducing the average interest rate; cash flows for the old debt exceed that for the new debt by \$648,778. This transaction resulted in an economic gain (difference between the present values of the debt service payments on the old and new debt) of \$515,155.

In current and prior years, the District defeased certain general obligation and other bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the District's financial statements. At June 30, 2011, \$71,936,146 of bonds outstanding are considered defeased.

Annual debt service requirements to maturity for general obligation bonds are as follows for governmental type activities:

	F	Principal	Interest	Total
2012	\$	3,850,000 \$	14,295,488 \$	18,145,488
2013		12,473,300	14,091,913	26,565,213
2014		11,215,000	13,725,225	24,940,225
2015		16,820,000	13,311,399	30,131,399
2016		19,235,000	12,810,825	32,045,825
2017 - 2021	1	40,865,000	52,245,822	193,110,822
2022 - 2026	1	56,530,000	25,242,900	181,772,900
2027 - 2028		23,965,000	1,812,000	25,777,000
Total	\$ 3	<u>84,953,300</u> <u>\$</u>	147,535,572 \$	532,488,872

The District is subject to the Illinois School Code, which limits the amount of certain indebtedness to 13.8% of the most recent available equalized assessed valuation of the District. As of June 30, 2011, the statutory debt limit for the District was \$482,095,200, providing a debt margin of \$169,453,019. There are numerous covenants with which the District must comply in regard to these bond issues. As of June 30, 2011, the District was in compliance with all significant bond covenants, including federal arbitrage regulations.

Certificates of Participation. In 2005, the District entered into a purchasing agreement with Koch Financial Corporation for \$6,659,300 to pay the costs of boiler equipment, computer network equipment and energy efficient fixtures and improvements to the District's facilities. Obligation under the Installment Purchase Agreement will be repaid from the Debt Service Fund.

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

## NOTE 7 - LONG TERM LIABILITIES - (CONTINUED)

Annual debt service requirements to maturity for certificates of participation are as follows:

	Princi	ipal Interest	Total
2012	\$ 34	41,858 \$ 111,	328 \$ 453,186
2013	37	76,256 94,9	930 471,186
2014	4	13,305 76,8	381 490,186
2015	4:	53,130 57,0	056 510,186
2016	42	25,681 35,	319 461,000
2017 -	3·	<u>10,128</u> <u>14,8</u>	,
Total	\$ 2,32	<u> 20,358</u> \$ 390,4	400 \$ 2,710,758

Capital Leases. The District has entered into a lease agreement as lessee for financing the acquisition of buses. These lease agreements qualify as capital leases for accounting purposes and, therefore, the assets and obligations have been recorded at the present value of the future minimum lease payments as of the inception date. At June 30, 2011, \$7,619,020 of amounts included in capital assets were acquired via capital leases. The obligations for the capital lease for the computer equipment will be repaid from the Debt Service Fund funded through a transfer from the General Fund and Operations and Maintenance Fund, and the obligations for the capital lease for the buses will be repaid from the Transportation Fund. The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2011, are as follows:

	Amount
2012	\$ 1,684,931
2013	1,216,619
2014	306,634
Total minimum lease payments	3,208,184
Less: amount representing interest	(206,060)
Present value of minimum lease payments	<u>\$ 3,002,124</u>

#### NOTE 8 - SHORT-TERM DEBT

A summary of activity in short-term debt of the District is as follows:

	Beginning Balance	Issued	Retired	Ending Balance
Tax anticipation warrants payable	<u>\$</u>	\$ 18,300,000	\$ 18,300,000	\$
Total	<u> </u>	\$ 18,300,000	<u>\$ 18,300,000</u>	\$ -

The short-term debt was issued due to meet the cash flow needs of the District due to the timing of the collection of property taxes.

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

#### NOTE 9 - RISK MANAGEMENT

The District is exposed to various risks of loss related to employee health benefits; workers' compensation claims; theft of, damage to, and destruction of assets; and natural disasters.

To protect from risks related to the theft of, damage to, and destruction of assets; and natural disasters, the District participates in the following public entity risk pool: Collective Liability Insurance Cooperative. The District pays annual premiums to the pool for insurance coverage. The arrangements with the pool provides that it will be self-sustaining through member premiums and will reinsure through commercial companies for claims in excess of certain levels established by the pool. There have been no significant reductions in insurance coverage in any of the past three fiscal years. There have been no amount of settlements that exceeded insurance coverage in each of the past three fiscal years.

The District is self-insured for medical and workers' compensation coverage that is provided to District personnel. A third party administrator administers claims for a monthly fee per participant. Expenditures are recorded as incurred in the form of direct contributions from the District to the third party administrator for payment of employee health, dental, and workers' compensation claims and administration fees. The District's liability will not exceed \$150,000 per employee, as provided by stop-loss provisions incorporated in the medical plan. The District's liability will not exceed \$600,000 per accident per employee, as provided by stop-loss provisions incorporated in the workers' compensation plan.

At June 30, 2011, total unpaid claims, including an estimate of claims that have been incurred but not reported to the administrative agent for medical and workers' compensation, totaled \$3,637,857 and \$664,353, respectively. Total disclosure includes both IBNR and Fund level Claims Payable. The IBNR and Fund Level Claims Payable portion as of June 30, 2011 are \$1,464,453 and \$2,837,757 respectively. The estimates are developed based on reports prepared by the administrative agent. For the two years ended June 30, 2010 and June 30, 2011, changes in the liability for unpaid claims are summarized as follows:

	Claims Payable Beginning of Year	Current Year Claims and Changes in Estimates	Claims Payments	Claims Payable End of Year		
Fiscal Year 2010	\$ 2,696,084	\$ <u>11,424,583</u>	\$ 10,997 <u>,203</u>	<u>\$ 3,123,464</u>		
Fiscal Year 2011	<u>\$ 3,123,464</u>	\$ <u>12,961,888</u>	<u>\$ 11,783,142</u>	<u>\$ 4,302,210</u>		

#### NOTE 10 - OTHER POST-EMPLOYMENT BENEFITS

#### **Teachers' Health Insurance Security**

The District participates in the Teacher Health Insurance Security (THIS) Fund, a cost-sharing, multiple-employer defined benefit postemployment healthcare plan that was established by the Illinois legislature for the benefit of Illinois public school teachers employed outside the city of Chicago. The THIS Fund provides medical, prescription, and behavioral health benefits, but does not provide vision, dental, or life insurance benefits to annuitants of the Teachers' Retirement System (TRS). Annuitants may participate in the state administered participating provider option plan or choose from several managed care options.

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

## NOTE 10 - OTHER POST-EMPLOYMENT BENEFITS - (CONTINUED)

The State Employees Group Insurance Act of 1971 (5 ILCS 375) outlines the benefit provisions of THIS Fund and amendments to the plan can be made only by legislative action with the Governor's approval. The Illinois Department of Healthcare and Family Services (HFS) and the Illinois Department of Central Management Services (CMS) administer the plan with the cooperation of TRS. The director of HFS determines the rates and premiums for annuitants and dependent beneficiaries and establishes the cost-sharing parameters. Section 6.6 of the State Employees Group Insurance Act of 1971 requires all active contributors to the TRS who are not employees of the state make a contribution to THIS.

The percentage of employer required contributions in the future will be determined by the director of Healthcare and Family Services and will not exceed 105 percent of the percentage of salary actually required to be paid in the previous fiscal year.

On Behalf Contributions to THIS Fund. The State of Illinois makes employer retiree health insurance contributions on behalf of the District. State contributions are intended to match contributions to THIS Fund from active members which were 0.88 percent of pay during the year ended June 30, 2011. State of Illinois contributions were \$787,336, and the District recognized revenues and expenditures of this amount during the year. State contributions intended to match active member contributions during the years ended June 30, 2010 and June 30, 2009 were 0.84 percent of pay. State contributions on behalf of District employees were \$774,266 and \$747,274, respectively.

Employer Contributions to THIS Fund. The District also makes contributions to THIS Fund. The employer THIS Fund contribution was 0.66 percent during the year ended June 30, 2011, and 0.63 percent during the years ended June 30, 2010, and June 30, 2009. For the year ended June 30, 2011, the District paid \$590,502 to the THIS Fund, which was 100 percent of the required contribution. For the years ended June 30, 2010 and 2009, the District paid \$580,700 and \$560,456 to the THIS Fund, respectively, which were 100 percent of the required contribution.

The publicly available financial report of the THIS Fund may be obtained by writing to the Department of Healthcare and Family Services, 201 S. Grand Ave., Springfield, IL 62763-3838.

#### NOTE 11 - RETIREMENT SYSTEMS

The retirement plans of the District include the Teachers' Retirement System of the State of Illinois (TRS) and the Illinois Municipal Retirement Fund (IMRF). Most funding for TRS is provided through payroll withholdings of certified employees and contributions made by the State of Illinois on-behalf of the District. IMRF is funded through property taxes and a perpetual lien of the District's corporate personal property replacement tax. Each retirement system is discussed below.

#### **Teachers' Retirement System**

The District participates in the Teachers' Retirement System of the State of Illinois (TRS). TRS is a cost-sharing, multiple-employer defined benefit pension plan that was created by the Illinois legislature for the benefit of Illinois public school teachers employed outside the city of Chicago.

The Illinois Pension Code outlines the benefit provisions of TRS, and amendments to the plan can be made only by legislative action with the governor's approval. The State of Illinois maintains primary responsibility for the funding of the plan, but contributions from participating employers and members are also required. The TRS Board of Trustees is responsible for the System's administration.

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

## NOTE 11 - RETIREMENT SYSTEMS - (CONTINUED)

TRS members include all active nonannuitants that are employed by a TRS-covered employer to provide services for which teacher certification is required. The active member contribution rate for the year ended June 30, 2011 was 9.4 percent of creditable earnings. The same contribution rate applies to members whose first contributing service is on or after January 1, 2011, the effective date of the benefit changes contained in Public Act 96-0889. These contributions, which may be paid on behalf of the employees by the employer, are submitted to TRS by the District. The active member contribution rate was also 9.4 percent for the years ended June 30, 2010 and 2009. The District paid 100 percent of required contributions for the years ended June 30, 2011, 2010 and 2009.

On Behalf Contributions. The State of Illinois also makes contributions directly to TRS on behalf of the District's TRS-covered employees. For the year ended June 30, 2011, State of Illinois contributions were based on 23.10 percent of creditable earnings not paid from federal funds, and the District recognized revenue and expenditures of \$20,171,646 in pension contributions that the State of Illinois paid directly to TRS. For the years ended June 30, 2010 and 2009, the State of Illinois contributions rates as percentages of creditable earnings not paid from federal funds were 23.38 percent (\$21,092,799) and 17.08 percent (\$14,788,596), respectively.

The District makes other types of employer contributions directly to TRS:

2.2 Formula Contributions. For the years ended June 30, 2011, 2010 and 2009, the District contributed 0.58 percent of creditable earnings for the 2.2 formula change. This rate is specified by statute. Contributions for those years were \$518,926, \$534,612 and \$515,975, respectively, which was 100 percent of the required contribution.

Federal and Trust Fund Contributions. When TRS members are paid from federal and special trust funds administered by the District, there is a statutory requirement for the District to pay an additional TRS contribution from those funds. Under a policy adopted by the TRS Board of Trustees that was first effective in the fiscal year ended June 30, 2006, employer contributions for employees paid from federal and special trust funds will be the same as the state contribution rate to TRS.

For the year ended June 30, 2011, the employer pension contribution was 23.10 percent of salaries paid from federal and special trust funds. For the years ended June 30, 2010 and 2009, the employer pension contribution was 23.38 and 17.08 percent, respectively, of salaries paid from those funds. For the year ended June 30, 2011, salaries totaling \$2,146,857 were paid from federal and special trust funds that required employer contributions of \$495,924, which was equal to the District's actual contribution or 100 percent. For the years ended June 30, 2010 and 2009, required District contributions were \$457,607 and \$405,984, respective.

Early Retirement Option. The District is also required to make one-time employer contributions to TRS for members retiring under the Early Retirement Option (ERO). The payments vary depending on the age and salary of the member.

The maximum employer ERO contribution is 117.5 percent and applies when the member is age 55 at retirement.

For the year ending June 30, 2011, the District paid \$172,921 to TRS for District contributions under the ERO program. For the year ended June 30, 2010, the District paid \$157,582 in ERO contributions. For the year ended June 30, 2009, the District paid no ERO contributions.

TRS financial information, an explanation of TRS's benefits; and descriptions of member, employer and state funding requirements, can be found in the TRS *Comprehensive Annual Financial Report* for the year ended June 30, 2010. The report for the year ended June 30, 2011, is expected to be available in late 2011.

The reports may be obtained by writing to the Teachers' Retirement System of the State of Illinois, P.O. Box 19253, 2815 West Washington Street, Springfield, IL 62794-9253. The most current report is also available on the TRS Web site at www.trs.illinois.gov.

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

## NOTE 11 - RETIREMENT SYSTEMS - (CONTINUED)

### Illinois Municipal Retirement Fund

Plan Description. The District's defined benefit pension plan for Regular employees provides retirement and disability benefits, post retirement increases, and death benefits to plan members and beneficiaries. The District's plan is affiliated with the Illinois Municipal Retirement Fund (IMRF), an agent multiple-employer plan. Benefit provisions are established by statute and may only be changed by the General Assembly of the State of Illinois. IMRF issues a publicly available financial report that includes financial statements and required supplementary information. The report may be obtained on-line at www.imrf.org.

Funding Policy. As set by statute, District employees participating in IMRF are required to contribute 4.50 percent of their annual covered salary. The statute requires the District to contribute the amount necessary, in addition to member contributions, to finance the retirement coverage of its own employees. The District's contribution rate for calendar year 2010 was 8.98 percent of annual covered payroll. The employer annual required contribution rate for calendar year 2010 was 10.31 percent. The District also contributes for disability benefits, death benefits and supplemental retirement benefits, all of which are pooled at the IMRF level. Contribution rates for disability and death benefits are set by the IMRF Board of Trustees, while the supplemental retirement benefits rate is set by statute.

Annual Pension Cost. For December 31, 2010, the employer's actual contributions for pension cost for the Regular were \$2,285,640. Its required contribution for calendar year 2010 was \$2,624,159. Resulting in 87 percent of annual pension cost contributed and a net pension obligation of \$338,519. For December 31, 2009 and December 31, 2008 the District's annual pension cost of \$1,944,847 and \$1,925,893, respectively, was equal to the District's required and actual contributions; therefore, 100 percent of the annual pension cost was contributed and no net pension obligation was incurred for the years ended December 31, 2009 and 2008.

#### Percentage of annual postemploymment benefit costs

The required contribution for 2010 was determined as part of the December 31, 2008, actuarial valuation using the entry age actuarial cost method. The actuarial assumptions at December 31, 2008, included (a) 7.50% investment rate of return (net of administrative expenses), (b) projected salary increases of 4.00% a year, attributable to inflation, (c) additional projected salary increases ranging from 0.4% to 10% per year depending on age and service, attributable to seniority/merit, and (d) post-retirement benefit increases of 3% annually. The actuarial value of IMRF assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a five-year period with a 20% corridor between the actuarial and market value of assets. The employer Regular plan's unfunded actuarial accrued liability at December 31, 2008 is being amortized as a level percentage of projected payroll on an open 30 basis.

Funded Status and Funding Progress. As of December 31, 2010, the most recent actuarial valuation date, the Regular plan was 77.32 percent funded. The actuarial accrued liability for benefits was \$50,111,721 and the actuarial value of assets was \$38,744,199, resulting in an underfunded actuarial accrued liability (UAAL) of \$11,367,522. The covered payroll for calendar year 2010 (annual payroll of active employees covered by the plan) was \$25,452,557 and the ratio of the UAAL to the covered payroll was 44.66 percent.

The schedule of funding progress, presented as RSI following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets in increasing or decreasing over time relative to the actuarial accrued liability for benefits.

#### NOTE 12 - CONTINGENT LIABILITIES

The District is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, in the opinion of the District's attorneys, the District will vigorously defend each suit.

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2011

#### NOTE 13 - RESTATEMENT

Fund balance has been restated due to the implementation of GASB Statement No. 54. The Working Cash Fund, previously reported as a special revenue fund, has been combined with the General Fund for financial reporting purposes using the new fund-type definitions described under GASB Statement No. 54.

	General Fund	Working Cash Fund
Fund balance as previously reported, June 30, 2010 Adjustment to include Working Cash fund balance as of June 30, 2010	\$ 12,135,388 35,779,898	
Fund balance as restated, June 30, 2010	<u>\$ 47,915,286</u>	\$
	General Fund	Working Cash Fund
Fund balance as previously reported, June 30, 2009 Adjustment to include Working Cash fund balance as of June 30, 2009	\$ 10,318,385 35,052,811	

Comparative total columns of the previous year have been restated to reflect these changes.

### NOTE 14 - STATE AND FEDERAL AID CONTINGENCIES

The District has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursements to the grantor agency for expenditures disallowed under terms of the grants. Management believes such disallowance, if any, would be immaterial.

#### NOTE 15 - STATE OF ILLINOIS FUNDING

The District receives approximately 22% of its annual revenue from the State of Illinois ("the state"). Published reports have indicated that the state is experiencing financial difficulties which have led to delays in the state's funding of certain grant programs to Illinois school districts. Included in District receivables at June 30, 2011 is \$10,535,918 of amounts the state has acknowledged as due the District in past due grant funds. The entire amount was received by September 30, 2011.

It is believed that the state will continue to delay payment of certain grants during subsequent fiscal years. At June 30, 2011, the District feels it has adequate fund balance reserves to sustain the revenue shortfall; however, continued delays into subsequent years, or a change in the method of state funding, could have an adverse effect on future District financial results.



### ILLINOIS MUNICIPAL RETIREMENT FUND

SCHEDULE OF EMPLOYER'S CONTRIBUTIONS AND ANALYSIS OF FUNDING PROGRESS JUNE 30, 2011

Actuarial Valuation Date		Annual Pension Cost (APC)		Percentage of APC Contributed		Net Pension Obligation
12/31/10 12/31/09 12/31/08 12/31/07 12/31/06 12/31/05		\$ 2,624,159 1,944,847 1,925,893 1,955,950 1,972,673 1,820,576		87% 100% 100% 100% 100% 100%		\$ 338,519 - - - - - -
Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
12/31/10 12/31/09 12/31/08 12/31/07 12/31/06 12/31/05	\$ 38,744,199 35,978,959 34,071,216 38,097,063 37,245,917 33,975,035	45,358,572 41,718,992 37,552,812 38,238,093	\$ 11,367,522 9,379,613 7,647,776 (544,251) 992,176 1,749,462	77.32% 97.32% 81.67% 101.45% 97.41% 95.10%	\$ 25,452,557 23,833,909 22,162,181 21,684,585 20,985,884 20,251,125	44.66% 39.35% 34.51% 0.00% 4.73% 8.64%



SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2010

2011						
	ORIGINAL AND FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET	2010 ACTUAL		
Revenues						
Local sources						
General levy	\$ 105,541,450	\$ 107,372,207	, , , , , , , , , , , , , , , , , , , ,	\$ 105,379,436		
Special education levy	1,296,800	1,340,305	43,505	1,288,021		
Corporate personal property replacement taxes	1,027,465	1,560,860	533,395	982,175		
Regular tuition from pupils or parents (in state)	425,270	550,292	125,022	294,515		
Regular tuition from other LEA's (in state)	-	69,761	69,761	-		
Summer school - tuition from pupils or parents	45.000	24.040	(40,000)	45.000		
(in state)	45,000	34,940	(10,060)	45,899		
Special education - tuition from other LEA's (in state)	200,000	1,529	(198,471)	97,089		
Investment income	175,847	38,247	(137,600)	164,615		
Sales to pupils - lunch	1,463,945	1,245,860	(218,085)	1,054,898		
Sales to pupils - breakfast	171,325	110,079	(61,246)	23,572		
Sales to pupils - a la carte	925,284	754,526	(170,758)	1,223,553		
Sales to pupils - other	250	11	(239)	250		
Sales to adults	75,000	66,052	(8,948)	75,333		
Other food service	5,000	486	(4,514)	4,280		
Fees	691,325	545,779	(145,546)	639,870		
Other pupil activity revenue	150,000	155,140	5,140	142,686		
Rentals - regular textbook	1,669,642	1,053,494	(616,148)	1,418,185		
Rentals - summer school textbook	-	1,050	1,050	-		
Other - textbooks	-	-	-	8		
Contributions and donations from private						
sources		45,300	45,300	1,299		
Impact fees from municipal or county	00.000		(00,000)			
governments	99,000	444047	(99,000)	- 202.074		
Refund of prior years' expenditures Payments of surplus monies from TIF districts	250,000	114,017	(135,983)	203,871		
Payment from other LEA's	-	169,741 127,065	169,741 127,065	- 46,859		
Other local fees		1,324,503	1,324,503	1,480,192		
Other	516,600	967,952	451,352	907,139		
Total local sources	114,729,203	<u>117,649,196</u>	2,919,993	115,473,745		
State sources						
General state aid	10,040,490	11,580,615	1,540,125	16,012,570		
Special education - private facility tuition	2,373,648	2,489,018	115,370	2,366,174		
Special education - extraordinary	2,758,347	2,677,079	(81,268)	2,758,347		
Special education - personnel	4,152,525	4,095,948	(56,577)	4,152,525		
Special education - orphanage - individual	103,000	20,508	(82,492)	160,617		
Special education - orphanage - summer	8,974	-	(8,974)	8,974		
Special education - summer school	58,563	27,533	(31,030)	58,563		
CTE - Secondary program improvement	145,352	125,566	(19,786)	112,197		
CTE - Student organizations	10,000	1 542	(10,000)	-		
CTE - Other	503 548	1,543	1,543	1 064 540		
Bilingual education - downstate - TPI State free lunch & breakfast	593,548	897,022 164,199	303,474 164,199	1,064,549 158,390		
School breakfast initiative	-	104,199	104,188	40,390		
Control breaking tillingare		_	-	₩0,000		

See Auditor's Report and Notes to Required Supplementary Information

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

		2011			
	ORIGINAL AND FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET		2010 ACTUAL
Driver education	\$ 137,842	\$ 162,671		\$	101,057
Early childhood - block grant	1,222,486	1,230,887	8,401		1,222,846
Reading improvement block grant		-	-		499,585
School safety & educational improvement block					
grant	73,419	-	(73,419)		171,559
Other restricted revenue from state sources	35,000	234,894	199,894		93,302
On behalf payment to TRS from the state	20,085,023	 20,958,982	873,959		21,867,065
Total state sources	41,798,217	 44,666,465	2,868,248		50,848,710
Federal sources					
National school lunch program	2,966,314	2,851,916	(114,398)		2,691,051
School breakfast program	990,342	979,247	(11,095)		860,741
Summer food service admin/program	20,000	75,879	55,879		86,493
Child care commodity/SFS 13-adult day care	273,665	160,422	(113,243)		103,336
Fresh fruits & vegetables	~	77,712	77,712		-
Title I - Low income	1,985,845	1,496,955	(488,890)		1,749,954
Title IV - Safe & drug free schools - formula	56,615	900	(55,715)		50,870
Federal - special education - preschool flow-			,		
through	150,000	89,286	(60,714)		110,513
Federal - special education - IDEA - flow-					
through/low incident	6,761,292	3,829,556	(2,931,736)		4,693,083
Federal - special education - IDEA - room &					
board	150,000	126,427	(23,573)		321,112
CTE - Perkins - Title IIIE - tech. prep.	152,935	~	(152,935)		-
CTE - Other	-	148,433	148,433		149,206
ARRA - General state aid - education					
stabilization	-	-	-		2,675,127
ARRA - Title I - Iow income	597,066	396,080	(200,986)		750,287
ARRA - IDEA - part b - preschool	~	46,574	46,574		110,838
ARRA - IDEA - part b - flow-through	1,300,000	832,228	(467,772)		3,496,818
ARRA - Mckinney - Vento homeless education	-	-	•		12,928
ARRA - Child nutrition equipment assistance	-	-	-		107,523
ARRA - General state aid - government					
stabilzation	-	<del>-</del>	<u>.</u>		890,140
ARRA - Education jobs	_	1,054,415	1,054,415		-
Title III - English language acquisition	300,000	410,280	110,280		428,600
Learn & serve america	_	42,496	42,496		18,004
Title II - Teacher quality	653,080	604,262	(48,818)		604,642
Medicaid matching funds - administrative			<b>*</b> * ·		
outreach	300,300	666,061	365,761		263,237
Medicaid matching funds - fee-for-service					
program	600,000	616,346	16,346		593,663
Other restricted revenue from federal sources	-	 285,043	<u>285,043</u>		199,487
Total federal sources	<u>17,257,454</u>	 14,790,518	(2,466,936)	**********	20,967,653
Total revenues	173,784,874	 177,106,179	3,321,305		<u>187,290,108</u>

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

		2011							
		RIGINAL AND				RIANCE WITH	•	2010	
	F	NAL BUDGET		ACTUAL	FI	NAL BUDGET		ACTUAL_	
Expenditures									
Instruction									
Regular programs									
Salaries	\$	47,130,915	\$	44,058,405	\$	3,072,510	\$	47,005,020	
Employee benefits		8,668,525		9,600,147		(931,622)		8,305,446	
On-behalf payments to TRS from the state		20,085,023		20,958,982		(873,959)		21,867,065	
Purchased services		850,029		591,547		258,482		984,720	
Supplies and materials		2,455,232		2,278,639		176,593		2,907,383	
Capital outlay		268,901		1,520,207		(1,251,306)		495,430	
Other objects		<u> 11,045</u>		<u> 15,710</u>		(4,665)	_	12,956	
Total	_	79,469,670		79,023,637		446,033		81,578,020	
Pre-K programs									
Salaries		655,357		1,314,521		(659,164)		263,877	
Employee benefits		160,563		172,155		(11,592)		51,595	
Purchased services		17,340		3,145		14,195		4,532	
Supplies and materials		42,974		33,242		9,732		36,967	
Capital outlay		1,700		1,549		151		<del>-</del>	
Total		877,934		1,524,612	******	(646,678)		356,971	
Special education programs									
Salaries		16,761,951		16,864,985		(103,034)		16,641,271	
Employee benefits		3,072,760		2,925,728		147,032		3,269,198	
Purchased services		548,175		568,472		(20,297)		571,687	
Supplies and materials		324,619		229,426		95,193		466,811	
Capital outlay		42,214		175,388		(133,174)		385,193	
Other objects	_		_	_		_		21,373	
Total	_	20,749,719		20,763,999		(14,280)	_	21,355,533	
Special education programs Pre-K									
Salaries		1,575,075		357,612		1,217,463		1,553,691	
Employee benefits		370,558		61,368		309,190		310,534	
Purchased services				22		(22)		2,800	
Supplies and materials		36,400		32,937		3,463		19,369	
Capital outlay		6,600		13,745		(7,145)		21,385	
Other objects		-	_	_		-		742	
Total		1,988,633	_	465,684		1,522,949		1,908,521	
		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,							

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

	2011						
•	ORIGINAL AND				VARIANCE WITH		2010
	FINAL BUDGET		ACTUAL	FIN	IAL BUDGET		ACTUAL
Remedial and supplemental programs K- 12							
	\$ 1,270,084	\$	2,000,472	\$	(730,388)	\$	1,845,326
Employee benefits	468,291		399,493		68,798		337,293
Purchased services	590,114 115,258		375,406 98,596		214,708 16,662		566,981
Supplies and materials Capital outlay	2,786		109,508		(106,722)		746,874 99,298
Other objects	2,700		105,500		(100,722)		8,743
Total	2,446,533		2,983,475		(536,942)	•*********	3,604,515
					<u> </u>		
Remedial and supplemental programs Pre-K	405 000		4 054 056		(4.4.46.600)		000 544
Salaries Employee benefits	105,328 2,696		1,251,956 174,599		(1,146,628) (171,903)		963,514 65,280
Purchased services	47,910		29,239		18,671		56,752
Supplies and materials	8,907		789		8,118		47,191
Capital outlay	2,786		-		2,786		26,912
Total	167,627		1,456,583		(1,288,956)		1,159,649
CTF							
CTE programs Salaries	426,609		530,882		(104,273)		504,935
Employee benefits	70,587		95,459		(24,872)		76,066
Purchased services	43,645		56,465		(12,820)		70,570
Supplies and materials	101,003		112,333		(11,330)		86,007
Capital outlay	114,077		117,116		(3,039)		130,978
Other objects	-		24,039		(24,039)		21,825
Total	755,921	***********	936,294		(180,373)		890,381
Interscholastic programs							
Salaries	1,507,357		1,509,459		(2,102)		1,607,974
Employee benefits	20,920		24,861		(3,941)		16,937
Purchased services	343,019		448,023		(105,004)		429,952
Supplies and materials	128,232		609,148		(480,916)		821,387
Capital outlay	28,900		94,795		(65,895)		36,490
Other objects	<u>75,295</u>		122,841		(47,546)		96,596
Total	2,103,723		2,809,127		(705,404)		3,009,336
Summer school programs							
Salaries	352,499		491,346		(138,847)		195,895
Employee benefits	4,703		28,038		(23,335)		35,671
Purchased services	37,746		24,294		13,452		-
Supplies and materials	41,500		<u> 18,167</u>		23,333		14,417
Total	436,448		561,845		(125,397)		245,983

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

	2011							
		GINAL AND AL BUDGET		ACTUAL		IANCE WITH AL BUDGET		2010 ACTUAL
Gifted programs								
Salaries	\$	332,823	\$	11,628	\$	321,195	\$	218,980
Employee benefits	•	26,326	•	120	•	26,206	•	43,089
Purchased services		86,400		20,727		65,673		5,683
Supplies and materials		18,250		16,456		1,794		12,975
Capital outlay		40,000		34,332		5,668		
Total		503,799		83,263		420,536		280,727
Driver's education programs								
Salaries		234,206		239,756		(5,550)		246,438
Employee benefits		11,202		25,294		(14,092)		21,761
Purchased services		14,000		1,505		12,495		1,047
Supplies and materials		4,000		2,326		1,674		2,311
Capital outlay		40,000		34,165		5,835		40,210
Other objects		,		295		(295)		
Total		303,408		303,341		67		311,767
Bilingual programs								
Salaries		5,608,702		5,831,975		(223,273)		5,790,638
Employee benefits		1,768,912		657,302		1,111,610		575,614
Purchased services		63,227		97,066		(33,839)		112,874
Supplies and materials		46,297		154,146		(107,849)		214,516
Capital outlay				3,771		(3,771)		2,814
Total		7,487,138		6,744,260		742,878		6,696,456
Truant's alternative and optional								
programs								
Salaries		324,931		372,981		(48,050)		338,660
Employee benefits		40,628		46,618		(5,990)		44,448
Purchased services		103,575		152,966		(49,391)		132,115
Supplies and materials		12,354		9,764		2,590		17,347
Other objects		154,000		51,325		2,590 102,675		11,341
	***************************************					······································		520 570
Total		635,488		633,654		1,834		532,570
Total instruction		17,926,041		<u>118,289,774</u>		(363,733)		121,930,429
upport services								
Pupils								
Attendance and social work services								
Salaries		1,715,418		1,801,396		(85,978)		1,793,854
Employee benefits		279,779		322,669		(42,890)		341,467
Purchased services		6,950		5,741		1,209		3,559
Supplies and materials		121,485		45,247		76,238		27,125
Other objects		1,000		500		500		900
Total		2,124,632		2,175,553		(50,921)		2,166,905
1 0101		,				100,021)		2,100,000

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

	2011							
		RIGINAL AND IAL BUDGET		ACTUAL.		ANCE WITH	2010 ACTUAL	
Guidance services				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
Salaries	\$	2,088,026	\$	2,123,351	\$	(35,325) \$	2,168,792	
Employee benefits		387,926		378,890		9,036	393,255	
Purchased services		3,000		3,080		(80)	553	
Supplies and materials		7,000	_	12,764		(5,764)	13,447	
Total		2,485,952		2,518,085		(32,133)	2,576,047	
Health services								
Salaries		1,061,874		1,225,528		(163,654)	1,273,432	
Employee benefits		146,574		154,517		(7,943)	127,364	
Purchased services		69,000		182,339		(113,339)	76,659	
Supplies and materials		19,050		14,454		4,596	19,658	
Capital outlay		2,000		-		2,000	1,266	
Total		1,298,498	<u></u>	1,576,838		(278,340)	1,498,379	
Psychological services								
Salaries		1,506,507		1,415,713		90,794	1,374,999	
Employee benefits		303,536		253,028		50,508	232,612	
Purchased services		500,900		355,172		145,728	444,579	
Supplies and materials		15,000		22,056		(7,056)	35,315	
Capital outlay	<del></del>	20,000		<u> </u>		20,000	<u>-</u>	
Total		2,345,943		2,045,969		299,974	2,087,505	
Speech pathology and audiology								
services								
Salaries		2,402,358		2,296,391		105,967	2,301,572	
Employee benefits		432,337		453,169		(20,832)	445,359	
Purchased services		335,500		513,306		(177,806)	326,326	
Supplies and materials		91,700		16,940		74,760	38,028	
Capital outlay	·	-	*******	18,670		(18,670)	38,327	
Total		3,261,895		3,298,476		(36,581)	3,149,612	
Other support services - pupils								
Salaries		1,991,351		1,949,205		42,146	1,876,898	
Employee benefits		264,167		371,638		(107,471)	515,153	
Purchased services		13,850		26,381		(12,531)	35,085	
Supplies and materials		91,750		12,495		79,255	43,037	
Capital outlay		30,000		38,482	***************************************	(8,482)	10,409	
Total		2,391,118	<b></b>	2,398,201		(7,083)	2,480,582	
Total pupils	<del></del>	13,908,038	<del></del>	14,013,122		(105,084)	13,959,030	

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

		2011		
	ORIGINAL AND		VARIANCE WITH	2010
	FINAL BUDGET	ACTUAL	FINAL BUDGET	<u>ACTUAL</u>
Instructional staff				
Improvement of instructional services Salaries	\$ 1,290,555	\$ 1,254,445	\$ 36,110	\$ 1,818,027
Employee benefits	203,793	196,056	7,737	273,602
Purchased services	563,505	271,300	292,205	303,863
Supplies and materials	59,725	130,643	(70,918)	136,418
Capital outlay Other objects	13,321 1, <u>800</u>	65,794 1,692	(52,473) 108	25,055 15,071
·				
Total	2,132,699	1,919,930	212,769	2,572,036
Educational media services	4.050.044	0.004.500	(400.00%)	0.040.004
Salaries Employee benefits	1,953,814 360,489	2,084,509 435,496	(130,695) (75,007)	2,010,091 454,475
Purchased services	84,075	15,073	69,002	8,658
Supplies and materials	85,353	140,450	(55,097)	189,592
Capital outlay	5,000	22,338	(17,338)	7,163
Other objects		719	(719)	<u>350</u>
Total	2,488,731	2,698,585	(209,854)	2,670,329
Assessment and testing				
Salaries	148,190	147,780	410	114,487
Employee benefits	30,284	32,121	(1,837)	24,143
Supplies and materials	<u>-</u>	2,400	(2,400)	1,846
Total	<u>178,474</u>	182,301	(3,827)	140,476
Total instructional staff	4,799,904	4,800,816	(912)	5,382,841
General administration				
Board of education services				
Salaries	70,823	73,550	(2,727)	69,414
Employee benefits	14,238	212,962	(198,724)	172,539
Purchased services	842,313 21,150	826,129 36,562	16,184 (15,412)	548,091
Supplies and materials Capital outlay	2,000	30,302	2,000	1,826 -
Other objects	<u>25,000</u>	14,059	10,941	27,484
Total	975,524	1,163,262	(187,738)	819,354
Executive administration services				
Salaries	281,327	514,242	(232,915)	461,560
Employee benefits	64,760	98,928	(34,168)	94,632
Purchased services	61,339	51,559	9,780	43,050
Supplies and materials	23,278	56,617	(33,339)	14,380
Capital outlay Other objects	4,055 6,500	697 31,802	3,358 (25,302)	2,705 10,186
·				
Total	441,259	753,845	(312,586)	626,513

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

WITH COME AIVATIVE ACTOR	WITH COMPARATIVE ACTUAL AMOUNTS FOR THE TEAR ENDED JUNE 30, 2010							
		IGINAL AND		2011	۱۸۸۵	IANCE WITH		2010
		IAL BUDGET		ACTUAL		AL BUDGET		ACTUAL
	, ,,			. 10 . 07.10				
Special area administration services							_	
Salaries	\$	232,502	\$	137,281	\$	95,221	\$	131,233
Employee benefits		31,607		25,259		6,348		26,175
Purchased services		64,199		63,768		431		75,987
Supplies and materials		35,600		13,827		21,773		24,161
Capital outlay		14,500		-		14,500		3,329
Other objects		10,000				10,000		-
Total		388,408		240,135		148,273		260,885
Total general administration		1,805,191	_	2,157,242		(352,051)		1,706,752
School administration								
Office of the principal services								
Salaries		7,627,789		7,586,844		40,945		7,517,649
Employee benefits		1,727,071		1,714,391		12,680		1,798,771
Purchased services		59,950		56,180		3,770		41,370
Supplies and materials		59,581		60,382		(801)		81,217
Capital outlay		36,500		4,678		31,822		8,143
Other objects		34,665		11,555		23,110		5,594
•	***************************************							
Total		9,545,556		9,434,030		<u>111,526</u>		9,452,744
Other support services - school								
administration								
Salaries		2,588,887		2,556,364		32,523		2,667,517
Employee benefits		371,616		388,680		(17,064)		364,739
Purchased services		950		28,113		(27,163)		18,566
Supplies and materials		3,800		3,960		(160)		2,528
Capital outlay		-		-		-		1,718
Other objects				~		-	********	72
Total		2,965,253	********	2,977,117		(11,864)		3,055,140
Total school administration		12,510,809		12,411,147		99,662		12,507,884
Business								
Direction of business support services								
Salaries		195,781		196,054		(273)		201,071
Employee benefits		35,433		36,214		(781)		36,108
Purchased services		80,250		62,322		17,928		37,779
Supplies and materials		5,400		2,833		2,567		4,686
Capital outlay		2,000		-		2,000		-
Other objects		1,000		2,140		(1,140)	,	730
Total		319,864		299,563		20,301		280,374

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

		AL AND		2011		NCE WITH	2010
	FINAL B	UDGET		ACTUAL	FINAL	BUDGET	ACTUAL
Fiscal services Salaries Employee benefits Purchased services Supplies and materials Capital outlay Other objects		508,008 82,136 28,620 14,350 500 4,400	\$	524,107 83,748 66,227 9,914 20 799	\$	(16,099) \$ (1,612) 62,393 4,436 480 3,601	490,912 76,716 56,345 9,061 3,879 232
Total	7	<u> 738,014</u>		684,815		53,199	637,145
Operation and maintenance of plant services Purchased services Supplies and materials Capital outlay Other objects		- 500 -		40,129 32 165		(40,129) 468 (165)	227,141 121 11,770 500
Total		500		40,326		(39,826)	239,532
Food services Salaries Employee benefits Purchased services Supplies and materials Capital outlay Total	6,5	140,923 5,896 514,925 10,000 36,000		329,732 3,732 5,979,373 281,163 54,465 6,648,465		111,191 2,164 535,552 (271,163) (18,465) 359,279	387,021 4,516 6,381,132 189,789 163,085 7,125,543
Internal services Salaries Employee benefits	1	99,719 21,396		191,094 21,168		8,625 228	192,263 20,392
Purchased services Supplies and materials Capital outlay Other objects		9,700 34,604 9,000 500		14,245 10,000 - <u>790</u>		(4,545) 24,604 9,000 (290)	8,891 11,457 18,386 <u>800</u>
Total	2	74,919		237,297		37,622	252,189
Total business	8,3	<u>841,041</u>	ı <del></del>	7,910,466		430,575	8,534,783
Central							
Information services Salaries Employee benefits Purchased services Supplies and materials Capital outlay Other objects		55,743 24,497 58,475 10,250 1,500 2,100		229,921 38,379 149,374 8,162 23 810		(74,178) (13,882) 9,101 2,088 1,477 1,290	228,333 34,432 190,422 4,700 1,693 890
Total	3	<u> 52,565</u>		426,669		(74,104)	460,470

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

WITH COM AIVITUE NOT ONE				
	ORIGINAL AND FINAL BUDGET	2011 ACTUAL	VARIANCE WITH FINAL BUDGET	2010 ACTUAL
Staff services Salaries Employee benefits Purchased services Supplies and materials Capital outlay Other objects	\$ 524,275 348,200 1,440,300 16,300 13,000	\$ 496,666 376,732 770,453 7,291 2,156 9,518	(28,532) 669,847 9,009 10,844	\$ 479,787 455,675 556,625 12,538 359 16,549
Total	2,355,075	1,662,816	692,259	1,521,533
Data processing services Salaries Employee benefits Purchased services Supplies and materials Capital outlay Other objects Non-capitalized equipment	1,457,771 215,524 1,786,300 403,400 530,500 11,500	1,560,990 239,248 2,126,309 173,591 685,529 2,898 350,943	(23,724) (340,009) (229,809) (155,029) 8,602	1,325,109 152,965 1,708,634 67,341 1,219,436 2,007 455,791
Total	4,404,995	5,139,508	(734,513)	4,931,283
Total central	7,112,635	7,228,993	(116,358)	6,913,286
Other supporting services Salaries Employee benefits Purchased services Supplies and materials Capital outlay	68,000 470 28,460 6,500 5,000	107,741 - 28,868 - -	470	135,068 13,077 29,802 910 7,146
Total	108,430	136,609	(28,179)	186,003
Total support services	48,586,048	48,658,395	(72,347)	49,190,579
Payments to other districts and governmental units  Payments for special education				
programs Purchased services Other objects	1,577,317 660,000	2,707,101	(1,129,784) 660,000	2,702,438
Total	2,237,317	2,707,101	(469,784)	2,702,438

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

WITH OOM ARTHUR ACTORE	2011							
		RIGINAL AND NAL BUDGET	***************************************	ACTUAL		ARIANCE WITH INAL BUDGET		2010 ACTUAL
Payments for Regular Programs - Tuition Other objects	\$	4,250,000	\$	5,065,809	\$	(815,809)	<u>\$</u>	3,951,462
Total		4,250,000		5,065,809		(815,809)		3,951,462
Payments for special education programs - tuition Other objects		5,785,400		4,979,737		805,663		<u>5,549,418</u>
Total		5,785,400		4,979,737		805,663		5,549,418
Payments for CTE programs - tuition Other objects		-		97,132		(97,132)		109,990
Total		-		97,132		(97,132)		109,990
Payments for other programs - tuition Other objects				21,741	•	(21,741)		50,461
Total	_			21,741	•	(21,741)		50,461
Total payments to other districts and governmental units		12,272,717		12,871,520	•	(598,803)		12,363,769
Debt services								
Interest on short term debt Tax anticipation warrants				94,919		(94,919)		52,257
Total		_		94,919	_	(94,919)		52,257
Total debt services		<b></b>		94,919		(94,919)		52,257
Total expenditures		<u> 178,784,806</u>		179,914,608	<b></b>	(1,129,802)		<u> 183,537,034</u>
Excess (deficiency) of revenues over expenditures		(4,999,932)		(2,808,429)		2,191,503		3,753,074
Other financing sources (uses)								
Capital lease value		-		943,599		943,599		-
Permanent transfer from working cash accounts - interest Transfer to debt service fund to pay principal		(159,487)		-		159,487		(164,098)
on capital leases		(688,165)		(1,083,457)		(395,292)		(1,033,687)
Transfer to debt service fund to pay interest on capital leases		(43,230)		b+	14	43,230		(11,199)
Total other financing sources (uses)		(890,882)		(139,858)		751,024		(1,208,984)
Net change in fund balance	\$	(5,890,814)		(2,948,287)	\$	2,942,527		2,544,090
Fund balance, beginning of year				47,915,286				45,371,196
Fund balance, end of year			\$	44,966,999			<u>\$</u>	<u>47,915,286</u>

## **OPERATIONS AND MAINTENANCE FUND**

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011 (UNAUDITED)

		0040				
		IGINAL AND IAL BUDGET	ACTUAL		IANCE WITH AL BUDGET	2010 ACTUAL
Revenues						
Local sources						
General levy Investment income Rentals Refund of prior years' expenditures Payments of surplus monies from TIF districts Other	\$	14,426,800 2,995 84,595 - 2,260,125 11,575	\$  13,915,976 546 100,315 34,491 2,906,798 238,272	\$	(510,824) \$     (2,449)     15,720     34,491     646,673     226,697	13,515,369 1 94,020 3,279 2,928,061 123,386
Total local sources		16,786,090	 17,196,398		410,308	<u> 16,664,116</u>
Federal sources						
Other restricted revenue from federal sources			 136,098		136,098	
Total federal sources		-	 136,098		136,098	
Total revenues		16,786,090	 17,332,496		546,406	16,664,116
Expenditures						
Support services						
Business						
Operation and maintenance of plant services Salaries Employee benefits Purchased services Supplies and materials Capital outlay Other objects Non-capitalized equipment		6,701,709 1,056,723 3,224,873 4,667,468 336,759 1,000	6,426,744 1,120,757 3,183,045 4,676,482 137,184 775		274,965 (64,034) 41,828 (9,014) 199,575 225	6,916,733 1,035,923 2,371,331 4,674,212 339,995 1,200 3,729
Total		15,988,532	15,544,987		443,545	15,343,123
Pupil transportation services Purchased services			 			136
Total			 <u>.</u>	·	<u></u>	<u>136</u>
Total business	,	15,988,532	 15,544,987		443,545	15,343,259
Total support services		15,988,532	 15,544, <u>987</u>		443,545	15,343,259
Total expenditures		15,988,532	 15,544,987		443,545	15,343,259
Excess (deficiency) of revenues over expenditures		797,558	1,787,509		989,951	1,320,857

### **OPERATIONS AND MAINTENANCE FUND**

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011 (UNAUDITED)

WITH COMPARATIV	/E ACTUAL AM	OUNTS FOR THE Y	EAR ENDED JUNE	30, 2010

				2011				
	-	GINAL AND		* O.T.   * A.I.	VARIANCE WITH			2010
	FIN/	AL BUDGET		ACTUAL	1-11	NAL BUDGET		ACTUAL
Other financing sources (uses)								
Transfer to debt service fund to pay principal on capital leases  Transfer to debt service fund to pay interest	\$	(309,036)	\$	(254,255)	\$	54,781	\$	(281,169)
on capital leases		<u>(126,151</u> )	_	<u>(111,745</u> )		14,406	_	(137,016)
Total other financing sources (uses)		(435,187)	_	(366,000)		69,187	_	(418,185)
Net change in fund balance	\$	362,371		1,421,509	<u>\$</u>	1,059,138		902,672
Fund balance, beginning of year				1,198,273				295,601
Fund balance, end of year			<u>\$</u>	2,619,782			<u>\$</u>	1,198,273

# COMMUNITY UNIT SCHOOL DISTRICT NO. 300 TRANSPORTATION FUND

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011 (UNAUDITED)

		2011								
	ORIGINAL AND FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET	2010 ACTUAL						
	TIVAE DODOLI	AGTOAL	TINAL DODOLT	AOTOAL						
Revenues										
Local sources										
General levy Investment income Refund of prior years' expenditures Other local fees Other	\$ 5,775,200 5,424 17,650 275,000 126,000	\$ 6,733,437 267 12,483 - 161,651	\$ 958,237 (5,157) (5,167) (275,000) 35,651	\$ 5,652,096 1,000 - 305,066						
Total local sources	6,199,274	6,907,838	708,564	5,958,162						
State sources										
Transportation - regular/vocational Transportation - special education	2,477,981 4,220,879	1,280,105 6,179,891	(1,197,876) 1,959,012	5,996,520 4,220,879						
Total state sources	6,698,860	7,459,996	761,136	10,217,399						
Federal sources										
Title I - Low income		450,415	450,415							
Total federal sources		450,415	450,415							
Total revenues	12,898,134	14,818,249	1,920,115	<u>16,175,561</u>						
Expenditures										
Support Services										
Business										
Pupil transportation services Salaries Employee benefits Purchased services Supplies and materials Capital outlay Non-capitalized equipment	389,009 15,298 10,459,162 1,576,300	330,127 13,942 9,540,414 1,510,172 71,183	58,882 1,356 918,748 66,128 (71,183)	381,934 15,713 10,982,878 1,465,390 3,729,056 42,473						
Total	12,439,769	11,465,838	973,931	16,617,444						
Total business	12,439,769	11,465,838	973,931	16,617,444						
Total support services	12,439,769	<u>11,465,838</u>	973,931	16,617,444						

# COMMUNITY UNIT SCHOOL DISTRICT NO. 300 TRANSPORTATION FUND

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011 (UNAUDITED)

		2011		_		
	ORIGINAL AND	ACTILAI	VARIANCE WITH	2010		
	FINAL BUDGET	ACTUAL	FINAL BUDGET	ACTUAL		
Debt services						
Payments on long term debt						
Interest on long term debt	T	\$ 133,674	\$ (133,674)	· ·		
Principal payments on long term debt	1,478,800	1,215,109	263,691	1,614,522		
Total	<u>1,478,800</u>	1,348,783	130,017	1,800,175		
Total debt services	1,478,800	1,348,783	130,017	1,800,175		
Total expenditures	13,918,569	12,814,621	1,103,948	18,417,619		
Excess (deficiency) of revenues over expenditures	(1,020,435)	2,003,628	3,024,063	(2,242,058)		
Other financing sources (uses)						
Capital Leases	-			3,486,809		
Total other financing sources (uses)	•		<u>.</u>	3,486,809		
Net change in fund balance	<u>\$ (1,020,435</u> )	2,003,628	<u>\$ 3,024,063</u>	1,244,751		
Fund balance, beginning of year		2,631,418		1,386,667		
Fund balance, end of year		\$ 4,635,046		<u>\$ 2,631,418</u>		

# COMMUNITY UNIT SCHOOL DISTRICT NO. 300 MUNICIPAL RETIREMENT/SOCIAL SECURITY FUND

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011 (UNAUDITED)

	2011							
		GINAL AND AL BUDGET		ACTUAL.		IANCE WITH AL BUDGET	,	2010 ACTUAL
Revenues								
Local sources								
General levy Social security/medicare only levy Corporate personal property replacement taxes Investment income	\$	2,632,550 2,632,500 200,000 1,025	\$	2,636,151 2,634,957 200,000 182	\$	3,601 \$ 2,457 - (843)		2,032,100 2,262,628 375,656
Total local sources		<u>5,466,075</u>		5,471,290		5,215		4,670,384
Total revenues		5,466,075		5,471,290		5,215		4,670,384
Expenditures								
Instruction								
Regular programs Pre-K programs Special education programs Pre-K Special education programs Pre-K Remedial and supplemental programs K-12 Remedial and supplemental programs Pre-K CTE programs Interscholastic programs Summer school programs Gifted programs Driver's education programs Bilingual programs Truant's alternative and optional programs Total instruction		671,651 24,836 1,167,301 147,337 35,693 8,699 6,185 21,860 8,112 4,826 3,396 204,941 25,422 2,330,259	Protection	817,270 122,318 1,127,890 17,586 73,293 82,736 10,307 34,303 25,904 241 2,624 191,053 27,065 2,532,590		(145,619) (97,482) 39,411 129,751 (37,600) (74,037) (4,122) (12,443) (17,792) 4,585 772 13,888 (1,643) (202,331)		648,053 14,259 1,114,866 123,644 58,803 61,603 7,788 25,277 3,986 3,998 3,242 124,134 26,109 2,215,762
Support services								
Pupils  Attendance and social work services Guidance services Health services Psychological services Speech pathology and audiology services Other support services - pupils		24,790 30,275 148,292 21,844 36,917 143,668		24,609 29,622 162,686 19,440 30,770 112,080	\$*************************************	181 653 (14,394) 2,404 6,147 31,588		28,496 31,566 161,296 18,948 35,425 106,976
Total pupils	h	405,786		379,207		26,579		382,707
Instructional staff								
Improvement of instructional staff Educational media services Assessment and testing		76,927 111,887 <u>7,848</u>		58,851 110,279 7,447		18,076 1,608 <u>401</u>		80,873 115,314 5,596
Total instructional staff		196,662		176,577		20,085		201,783

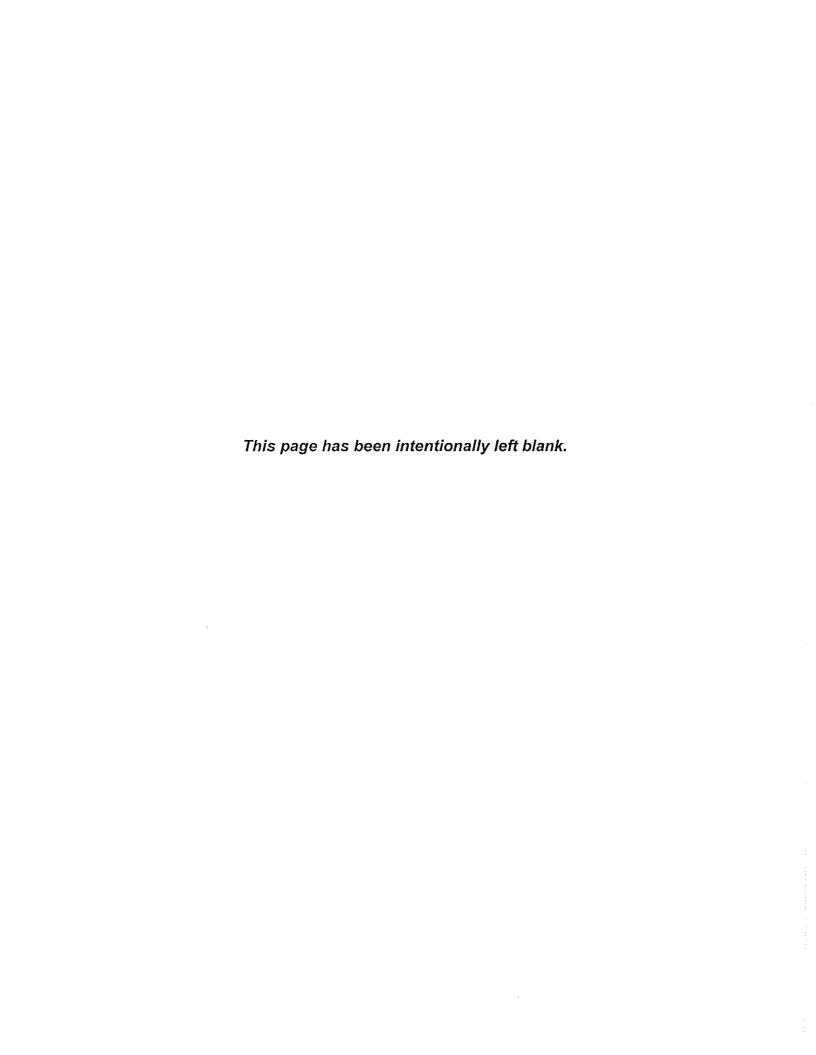
MUNICIPAL RETIREMENT/SOCIAL SECURITY FUND

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011 (UNAUDITED)

WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2010

	2011				
	ORIGINAL AND FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET	2010 ACTUAL	
General administration					
Board of education services Executive administration services Special area administration services	\$ 1,027 18,752 18,388	\$ 965 23,318 2,006	\$ 62 (4,566) 16,382	\$ 1,043 25,957 1,981	
Total general administration	38,167	26,289	11,878	28,981	
School administration					
Office of the principal services Other support services - school	300,196	284,334	15,862	284,179	
administration	444,565	415,293	29,272	418,928	
Total school administration	<u>744,761</u>	699,627	45,134	703,107	
Business					
Direction of business support services Fiscal services Facilities acquisition and construction	9,645 68,971	9,269 65,935	376 3,036	9,514 62,073	
service Operations and maintenance of plant	6,030	6,558	(528)	21,628	
services Pupil transportation services Food services Internal services	1,160,429 19,525 6,052 34,332	1,062,150 17,117 5,756 31,464	98,279 2,408 296 2,868	1,083,800 16,208 6,055 31,099	
Total business	1,304,984	1,198,249	106,735	1,230,377	
Central					
Information services Staff services Data processing services	26,772 90,637 254,513	37,679 87,621 <u>260,523</u>	(10,907) 3,016 (6,010)	36,301 82,134 208,630	
Total central	371,922	385,823	(13,901)	327,065	
Other supporting services	8,541	11,917	(3,376)	<u>15,334</u>	
Total support services	3,070,823	2,877,689	<u>193,134</u>	2,889,354	
Total expenditures	5,401,082	5,410,279	(9,197)	5,105,116	
Excess (deficiency) of revenues over expenditures	64,993	61,011	(3,982)	(434,732)	
Other financing sources (uses)					
Permanent transfer from working cash accounts - interest	159,487		(159,487)	164,098	
Total other financing sources (uses)	159,487		(159,487)	164,098	
Net change in fund balance	\$ 224,480	61,011	<u>\$ (163,469</u> )	(270,634)	
Fund balance, beginning of year				270,634	
Fund balance, end of year		<u>\$ 61,011</u>		<u>\$</u>	

See Auditor's Report and Notes to Required Supplementary Information



NOTES TO REQUIRED SUPPLEMENTARY INFORMATION JUNE 30, 2011

### STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### **Budgetary Data**

The budgeted amounts for the Governmental Funds are adopted on the modified accrual basis, which is consistent with accounting principles generally accepted in the United States of America.

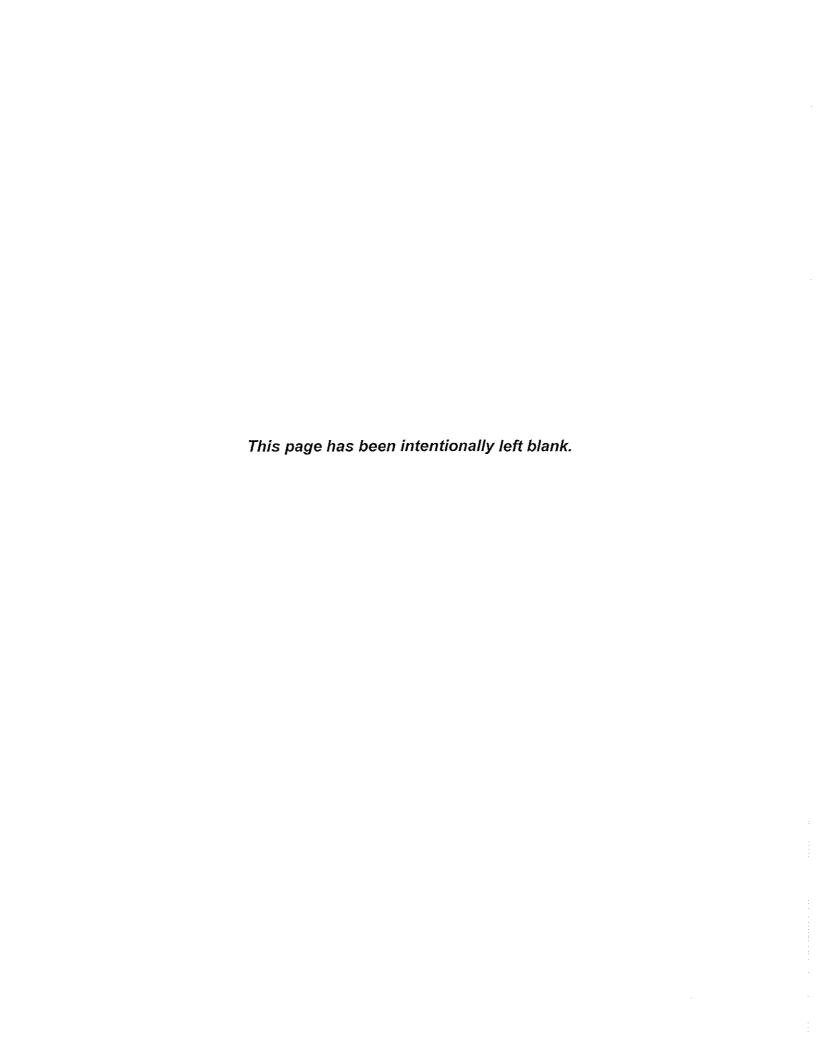
The Board of Education follows these procedures in establishing the budgetary data reflected in the general purpose financial statements:

- 1. The Administration submits to the Board of Education a proposed operating budget for the fiscal year commencing July 1. The operating budget includes proposed expenditures and the means of financing them.
- 2. Public hearings are conducted and the proposed budget is available for inspection to obtain taxpayer comments.
- 3. Prior to September 30, the budget is legally adopted through passage of an resolution. By the last Tuesday in December, a tax levy resolution is filed with the county clerk to obtain tax revenues.
- 4. Management is authorized to transfer budget amounts, provided funds are transferred between the same function and object codes. The Board of Education is authorized to transfer up to a legal level of 10% of the total budget between functions within any fund; however, any revisions that alter the total expenditures of any fund must be approved by the Board of Education, after following the public hearing process mandated by law.
- 5. Formal budgetary integration is employed as a management control device during the year for all governmental funds.
- 6. All budget appropriations lapse at the end of the fiscal year.

The budget amounts shown in the financial statements are as originally adopted because there were no amendments during the past fiscal year.

#### **Excess of Expenditures over Budget**

For the year ended June 30, 2011, expenditures exceeded budget in the General and Municipal Reitrement/Social Security Funds by \$1,129,802 and \$9,197 respectively. This excess was funded by available fund balance.



# COMMUNITY UNIT SCHOOL DISTRICT NO. 300 DEBT SERVICE FUND

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

	ORIGINAL AND FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET	2010 ACTUAL
Revenues				
Local sources				
General levy Investment income Other	\$ 19,723,500 5,000 ————	\$ 20,284,380 2,842 4,804	\$ 560,880 (2,158) 4,804	\$ 18,240,180 14,678
Total local sources	19,728,500	20,292,026	<u>563,526</u>	18,254,858
Total revenues	19,728,500	20,292,026	563,526	18,254,858
Expenditures				
Debt services				
Payments on long term debt Interest on long term debt Principal payments on long term debt	16,090,108 5,387,938	14,292,347 <u>6,363,652</u>	1,797,761 (975,714)	14,885,321 7,449,856
Total	21,478,046	20,655,999	822,047	22,335,177
Other debt service Purchased services Other objects	11,250	1,985 244,119	9,265 (244,119)	7,126
Total	11,250	246,104	(234,854)	7,126
Total debt services	21,489,296	20,902,103	587,193	22,342,303
Total expenditures	21,489,296	20,902,103	587,193	22,342,303
Excess (deficiency) of revenues over expenditures	(1,760,796)	(610,077)	1,150,719	(4,087,445)
Other financing sources (uses)				
Principal on bonds sold Discount on bonds sold	-	16,750,000 (313,804)	16,750,000 (313,804)	-
Transfer to debt service to pay principal on capital leases Transfer to debt service to pay interest on	997,201	1,337,712	340,511	1,314,856
capital leases Payment to escrow	169,381 (20,822,866)	111,745 (16,590,974)	(57,636) 4,231,892	148,215
Total other financing sources (uses)	(19,656,284)	1,294,679	20,950,963	1,463,071
Net change in fund balance	<u>\$ (21,417,080</u> )	684,602	<u>\$ 22,101,682</u>	(2,624,374)
Fund balance, beginning of year		11,954,687		14,579,061
Fund balance, end of year		<u>\$ 12,639,289</u>		<u>\$ 11,954,687</u>



# COMMUNITY UNIT SCHOOL DISTRICT NO. 300 CAPITAL PROJECTS FUND

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

	2011						······	
		GINAL AND AL BUDGET		ACTUAL		RIANCE WITH NAL BUDGET	•	2010 ACTUAL
Revenues								
Local sources								
Investment income Impact fees from municipal or county	\$	20,000	\$	566	\$	(19,434)	\$	131,091
governments Refund of prior years' expenditures Other		100,000		285,638 174,602 166,227		185,638 174,602 166,227		646,048 445,003 74,440
Total local sources		120,000		627,033		507,033		1,296,582
Total revenues		120,000		627,033	***************************************	507,033		1,296,582
Expenditures								
Support services								
Business								
Facilities acquisition and construction service Salaries Employee benefits Purchased services Supplies and materials		35,141 5,165 260,050		41,148 5,985 286,143 3,067		(6,007) (820) (26,093) (3,067)		137,668 18,702 2,071,608 127
Capital outlay		557,000	-	900,745		(343,745)		8,958,187
Total		857 <u>,356</u>		1,237,088		(379,732)		11,186,292
Total business		<u>857,356</u>		1,237,088		(379,732)		<u>11,186,292</u>
Total support services		<u>857,356</u>		1,237,088		(379,732)		11,186,292
Total expenditures		857,356	_	1,237,088		(379,732)		11,186,292
Net change in fund balance	\$	<u>(737,356</u> )		(610,055)	\$	127,301		(9,889,710)
Fund balance, beginning of year				3,232,759				13,122,469
Fund balance, end of year			<u>\$</u>	2,622,704			<u>\$</u>	3,232,759

## **GENERAL FUND**

COMBINING BALANCE SHEET JUNE 30, 2011

Assets		DUCATIONAL ACCOUNTS	–	RKING CASH ACCOUNTS	TOTAL		
Cash Receivables (net allowance for uncollectibles): Property taxes Replacement taxes Intergovernmental Accounts	\$	13,559,597 55,171,598 216,736 9,155,738 165,466	\$	35,835,440 \$ 9,617	\$	49,395,037 55,181,215 216,736 9,155,738 165,466	
Total assets	<u>\$</u>	78,269,135	\$	35,845,057	\$	<u>114,114,192</u>	
Liabilities and fund balance							
Accounts payable Salaries and wages payable Deferred revenue Health claims payable	\$	1,296,711 9,776,121 55,227,100 2,837,757	\$	- - 9,504 	\$	1,296,711 9,776,121 55,236,604 2,837,757	
Total fiabilities		69,137,689		9,504		69,147,193	
Fund balance							
Restricted Unassigned		577,785 <u>8,553,661</u>		35,835,55 <u>3</u>		577,785 44,389,214	
Total fund balance		9,131,446		35,835,553		44,966,999	
Total liabilities and fund balance	<u>\$</u>	78,269,135	\$	35,845,057	\$	114,114,192	

COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2011

	Ε	EDUCATIONAL WORKING CASH ACCOUNTS ACCOUNTS		
Revenues				
Property taxes	\$	108,690,776	\$ 21,736	\$ 108,712,512
Corporate personal property				
replacement taxes		1,560,860	*	1,560,860
State aid		44,666,465	м	44,666,465
Federal aid		14,790,518		14,790,518
Investment income		4,328	33,919	38,247
Other		7,337,577		7,337,577
Total revenues		177,050,524	55,655	177,106,179
Expenditures				
Current:				
Instruction:				
Regular programs		56,544,448	<del></del>	56,544,448
Special programs		23,914,517		23,914,517
Other instructional programs		14,767,251	-	14,767,251
State retirement contributions		20,958,982	-	20,958,982
Support Services:		40.055.070		40.000.070
Pupils		13,955,970	~	13,955,970
Instructional staff		4,712,684	-	4,712,684
General administration		2,156,545	-	2,156,545
School administration		12,406,469	-	12,406,469
Business		7,815,655	-	7,815,655
Operations and maintenance		40,161	=	40,161
Central		6,541,285	<del>-</del>	6,541,285
Other supporting services		136,609	-	136,609
Payments to other districts and gov't units		12,871,520	-	12,871,520
Debt Service:		04.040		0.4.040
Interest and other		94,919	•	94,919
Capital outlay	_	2,997,593	-	2,997,593
Total expenditures		179,914,608	w-	179,914,608
Excess (deficiency) of revenues over				
expenditures	<del></del>	(2,864,084)	55,655	(2,808,429)
Other financing sources (uses)				
Transfers (out)		(1,083,457)	-	(1,083,457)
Capital lease value		943,599		943,599
Total other financing sources (uses)		(139,858)		(139,858)
Net change in fund balance		(3,003,942)	55,655	(2,948,287)
Fund balance, beginning of year	_	12,135,388	35,779,898	47,915,286
Fund balance, end of year	\$	9,131,446	\$ 35,835,553	\$ 44,966,999

# COMMUNITY UNIT SCHOOL DISTRICT NO. 300 EDUCATIONAL ACCOUNTS

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2010

	ORIGINAL AND FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET	2010 ACTUAL
Revenues				
Local sources				
General levy	\$ 105,516,000	\$ 107,350,471	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	\$ 104,652,349
Special education levy	1,296,800	1,340,305	43,505	1,288,021
Corporate personal property replacement taxes	1,027,465	1,560,860	533,395	982,175
Regular tuition from pupils or parents (in state)	425,270	550,292	125,022	294,515
Regular tuition from other LEA's (in state)	-	69,761	69,761	-
Summer school - tuition from pupils or parents				
(in state)	45,000	34,940	(10,060)	45,899
Special education - tuition from other LEA's (in				
state)	200,000	1,529	(198,471)	97,089
Investment income	41,810	4,328	(37,482)	517
Sales to pupils - lunch	1,463,945	1,245,860	(218,085)	1,054,898
Sales to pupils - breakfast	171,325	110,079	(61,246)	23,572
Sales to pupils - a la carte	925,284	754,526	(170,758)	1,223,553
Sales to pupils - other	250	11	(239)	250
Sales to adults	75,000	66,052	(8,948)	75,333
Other food service	5,000	486	(4,514)	4,280
Fees	691,325	545,779	(145,546)	639,870
Other pupil activity revenue	150,000	155,140	5,140	142,686
Rentals - regular textbook	1,669,642	1,053,494	(616,148)	1,418,185
Rentals - summer school textbook	_	1,050	1,050	-
Other - textbooks	-	•	~	8
Contributions and donations from private		45.000	45.000	4 000
sources	=	45,300	45,300	1,299
Impact fees from municipal or county	00.000		(00.000)	
governments	99,000	-	(99,000)	
Refund of prior years' expenditures	250,000	114,017	(135,983)	203,871
Payments of surplus monies from TIF districts	**	169,741	169,741	40.000
Payment from other LEA's	₩	127,065	127,065	46,859
Other local fees	- E10 000	1,324,503	1,324,503	1,480,192
Other	516,600	967,952	451,352	907,139
Total local sources	114,569,716	117,593,541	3,023,825	114,582,560
State sources				
General state aid	10,040,490	11,580,615	1,540,125	16,012,570
Special education - private facility tuition	2,373,648	2,489,018	115,370	2,366,174
Special education - extraordinary	2,758,347	2,677,079	(81,268)	2,758,347
Special education - personnel	4,152,525	4,095,948	(56,577)	4,152,525
Special education - orphanage - individual	103,000	20,508	(82,492)	160,617
Special education - orphanage - summer	8,974	-	(8,974)	8,974
Special education - summer school	58,563	27,533	(31,030)	58,563
CTE - Secondary program improvement	145,352	125,566	(19,786)	112,197
CTE - Student organizations	10,000	-	(10,000)	-
CTE - Other	=	1,543	1,543	-
Bilingual education - downstate - TPI	593,548	897,022 164,199	303,474	1,064,549

(Continued)

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

WITH COMPARATIVE ACTUAL	. MINIOUNIO FUR		.D JUNE 30, 2010	
	ORIGINAL AND	2011	VARIANCE WITH	2010
	FINAL BUDGET	ACTUAL	FINAL BUDGET	ACTUAL
School breakfast initiative	\$ ~	\$ -		\$ 40,390
Driver education	137,842	162,671	24,829	101,057
Early childhood - block grant	1,222,486	1,230,887	8,401	1,222,846
Reading improvement block grant	1,22,700	1,200,007	o,+o1	499,585
School safety & educational improvement block				499,000
grant	73,419	-	(73,419)	171,559
Other restricted revenue from state sources	35,000	234,894	199,894	93,302
On behalf payment to TRS from the state	20,085,023	20,958,982	873,959	21,867,065
• •				
Total state sources	41,798,217	44,666,465	2,868,248	50,848,710
Federal sources				
National school lunch program	2,966,314	2,851,916	(114,398)	2,691,051
School breakfast program	990,342	979,247	(11,095)	860,741
Summer food service admin/program	20,000	75,879	55,879	86,493
Child care commodity/SFS 13-adult day care	273,665	160,422	(113,243)	103,336
Fresh fruits & vegetables	-	77,712	77,712	-
Title I - Low income	1,985,845	1,496,955	(488,890)	1,749,954
Title IV - Safe & drug free schools - formula	56,615	900	(55,715)	50,870
Federal - special education - preschool flow-				
through	150,000	89,286	(60,714)	110,513
Federal - special education - IDEA - flow-	0 704 000		(0.004.700)	
through/low incident	6,761,292	3,829,556	(2,931,736)	4,693,083
Federal - special education - IDEA - room &	450,000	400 407	(00.570)	004 440
board	150,000	126,427	(23,573)	321,112
CTE - Perkins - Title IIIE - tech. prep. CTE - Other	152,935	148,433	(152,935) 148,433	149,206
ARRA - General state aid - education	-	140,400	140,400	149,200
stabilization		_		2,675,127
ARRA - Title I - Iow income	597,066	396,080	(200,986)	750,287
ARRA - IDEA - part b - preschool	-	46,574	46,574	110,838
ARRA - IDEA - part b - flow-through	1,300,000	832,228	(467,772)	3,496,818
ARRA - Mckinney - Vento homeless education	-	-	-	12,928
ARRA - Child nutrition equipment assistance	_	-	-	107,523
ARRA - General state aid - government				,
stabilzation	-	-	_	890,140
ARRA - Education jobs	<u>.</u>	1,054,415	1,054,415	
Title III - English language acquisition	300,000	410,280	110,280	428,600
Learn & serve america	•	42,496	42,496	18,004
Title II - Teacher quality	653,080	604,262	(48,818)	604,642
Medicaid matching funds - administrative				
outreach	300,300	666,061	365,761	263,237
Medicaid matching funds - fee-for-service				
program	600,000	616,346	16,346	593,663
Other restricted revenue from federal sources		285,043	285,043	199,487
Total federal sources	<u>17,257,454</u>	14,790,518	(2,466,936)	20,967,653
Total revenues	173,625,387	177,050,524	3,425,137	186,398,923

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

				2011			
		ORIGINAL AND FINAL BUDGET		ACTUAL	VARIANCE WITH FINAL BUDGET		2010 ACTUAL
Expenditures							
Instruction							
Regular programs							
Salaries	\$	47,130,915	\$	44,058,405	\$	, ,	\$ 47,005,020
Employee benefits		8,668,525		9,600,147		(931,622)	8,305,446
On-behalf payments to TRS from the state		20,085,023		20,958,982		(873,959)	21,867,065
Purchased services		850,029		591,547		258,482	984,720
Supplies and materials		2,455,232		2,278,639		176,593	2,907,383
Capital outlay		268,901		1,520,207		(1,251,306)	495,430
Other objects		11,045		15,710		<u>(4,665</u> )	 12,956
Total		79,469,670		79,023,637		446,033	 81,578,020
Pre-K programs							
Salaries		655,357		1,314,521		(659,164)	263,877
Employee benefits		160,563		172,155		(11,592)	51,595
Purchased services		17,340		3,145		14,195	4,532
Supplies and materials		42,974		33,242		9,732	36,967
Capital outlay		1,700		1,549		<u>151</u>	 
Total		877,934	_	1,524,612		(646,678)	 356,971
Special education programs							
Salaries		16,761,951		16,864,985		(103,034)	16,641,271
Employee benefits		3,072,760		2,925,728		147,032	3,269,198
Purchased services		548,175		568,472		(20,297)	571,687
Supplies and materials		324,619		229,426		95,193	466,811
Capital outlay		42,214		175,388		(133,174)	385,193
Other objects	*******		,		****		 21,373
Total		20,749,719		20,763,999		(14,280)	 21,355,533
Special education programs Pre-K							
Salaries		1,575,075		357,612		1,217,463	1,553,691
Employee benefits		370,558		61,368		309,190	310,534
Purchased services		-		22		(22)	2,800
Supplies and materials		36,400		32,937		3,463 <sup>°</sup>	19,369
Capital outlay		6,600		13,745		(7,145)	21,385
Other objects		-,					 742
Total	_	1,988,633		465,684		1,522,949	1,908,521
	***************************************						

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

	CTOAL AMOUNTS FOR	2011					
	ORIGINAL AND FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET	2010 ACTUAL			
Remedial and supplemental programs K-12							
Salaries	\$ 1,270,084	\$ 2,000,472	\$ (730,388)				
Employee benefits Purchased services	468,291 590,114	399,493 375,406	68,798 214,708	337,293 566,981			
Supplies and materials	115,258	98,596	16,662	746,874			
Capital outlay	2,786	109,508	(106,722)	99,298			
Other objects		<u> </u>		8,743			
Total	2,446,533	2,983,475	(536,942)	3,604,515			
Remedial and supplemental programs Pre-K							
Salaries	105,328	1,251,956	(1,146,628)	963,514			
Employee benefits	2,696	174,599	(171,903)	65,280			
Purchased services Supplies and materials	47,910 8,907	29,239 789	18,671 8,118	56,752 47,191			
Capital outlay	2,786	709	2,786	26,912			
Total	167,627	1,456,583	(1,288,956)	1,159,649			
CTE programs	107,027	1,700,000	(1,200,000)	1,103,040			
Salaries	426,609	530,882	(104,273)	504,935			
Employee benefits	70,587	95,459	(24,872)	76,066			
Purchased services	43,645	56,465	(12,820)	70,570			
Supplies and materials	101,003	112,333	(11,330)	86,007			
Capital outlay	114,077	117,116	(3,039)	130,978			
Other objects		24,039	(24,039)	21,825			
Total	755,921	936,294	(180,373)	890,381			
Interscholastic programs	4 500 050	4 500 450	(0.400)	4 007 074			
Salaries	1,507,357	1,509,459	(2,102)	1,607,974			
Employee benefits Purchased services	20,920 343,019	24,861 448,023	(3,941) (105,004)	16,937 429,952			
Supplies and materials	128,232	609,148	(480,916)	821,387			
Capital outlay	28,900	94,795	(65,895)	36,490			
Other objects	75,295	122,841	<u>(47,546</u> )	96,596			
Total	2,103,723	2,809,127	(705,404)	3,009,336			
Summer school programs							
Salaries	352,499	491,346	(138,847)	195,895			
Employee benefits	4,703	28,038	(23,335)	35,671			
Purchased services Supplies and materials	37,746 41,500	24,294 18,167	13,452 23,333	- 11117			
	41,500			14,417			
Total	436,448	561,845	(125,397)	245,983			

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2010

		2011		
	ORIGINAL AND FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET	2010 ACTUAL
Gifted programs				
Salaries	\$ 332,823	\$ 11,628	\$ 321,195 \$	•
Employee benefits	26,326	120	26,206	43,089
Purchased services	86,400	20,727	65,673	5,683
Supplies and materials Capital outlay	18,250	16,456 34,332	1,794	12,975
Total	<u>40,000</u> <u>503,799</u>	83,263	5,668 420,536	280,727
	303,799	00,200	420,000	280,721
Driver's education programs	224 206	220 756	(E EEO)	046 420
Salaries Employee benefits	234,206 11,202	239,756 25,294	(5,550) (14,092)	246,438
Purchased services	14,000	1,505	12,495	21,761 1,047
Supplies and materials	4,000	2,326	1,674	2,311
Capital outlay	40,000	34,165	5,835	40,210
Other objects		295	(295)	
Total	303,408	303,341	67	311,767
Bilingual programs				
Salaries	5,608,702	5,831,975	(223,273)	5,790,638
Employee benefits	1,768,912	657,302	1,111,610	575,614
Purchased services	63,227	97,066	(33,839)	112,874
Supplies and materials	46,297	154,146	(107,849)	214,516
Capital outlay		3,771	(3,771)	2,814
Total	7,487,138	6,744,260	742,878	6,696,456
Truant's alternative and optional				
programs	004.004	070.004	(40.050)	000 000
Salaries	324,931	372,981 46,618	(48,050)	338,660
Employee benefits Purchased services	40,628 103,575	152,966	(5,990) (49,391)	44,448 132,115
Supplies and materials	12,354	9,764	2,590	17,347
Other objects	154,000	51,325	102,675	17,547
Total	635,488	633,654	1,834	532,570
Total instruction		118,289,774		121,930,429
	117,926,041	110,209,114	(363,733)	121,930,429
Support services				
Pupils				
Attendance and social work services				
Salaries	1,715,418	1,801,396	(85,978)	1,793,854
Employee benefits	279,779	322,669	(42,890)	341,467
Purchased services	6,950	5,741	1,209	3,559
Supplies and materials	121,485	45,247	76,238	27,125
Other objects	1,000			900
Total	2,124,632	2,175,553	(50,921)	2,166,905

(Continued)

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

	FARATIVE ACTUAL AMOUNTS FOR THE TEAR ENDED JOINE 30, 2010						
	ORIGINAL AND	2011	VARIANCE WITH	2010			
	FINAL BUDGET	ACTUAL	FINAL BUDGET	ACTUAL			
	THANK DODGET	AUTUAL	THAL DODGET	AOTOAL			
Employee benefits	\$ 2,088,026 387,926	\$ 2,123,351 378,890	\$ (35,325) \$ 9,036	393,255			
Purchased services	3,000	3,080	(80)	553			
Supplies and materials	7,000	12,764	(5,764)	13,447			
Total	2,485,952	2,518,085	(32,133)	2,576,047			
Health services Salaries Employee benefits Purchased services Supplies and materials Capital outlay	1,061,874 146,574 69,000 19,050 2,000	1,225,528 154,517 182,339 14,454	(163,654) (7,943) (113,339) 4,596 2,000	1,273,432 127,364 76,659 19,658 1,266			
Total	1,298,498	1,576,838	(278,340)	1,498,379			
Psychological services Salaries Employee benefits Purchased services Supplies and materials Capital outlay	1,506,507 303,536 500,900 15,000 20,000	1,415,713 253,028 355,172 22,056	90,794 50,508 145,728 (7,056) 20,000	1,374,999 232,612 444,579 35,315			
Total	2,345,943	2,045,969	299,974	2,087,505			
Speech pathology and audiology services Salaries	2,402,358	2,296,391	105,967	2,301,572			
Employee benefits	432,337	453,169	(20,832)	445,359			
Purchased services	335,500	513,306	(177,806)	326,326			
Supplies and materials	91,700	16,940	74,760	38,028			
Capital outlay	_	18,670	(18,670)	38,327			
Total	3,261,895	3,298,476	(36,581)	3,149,612			
Other support services - pupils Salaries Employee benefits Purchased services Supplies and materials	1,991,351 264,167 13,850 91,750	1,949,205 371,638 26,381 12,495	42,146 (107,471) (12,531) 79,255	1,876,898 515,153 35,085 43,037			
Capital outlay .	30,000	38,482	(8,482)	<u> 10,409</u>			
Total	2,391,118	2,398,201	(7,083)	2,480,582			
Total pupils	13,908,038	14,013,122	(105,084)	13,959,030			

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

	2011						
	ORIGINAL AND	۵۰۱۱	VARIANCE WITH	2010			
	FINAL BUDGET	ACTUAL	FINAL BUDGET	ACTUAL			
Instructional staff							
Improvement of instructional services Salaries Employee benefits Purchased services Supplies and materials Capital outlay Other objects	\$ 1,290,555 203,793 563,505 59,725 13,321 1,800	\$ 1,254,445 196,056 271,300 130,643 65,794 1,692	\$ 36,110 \$ 7,737 292,205 (70,918) (52,473) 108	1,818,027 273,602 303,863 136,418 25,055 15,071			
Total	2,132,699	1,919,930	212,769	2,572,036			
Educational media services Salaries Employee benefits Purchased services Supplies and materials Capital outlay Other objects	1,953,814 360,489 84,075 85,353 5,000	2,084,509 435,496 15,073 140,450 22,338 719	(130,695) (75,007) 69,002 (55,097) (17,338) (719)	2,010,091 454,475 8,658 189,592 7,163 350			
Total	2,488,731	2,698,585	(209,854)	2,670,329			
Assessment and testing Salaries Employee benefits Supplies and materials	148,190 30,284 	147,780 32,121 2,400	410 (1,837) (2,400)	114,487 24,143 <u>1,846</u>			
Total	<u> 178,474</u>	<u> 182,301</u>	(3,827)	140,476			
Total instructional staff	4,799,904	4,800,816	(912)	5,382,841			
General administration  Board of education services							
Salaries Employee benefits Purchased services Supplies and materials Capital outlay Other objects	70,823 14,238 842,313 21,150 2,000 25,000	73,550 212,962 826,129 36,562 - 14,059	(2,727) (198,724) 16,184 (15,412) 2,000 10,941	69,414 172,539 548,091 1,826 - 27,484			
Total	975,524	1,163,262	(187,738)	819,354			
Executive administration services Salaries Employee benefits Purchased services Supplies and materials Capital outlay Other objects	281,327 64,760 61,339 23,278 4,055 6,500	514,242 98,928 51,559 56,617 697 31,802	(232,915) (34,168) 9,780 (33,339) 3,358 (25,302)	461,560 94,632 43,050 14,380 2,705 10,186			
Total	441,259	753,845	(312,586)	626,513			

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

WITH COMPANY CONTRACTOR			1116	2011		00, 2010		
	OR	IGINAL AND		£, ∨ (1	VARIA	ANCE WITH		2010
		AL BUDGET		ACTUAL		L BUDGET		ACTUAL
Special area administration services								
Salaries	\$	232,502	\$	137,281	\$	95,221	\$	131,233
Employee benefits	Ψ	31,607	Ψ	25,259	Ψ	6,348	Ψ	26,175
Purchased services		64,199		63,768		431		75,987
Supplies and materials		35,600		13,827		21,773		24,161
Capital outlay		14,500		-		14,500		3,329
Other objects		10,000		_		<u> 10,000</u>		
Total	***************************************	388,408	*********	240,135		148,273		260,885
Total general administration		1,805,191	******	2,157,242		(352,051)		1,706,752
School administration								
Office of the principal services								
Salaries		7,627,789		7,586,844		40,945		7,517,649
Employee benefits		1,727,071		1,714,391		12,680		1,798,771
Purchased services		59,950		56,180		3,770		41,370
Supplies and materials		59,581		60,382		(801)		81,217
Capital outlay		36,500		4,678		31,822		8,143
Other objects		<u>34,665</u>	•	11,555		23,110		5,594
Total		9,545,556		9,434,030		111,526		9,452,744
Other support services - school								
administration								
Salaries		2,588,887		2,556,364		32,523		2,667,517
Employee benefits		371,616		388,680		(17,064)		364,739
Purchased services		950		28,113		(27,163)		18,566
Supplies and materials		3,800		3,960		(160)		2,528
Capital outlay		-		-		-		1,718
Other objects	***************************************	<del>-</del>			***************************************			72
Total		2,965,253		2,977,117		(11,864)		3,055,140
Total school administration		12,510,809	_	12,411,147		99,662		12,507,884
Business								
Direction of business support services								
Salaries		195,781		196,054		(273)		201,071
Employee benefits		35,433		36,214		(781)		36,108
Purchased services		80,250		62,322		17,928		37,779
Supplies and materials		5,400		2,833		2,567		4,686
Capital outlay		2,000		~		2,000		-
Other objects		1,000		2,140		(1,140)		730
Total		319,864		299,563		20,301		280,374

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

				2011			 
	ORI	GINAL AND			VARI	ANCE WITH	2010
		AL BUDGET		ACTUAL		L BUDGET	 ACTUAL
Fiscal services Salaries	\$	508,008	\$	524,107	\$	(16,099)	\$ 490,912
Employee benefits		82,136		83,748		(1,612)	76,716
Purchased services		128,620		66,227		62,393	56,345
Supplies and materials		14,350		9,914		4,436	9,061
Capital outlay		500		20		480	3,879
Other objects		4,400	_	799		3,601	 232
Total		738,014		684,815		53,199	 637,145
Operation and maintenance of plant services							
Purchased services		-		40,129		(40,129)	227,141
Supplies and materials		500		32		468	121
Capital outlay		_		165		(165)	11,770
Other objects				-		<del>-</del>	 500
Total		500		40,326		(39,826)	 239,532
Food services							
Salaries		440,923		329,732		111,191	387,021
Employee benefits		5,896		3,732		2,164	4,516
Purchased services		6,514,925		5,979,373		535,552	6,381,132
Supplies and materials		10,000		281,163		(271,163)	189,789
Capital outlay		<u>36,000</u>	_	<u>54,465</u>		<u>(18,465</u> )	 <u> 163,085</u>
Total		7,007,744		6,648,465		359,279	 7,125,543
Internal services		100 710		404.004			
Salaries		199,719		191,094		8,625	192,263
Employee benefits		21,396		21,168		228	20,392
Purchased services		9,700		14,245		(4,545)	8,891
Supplies and materials		34,604		10,000		24,604	11,457
Capital outlay		9,000		- 700		9,000	18,386
Other objects	-	500	_	790		(290)	 800
Total		274,919	_	237,297		37,622	 <u> 252,189</u>
Total business		8,341,041		7,910,466		<u>430,575</u>	 8,534,783
Central							
Information services							
Salaries		155,743		229,921		(74,178)	228,333
Employee benefits		24,497		38,379		(13,882)	34,432
Purchased services		158,475		149,374		9,101	190,422
Supplies and materials		10,250		8,162		2,088	4,700
Capital outlay		1,500		23		1,477	1,693
Other objects		2,100		<u>810</u>		1,290	 890
Total	<del></del>	352,565		426,669		(74,104)	460,470

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

				2011					
		IGINAL AND IAL BUDGET		ACTUAL		IANCE WITH AL BUDGET	•	2010 ACTUAL	
	1 11 9	AL BODOL I	··········	ACTOAL	1 111/	AL DODOLT		ACTOAL	
Staff services					_				
Salaries	\$	524,275	\$	496,666	\$	27,609	\$	479,787	
Employee benefits		348,200		376,732		(28,532)		455,675	
Purchased services		1,440,300		770,453		669,847		556,625	
Supplies and materials		16,300		7,291		9,009		12,538	
Capital outlay		13,000		2,156		10,844		359	
Other objects		13,000		9,518		3,482		16,549	
Total		2,355,075		1,662,816		692,259		1,521,533	
Data processing services									
Salaries		1,457,771		1,560,990		(103,219)		1,325,109	
Employee benefits		215,524		239,248		(23,724)		152,965	
Purchased services		1,786,300		2,126,309		(340,009)		1,708,634	
Supplies and materials		403,400		173,591		229,809		67,341	
Capital outlay		530,500		685,529		(155,029)		1,219,436	
Other objects		11,500		2,898		8,602		2,007	
Non-capitalized equipment			******	350,943		(350,943)		<u>455,791</u>	
Total		4,404,995		<u>5,139,508</u>		(734,513)	*******	4,931,283	
Total central		7,112,635		7,228,993		(116,358)		6,913,286	
Other supporting services									
Salaries		68,000		107,741		(39,741)		135,068	
Employee benefits		470		-		470		13,077	
Purchased services		28,460		28,868		(408)		29,802	
Supplies and materials		6,500		-		6,500		910	
Capital outlay		5,000	_			5,000		7,146	
Total		108,430		136,609		(28,179)		186,003	
Total support services		48,586,048		48,658,395		(72,347)		49,190,579	
yments to other districts and governmental its									
Payments for special education programs									
Purchased services		1,577,317		2,707,101		(1,129,784)		2,702,438	
Other objects		660,000		_, , , ,		660,000		_,. 02, .00	
Total		2,237,317		2,707,101		(469,784)		2,702,438	
10101		<u> </u>		<u> </u>		(400,704)		2,102,40	



SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

WITH COME ANATIVE ACTUAL	2011							
		RIGINAL AND NAL BUDGET		ACTUAL		RIANCE WITH NAL BUDGET	•	2010 ACTUAL
Payments for Regular Programs - Tuition								
Other objects	\$	4,250,000	\$	5,065,809	\$	(815,809)	<u>\$</u>	3,951,462
Total		4,250,000		5,065,809		(815,809)		3,951,462
Payments for special education programs - tuition Other objects		5,785,400		4,979,737		805,663		5,549,418
Total		5,785,400		4,979,737		805,663		5,549,418
Payments for CTE programs - tuition Other objects		-		97,132	<b></b>	(97,132)	<del></del>	109,990
Total		-		97,132		(97,132)		109,990
Payments for other programs - tuition Other objects		-		21,741		(21,741)		50,461
Total		<del>-</del>		21,741	<b></b>	(21,741)		50,461
Total payments to other districts and governmental units		12,272,717		12,871,520	***************************************	(598,803)		12,363,769
Debt services								
Interest on short term debt Tax anticipation warrants		_		94,919	_	(94,919)		<u>52,257</u>
Total			_	94,919		(94,919)		52,257
Total debt services			_	94,919		(94,919)		52,257
Total expenditures		<u> 178,784,806</u>		<u>179,914,608</u>		(1,129,802)		183,537,034
Excess (deficiency) of revenues over expenditures	<b></b>	(5,159,419)		(2,864,084)		2,295,335	t	2,861,889
Other financing sources (uses)								
Capital lease value		~		943,599		943,599		-
Transfer to debt service fund to pay principal on capital leases  Transfer to debt service fund to pay interest		(688,165)		(1,083,457)		(395,292)		(1,033,687)
on capital leases		(43,230)			_	43,230		(11,199)
Total other financing sources (uses)	•	<u>(731,395</u> )		<u>(139,858</u> )		<u>591,537</u>		(1,044,886)
Net change in fund balance	\$	(5,890,814)		(3,003,942)	\$	2,886,872		1,817,003
Fund balance, beginning of year				12,135,388				<u>10,318,385</u>
Fund balance, end of year			<u>\$</u>	9,131,446			<u>\$</u>	12,135,388

#### **WORKING CASH ACCOUNTS**

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2011

		2011		_
	ORIGINAL AND FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET	2010 ACTUAL
Revenues	THOU DOODE!	7101071	THAT DODOLL	NOTONE
Local sources				
General levy Investment income	\$ 25,450 134,037	\$ 21,736 33,919	\$ (3,714) (100,118)	\$ 727,087 164,098
Total local sources	159,487	<u>55,655</u>	(103,832)	891,185
Total revenues	159,487	55,655	(103,832)	891,185
Expenditures				
Total expenditures			<del>-</del>	-
Excess (deficiency) of revenues over expenditures	159,487	55,655	(103,832)	<u>891,185</u>
Other financing sources (uses)				
Permanent transfer from working cash fund - interest	(159,487)	<u> </u>	159,487	(164,098)
Total other financing sources (uses)	(159,487)		159,487	(164,098)
Net change in fund balance	<u>\$</u>	55,655	<u>\$ 55,655</u>	727,087
Fund balance, beginning of year		35,779,898		35,052,811
Fund balance, end of year		<u>\$ 35,835,553</u>		\$ 35,779,898

### **AGENCY FUNDS**

STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
JUNE 30, 2011

		ALANCE NE 30, 2010	F	RECEIPTS	DISE	BURSEMENTS	ALANCE IE 30, 2011
Assets							
Cash and investments	\$	494,672	\$	1,868,792	\$	1,799,650	\$ 563,814
Total assets	\$	494,672	\$	1,868,792	\$	1,799,650	\$ 563,814
Liabilities							
Algonquin Lakes	\$	727	\$	6,481	\$	4,912	\$ 2,296
Algonquin M.S.		20,373		53,529		46,898	27,004
Carpentersville M.S.		11,033		22,276		23,967	9,342
Dundee M.S.		43,233		182,925		186,958	39,200
Dundee-Crown H.S.		151,729		444,684		430,934	165,479
Dundee Highlands		753		21,154		20,059	1,848
Eastview		237		1,961		1,477	721
Gary Wright Elementary		4,754		32,012		32,348	4,418
Gilberts Elementary		2,667		28,305		26,992	3,980
Golfview		1,780		3,715		3,706	1,789
H.D. Jacobs H.S.		67,688		292,052		281,168	78,572
Hampshire Elementary		2,251		33,536		33,487	2,300
Hampshire H.S.		78,057		274,343		251,163	101,237
Hampshire Middle School K.E. Neubert		45,591 1,761		148,143 23,746		139,677	54,057
Lake in the Hills		1,816		14,221		21,048 13,993	4,459 2,044
Lakewood		14,225		69,499		64,547	2,0 <del>44</del> 19,177
Liberty Elementary		1,161		10,478		8,909	2,730
Lincoln Prairie		4,248		8,052		9,666	2,730
Meadowdale		436		3,447		3,146	737
Parkview		944		1,670		1,446	1,168
Perry		1,839		13,295		14,177	957
Sleepy Hollow		5,149		21,879		22,776	4,252
Westfield		32,220		157,389		156,196	 33,413
Total liabilities	<u>\$</u>	494,672	\$	1,868,792	\$	1,799,650	\$ 563,814

OPERATING COST AND TUITION CHARGE JUNE 30, 2011

	2011	2010
Operating Cost Per Pupil		
Average Daily Attendance (ADA):	18,331	18,099
Operating Costs:	<b>A</b>	
Educational	\$ 158,955,626	
Operations and Maintenance	15,544,987	
Debt Service	20,902,103	
Transportation	12,814,621	18,417,619
Municipal Retirement/Social Security	5,410,279	5,105,116
Subtotal	213,627,616	222,878,266
Less Revenues/Expenditures of Nonregular Programs:		
Pre-K programs	3,654,225	
Summer school	587,749	
Capital outlay	3,205,960	6,831,630
Non-capitalized equipment	350,943	•
Debt principal retired	7,578,761	9,064,378
Payments to other districts & governmental units	12,871,520	12,363,769
Subtotal	28,249,158	32,588,089
Operating costs	\$ 185,378,458	\$ 190,290,177
Operating Cost Per Pupil -		
Based on ADA	\$ 10,113	\$ 10,514
Tuition Charge		
Operating Costs Less - revenues from specific programs, such	\$ 185,378,458	\$ 190,290,177
as special education or lunch programs	39,127,032	45,351,684
Net operating costs	146,251,426	144,938,493
Depreciation allowance	8,931,045	11,692,929
Allowable Tuition Costs	<u>\$ 155,182,471</u>	\$ 156,631,422
Tuition Charge Per Pupil - based on ADA	\$ 8,466	\$ 8,654

SCHEDULE OF BONDS OUTSTANDING ISSUE DATED JUNE 1, 1994 JUNE 30, 2011

#### GENERAL OBLIGATION CAPITAL APPRECIATION SCHOOL BUILDING BONDS, SERIES 1994

YEAR ENDED JUNE 30,	ORIGINAL PRINCIPAL	ACCRETION TO DATE	CURRENTLY PAYABLE	FUTURE ACCRETION	TOTAL
2012 2013	\$ - 2,621,899	\$ - 5,231,094	\$ - 7,852,993	\$ - 770,307	\$ - <u>8,623,300</u>
Total	\$ 2,621,899	\$ 5,231,094	\$ 7,852,993	\$ 770,307	\$ 8,623,300

Paying Agent:

Bank of America

Principal payment date:

December 1

Interest payment dates:

June 1 and December 1

Interest rates:

None - Capital Appreciation Bonds

SCHEDULE OF BONDS OUTSTANDING ISSUE DATED DECEMBER 1, 2001 JUNE 30, 2011

#### GENERAL OBLIGATION CAPITAL APPRECIATION SCHOOL BUILDING BONDS, SERIES 2001

YEAR					
ENDED	ORIGINAL	ACCRETION	CURRENTLY	FUTURE	
JUNE 30,	PRINCIPAL	TO DATE	PAYABLE	ACCRETION	TOTAL
	<u> </u>				
2012	\$ 319,538	\$ 394,257	\$ 713,795	\$ 31,205	\$ 745,000
2013	157,492	194,320	351,812	48,188	400,000
2014	863,842	1,065,825	1,929,667	460,333	2,390,000
2015	1,788,348	2,206,558	3,994,906	1,395,094	5,390,000
2016	1,754,381	2,164,608	3,918,989	1,841,011	5,760,000
2017	1,590,924	1,962,913	3,553,837	2,136,163	5,690,000
2018	1,463,019	1,805,076	3,268,095	2,431,905	5,700,000
2019	1,365,360	1,684,688	3,050,048	2,744,952	5,795,000
2020	1,290,170	1,591,856	2,882,026	3,082,974	5,965,000
2021	1,233,988	1,522,539	2,756,527	3,458,473	6,215,000
2022	3,317,132	4,092,998	7,410,130	10,789,870	18,200,000
Total	\$ 15,144,194	<u>\$ 18,685,637</u>	\$ 33,829,831	\$ 28,420,169	\$ 62,250,000

Paying Agent:

Bank of America

Principal payment date:

December 1

Interest payment dates:

June 1 and December 1

Interest rates:

None - Capital Appreciation Bonds

SCHEDULE OF BONDS OUTSTANDING ISSUE DATED MAY 1, 2002 JUNE 30, 2011

#### GENERAL OBLIGATION WORKING CASH BONDS, SERIES 2002

YEAR ENDED JUNE 30,	BONDS OUTSTANDING	INTEREST PAYABLE	TOTAL DEBT SERVICE
2012 2013 2014	\$ 3,005,000 3,350,000 3,725,000	\$ 545,406 346,813 121,063	\$ 3,550,406 3,696,813 3,846,063
Total	\$ 10,080,000	\$ 1,013,282	\$ 11,093,282

Paying Agent:

LaSalle Bank, N.A.

Principal payment date:

December 1

Interest payment dates:

June 1 and December 1

Interest rates:

4.30% to 6.50%

SCHEDULE OF BONDS OUTSTANDING ISSUE DATED MAY 1, 2002 JUNE 30, 2011

#### GENERAL OBLIGATION WORKING CASH CAPITAL APPRECIATION BONDS, SERIES 2002

YEAR ENDED JUNE 30,		RIGINAL RINCIPAL		CCRETION TO DATE	C	URRENTLY PAYABLE		FUTURE CCRETION		TOTAL
2015	\$	1,579,840	\$	1,504,376	\$	3,084,216	\$	915,784	\$	4,000,000
2016	,	1,521,764	•	1,449,022	•	2,970,786	•	1,179,214	*	4,150,000
2017		1,472,360		1,402,052		2,874,412		1,450,588		4,325,000
2018		1,422,270		1,354,329		2,776,599		1,723,401		4,500,000
2019		1,373,252		1,307,677		2,680,929		1,999,071		4,680,000
2020		1,328,096		1,264,605		2,592,701		2,282,300		4,875,000
2021		1,283,569		1,222,273		2,505,842		2,569,158		5,075,000
2022		1,238,623		1,179,500		2,418,123		2,856,877		5,275,000
Total	\$	11,219,774	\$	10,683,834	\$	21,903,608	\$	14,976,392	\$	36,880,000

Paying Agent:

Bank of America

Principal payment date:

December 1

Interest payment dates:

June 1 and December 1

Interest rates:

None - Capital Appreciation Bonds

SCHEDULE OF BONDS OUTSTANDING ISSUE DATED AUGUST 1, 2005 JUNE 30, 2011

#### GENERAL OBLIGATION SCHOOL REFUNDING BONDS, SERIES 2005

YEAR ENDED JUNE 30,	BONDS OUTSTANDING	INTEREST PAYABLE	TOTAL DEBT SERVICE
2012	\$ 50,000	\$ 3,132,774	\$ 3,182,774
2013	50,000	3,130,713	3,180,713
2014	5,050,000	2,990,775	8,040,775
2015	5,555,000	2,699,138	8,254,138
2016	6,075,000	2,364,125	8,439,125
2017	7,050,000	2,032,063	9,082,063
2018	7,985,000	1,682,625	9,667,625
2019	8,940,000	1,259,500	10,199,500
2020	9,890,000	788,750	10,678,750
2021	10,830,000	270,750	11,100,750
Total	\$ 61,475,000	\$ 20,351,213	\$ 81,826,213

Paying Agent: Bank of America

Principal payment date: December 1

Interest payment dates: December 1 and June 1

Interest rates: 3.50% to 6.00%

SCHEDULE OF BONDS OUTSTANDING ISSUE DATED MAY 1, 2006 JUNE 30, 2011

#### GENERAL OBLIGATION SCHOOL BUILDING BONDS, SERIES 2006

YEAR ENDED JUNE 30,	BONDS OUTSTANDING	INTEREST PAYABLE	TOTAL DEBT SERVICE	
2042	\$ -	\$ 1,749,944	\$ 1,749,944	
2012 2013	<b>\$</b> -	\$ 1,749,944 1,749,944	\$ 1,749,944 1,749,944	
2013	-	1,749,944	1,749,944	
	-	• •	·	
2015	<del>-</del>	1,749,944	1,749,944	
2016	-	1,749,944	1,749,944	
2017	<del>-</del>	1,749,944	1,749,944	
2018	195,000	1,749,943	1,944,943	
2019	450,000	1,741,656	2,191,656	
2020	740,000	1,722,531	2,462,531	
2021	1,070,000	1,683,681	2,753,681	
2022	1,405,000	1,627,506	3,032,506	
2023	6,385,000	1,555,500	7,940,500	
2024	7,265,000	1,236,250	8,501,250	
2025	8,220,000	873,000	9,093,000	
2026	9,240,000	462,000	9,702,000	
Total	\$ 34,970,000	\$ 23,151,731	\$ 58,121,731	

Paying Agent:

Bank of America

Principal payment date:

January 1

Interest payment dates:

January 1 and July 1

Interest rates:

4.25% to 5.25%

SCHEDULE OF BONDS OUTSTANDING ISSUE DATED MARCH 1, 2007 JUNE 30, 2011

#### GENERAL OBLIGATION SCHOOL BUILDING BONDS, SERIES 2007

YEAR ENDED JUNE 30,		ONDS TANDING	INTEREST PAYABLE	 TOTAL DEBT SERVICE
2012	\$	-	\$ 4,904,062	\$ 4,904,062
2013		-	4,904,062	4,904,062
2014		-	4,904,062	4,904,062
2015		1,825,000	4,904,062	6,729,062
2016		3,175,000	4,739,812	7,914,812
2017		4,675,000	4,454,062	9,129,062
2018		6,140,000	4,091,750	10,231,750
2019		7,675,000	3,661,950	11,336,950
2020		9,865,000	3,124,700	12,989,700
2021	1	2,165,000	2,483,476	14,648,476
2022		2,300,000	1,875,226	4,175,226
2023		9,520,000	1,430,226	10,950,226
2024	1	5,265,000	1,284,226	16,549,226
2025		6,030,000	 520,976	 16,550,976
Total	\$ 8	8,635,000	\$ 47,282,652	\$ 135,917,652

Paying Agent:

Bank of America

Principal payment date:

January 1

Interest payment dates:

January 1 and July 1

Interest rates:

3.25% to 9.00%

SCHEDULE OF BONDS OUTSTANDING ISSUE DATED SEPTEMBER 23, 2008 JUNE 30, 2011

#### **GENERAL OBLIGATION SCHOOL BONDS, SERIES 2008**

YEAR ENDED JUNE 30,	BOND OUTSTAN		INTEREST PAYABLE	TOTAL DEBT SERVICE
2012	\$	- \$	3,270,538	\$ 3,270,538
2013	•	· -	3,270,538	3,270,538
2014		_	3,270,538	3,270,538
2015		-	3,270,538	3,270,538
2016		_	3,270,538	3,270,538
2017		_	3,270,538	3,270,538
2018		-	3,270,538	3,270,538
2019		-	3,270,538	3,270,538
2020		-	3,270,538	3,270,538
2021		~	3,270,538	3,270,538
2022		_	3,270,538	3,270,538
2023	9,62	20,000	3,270,538	12,890,538
2024	10,05	50,000	2,837,638	12,887,638
2025	10,55	50,000	2,335,138	12,885,138
2026	11,10	05,000	1,781,262	12,886,262
2027	11,69	90,000	1,198,250	12,888,250
2028	12,27	75,000	613,750	12,888,750
Total	\$ 65,29	90,000 \$	48,012,494	\$ 113,302,494

Paying Agent:

Bank of New York

Principal payment date:

January 1

Interest payment dates:

January 1 and July 1

Interest rates:

4.5% to 5.25%

SCHEDULE OF BONDS OUTSTANDING ISSUE DATED DECEMBER 21, 2010 JUNE 30, 2011

#### GENERAL OBLIGATION SCHOOL REFUNDING BONDS, SERIES 2010

YEAR ENDED JUNE 30,	BONDS OUTSTANDING	INTEREST PAYABLE	TOTAL DEBT SERVICE
2012	\$ 50,000	\$ 692,763	\$ 742,763
2013	50,000	689,844	739,844
2014	50,000	688,844	738,844
2015	50,000	687,718	737,718
2016	75,000	686,406	761,406
2017	75,000	684,250	759,250
2018	75,000	682,000	757,000
2019	75,000	679,376	754,376
2020	75,000	676,562	751,562
2021	75,000	673,562	748,562
2022	11,100,000	670,376	11,770,376
2023	5,000,000	212,500	5,212,500
Total	<u>\$ 16,750,000</u>	\$ 7,724,201	\$ 24,474,201

Paying Agent:

Bank of New York

Principal payment date:

January 1

Interest payment dates:

January 1 and July 1

Interest rates:

2.0% to 4.25%



#### **Statistical Section**

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

Contents	<u>Page</u>
Financial Trends	87
These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.	
Revenue Capacity	99
These schedules contain information to help the reader assess the District's most significant local revenue source, the property tax.	
Debt Capacity	105
These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	
Demographic and Economic Information	112
These schedules offer demographic and economic indicators to help the reader understand the environment within the District's financial activities take place.	
Operating Information	116

These schedules contain information about the District's service and resources to help the reader understand how the District's financial information relates to the services the District provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The District implemented Statement 34 in 2004; schedules presenting government-wide information include information beginning in that year.

#### **NET ASSETS BY COMPONENT**

LAST EIGHT FISCAL YEARS

	2011	2010	2009	2008
Governmental activities Invested in capital assets, net of related debt	\$ 54,058,558	\$ 57,060,985	\$ 49,779,438	, , ,
Restricted Unrestricted	15,579,051 (39,991,416)	9,901,068 (34,755,478)	15,950,562 (38,095,048)	13,550,435 (32,552,397)
Total governmental activities net assets	\$ 29,646,193	\$ 32,206,575	\$ 27,634,952	\$ 26,310,623

	2007	2006	2005		2004
\$	40,049,594 12,394,557	\$ 37,998,060 11,449,351	\$ 33,685,465 15,729,330	\$	44,641,859 9,307,408
-	(35,232,464)	 (47,291,328)	 (56,964,232)	_	(61,193,179)
\$	17,211,687	\$ 2,156,083	\$ (7,549,437)	\$	(7,243,912)

#### **CHANGES IN NET ASSETS**

LAST EIGHT FISCAL YEARS

		2011		2010		2009
Expenses						
Instruction:						
Regular programs	\$	65,444,624	\$	66,896,508	\$	60,145,377
Special programs		35,086,941		37,444,005		32,824,205
Other instructional programs		14,520,652		12,874,354		13,164,164
State retirement contributions		20,958,982		21,867,065		15,535,871
Support services:						
Pupils		14,532,924		14,400,710		13,252,272
Instructional staff		5,337,414		5,880,580		5,578,785
General administration		2,238,087		1,781,062		3,475,899
School administration		13,689,474		13,382,758		12,475,623
Business		8,267,019		8,479,748		7,516,865
Transportation		12,433,865		13,811,705		13,919,452
Operations and maintenance		18,549,689		17,948,396		20,044,911
Central		7,717,792		6,037,602		6,268,170
Other supporting services		149,650		194,191		63,015
Interest and fees		18,786,968	*********	19,159,763		19,206,724
Total expenses	<u>\$</u>	237,714,081	\$	240,158,447	\$	223,471,333
Program Revenues						
Charges for services						
Instruction:						
	ው	E 007 07E	æ	E 20E 470	ው	E 744 04E
Regular programs	\$	5,237,875	\$	5,385,479	\$	5,711,645
Special programs		1,529		97,089		00.705
Other instructional programs		163,055		92,758		39,725
Support services:		0.477.044		0.004.000		0.000.707
Business		2,177,014		2,381,886		2,622,767
Transportation				-		-
Operations and maintenance		100,315		94,020		42,380
Interest and fees		-		-		-
Operating grants and contributions		55,429,303		66,399,653		54,383,904
Capital grants and contributions				-		-
Total program revenues	\$	63,109,091	\$	74,450,885	\$	62,800,421
Net (expense)/revenue	<u>\$</u>	(174,604,990)	\$	(165,707,562)	\$	(160,670,912)
General revenues						
Taxes:						
Real estate taxes, levied for general purposes	\$	108,690,776	\$	105,940,370	\$	100,336,823
Real estate taxes, levied for specific purposes	Ψ	25,942,257	*	24,189,280	*	23,938,774
Real estate taxes, levied for debt service		20,284,380		18,240,180		16,915,851
Personal property replacement taxes		1,760,860		1,357,831		1,678,423
State aid-formula grants		11,580,615		16,012,570		14,211,401
Investment earnings		42,650		310,385		2,255,163
Miscellaneous		3,743,070		4,228,569		2,658,806
Total general revenues	\$	172,044,608	\$	170,279,185	\$	161,995,241
Change in net assets	\$	(2,560,382)	\$	4,571,623	\$	1,324,329
	***************************************					

 2008	 2007	 2006		2005	 2004
\$ 61,959,355 31,125,113 11,407,922 11,508,764	\$ 56,940,152 26,599,215 10,230,116 7,583,744	\$ 54,765,422 26,017,002 8,881,700 5,072,812	\$	50,940,120 25,874,767 8,063,775 8,206,086	\$ 49,288,468 21,546,719 6,839,963 9,183,917
11,662,586 4,175,044 1,679,339 10,116,423 7,346,531 14,273,460 16,953,262	11,638,031 3,617,630 1,901,470 8,893,075 6,818,773 12,557,810 14,411,991	7,630,420 3,211,031 2,680,223 8,504,613 6,046,436 11,963,269 13,635,214		7,890,687 3,602,956 2,770,523 8,044,288 5,720,378 10,724,564 12,515,497	9,960,568 3,295,895 1,340,893 7,380,734 12,197,653 9,848,697 16,281,968
5,358,525 26,658 17,229,883	3,580,070 - 13,449,669	2,376,892 - 11,082,918		1,865,570 - 10,990,531	 1,323,533 403,287 12,177,183
\$ 204,822,865	\$ 178,221,746	\$ 161,867,952	\$	157,209,742	\$ 161,069,478
\$ 3,413,967	\$ 3,079,329	\$ 2,452,208 78,218	\$	2,150,461 33,452	\$ 2,311,940 53,053
11,070 2,440,937 273,196	155,564 2,574,234	- 2,458,702 -		286 2,475,415	5,489 2,417,783
46,174 - 41,964,595	42,478 - 31,408,638	61,995 - 26,673,838		105,636 - 30,476,305	116,822 63,209 28,830,140
\$ 48,149,939	\$ 2,748,427 40,008,670	\$ 2,649,176 34,374,137	\$	35,241,555	\$ 33,798,436
\$ (156,672,926)	\$ (138,213,076)	\$ (127,493,815)	<u>\$</u>	(121,968,187)	\$ (127,271,042)
\$ 93,383,004 24,295,995 16,099,196 1,918,701 16,188,042 5,033,569 3,547,168	\$ 91,280,620 16,254,961 13,986,465 1,794,230 22,736,708 3,922,120 3,293,576	\$ 81,511,147 13,677,457 12,851,464 1,644,554 23,032,683 1,746,624 2,735,406	\$	63,202,377 17,674,305 12,352,373 1,297,518 22,946,297 542,428 3,444,964	\$ 72,049,531 2,859,917 11,958,827 1,072,279 22,737,853 336,866 2,417,209
\$ 160,465,675	\$ 153,268,680	\$ 137,199,335	\$	121,460,262	\$ 113,432,482
\$ 3,792,749	\$ 15,055,604	\$ 9,705,520	\$	(507,925)	\$ (13,838,560)

#### **FUND BALANCES OF GOVERNMENTAL FUNDS**

LAST TEN FISCAL YEARS

		2011**	 2010	 2009	 2008		2007
General Fund							
Reserved	\$	-	\$ 2,867,779	\$ 2,096,936	\$ 1,510,584	\$	1,105,868
Unreserved		-	9,267,609	8,221,449	5,543,693		2,328,496
Restricted		577,785	_	-	-		-
Unassigned	_	44,389,214		 -	 -	•	<u> </u>
Total general fund	\$	44,966,999	\$ 12,135,388	\$ 10,318,385	\$ 7,054,277	\$	3,434,364
All other governmental funds							
Reserved	\$	-	\$ -	\$ -	\$ _	\$	-
Restricted		22,577,832					
Unreserved, reported in: Undesignated*			<u></u>	<b></b>	-		-
Special revenue funds		-	39,609,589	37,005,713	36,085,638		34,904,272
Debt service fund		-	11,954,687	14,579,061	15,325,518		17,489,158
Capital projects fund			 3,232,759	 13,122,469	 8,932,865	_	72,077,135
Total all other governmental							
funds	\$	22,577,832	\$ 54,797,035	\$ 64,707,243	\$ 60,344,021	\$	124,470,565

<sup>\*</sup>Fund balance by type prior to 2004 was unavailable. \*\*GASB 54 implemented in 2011.

 2006	2005		2004		2003		2002
\$ -	\$ 282,723	\$	-	\$	1,580,528	\$	5,553,486
(12,635,792)	(22,637,043)		(22,801,848)		(21,530,582)		(18,653,795)
-	•		-		-		
 	 **						
\$ (12,635,792)	\$ (22,354,320)	\$	(22,801,848)	\$	(19,950,054)	\$	(13,100,309)
\$ -	\$ 403,078	\$	-	\$	41,227,060	\$	63,868,894
<del>-</del>	_		<del></del>		(1,531,164)		717,766
33,126,948	30,287,565		29,121,421		-		-
8,065,410	7,853,487		7,426,254		-		_
 32,367,945	 8,265,292	_	16,276,052	_		_	
\$ 73,560,303	\$ 46,809,422	\$	52,823,727	\$	39,695,896	\$	64,586,660

#### **GOVERNMENTAL FUNDS REVENUES**

LAST TEN FISCAL YEARS

	2011	2010	2009	2008	2007
Local Sources					
Property taxes	\$ 154,917,413	\$ 148,369,830	\$ 141,191,448	\$ 133,778,195	\$ 121,522,046
Replacement taxes	1,760,860	1,357,831	1,678,423	1,918,701	1,794,230
Tuition	656,522	437,503	320,032	135,455	3,100
Earnings on investments	42,650	310,385	2,535,971	5,515,793	3,310,883
Other local sources	10,766,336	11,842,298	10,745,191	9,597,057	11,774,808
Total local sources	168,143,781	162,317,847	156,471,065	150,945,201	138,405,067
Flow-through Sources					
State sources					
General state aid	11,580,615	16,012,570	14,211,401	16,188,042	22,736,708
Other state aid	40,545,846	45,053,539	39,518,828	32,190,381	22,623,950
Total state sources	E0 106 461	64.066.400	E2 720 220	40 270 422	4F 200 650
Total state sources	52,126,461	61,066,109	53,730,229	48,378,423	45,360,658
	4				
Federal sources	15,377,031	20,967,653	14,946,441	9,594,774	8,785,285
7m . ( . 3	® 00° 047 070	<b># 044.054.000</b>	A 005 4 47 70 -	<b>#</b> 000 040 000	Φ 400 mm 4 6 4 0
Total	<u>\$ 235,647,273</u>	<u>\$ 244,351,609</u>	\$ 225,147,735	\$ 208,918,398	\$ 192,551,010

2006	2005	2004	2003	2002
\$ 108,040,068	\$ 93,229,055	\$ 86,868,275	\$ 82,122,675	\$ 74,634,859
1,644,554	1,297,518	1,072,279	2,426,007	1,526,060
-	-	-	44,834	66,998
1,594,829	542,428	336,866	887,391	2,608,062
10,435,705	8,210,214	7,385,505	9,622,749	5,000,467
121,715,156	103,279,215	95,662,925	95,103,656	83,836,446
		-	205,608	<del>-</del>
	_	-	34,749,749	34,146,335
41,117,750	44,076,477	43,585,906	19,492,748	3,114,175
41,117,750	44,076,477	43,585,906	54,242,497	37,260,510
11,711,100		10,000,000		
8,588,160	9,350,340	7.060.040	7 601 067	E 224 220
0,000,100	9,330,340	7,960,848	7,681,967	5,331,320
\$ 171,421,066	\$ 156,706,032	\$ 147,209,679	\$ 157,233,728	\$ 126,428,276
Ψ 17 1,72 1,000	Ψ 100,100,002	Ψ 147,200,070	Ψ 101,200,120	Ψ 120,720,270

#### GOVERNMENTAL FUNDS EXPENDITURES AND DEBT SERVICE RATIO

LAST TEN FISCAL YEARS

	0044	2040	2000	2000	2007
	2011	2010	2009	2008	2007
Current:					
Instruction					
Regular programs	\$ 57,361,718	\$ 59,863,578	\$ 55,162,518	\$ 56,372,911	\$ 52,383,030
Special programs	25,133,286	27,660,006	24,817,364	24,827,106	24,470,472
Other instructional programs	15,263,802	13,516,832	13,252,395	10,791,287	9,799,101
State retirement contributions	20,958,982	21,867,065	15,535,871	11,508,764	7,583,744
State retirement contributions	20,930,962	21,007,003	10,000,071	11,000,704	7,383,144
Total instruction	118,717,788	122,907,481	108,768,148	103,500,068	94,236,347
Supporting Services					
Pupils	14,335,177	14,291,735	13,179,214	11,563,610	11,276,343
Instructional staff	4,889,261	5,552,406	5,336,061	3,907,820	3,283,806
General administration	2,182,834	1,729,699	3,427,981	1,639,909	1,829,186
School administration	13,106,096	13,201,130	12,397,250	9,980,782	8,641,165
Business	7,928,079	8,218,642	7,293,988	6,940,120	6,460,534
Transportation	11,411,772	12,904,732	13,476,224	13,429,569	11,735,764
Operations and maintenance	16,853,015	18,564,423	20,816,223	20,181,532	19,615,102
Central	6,927,108	6,018,863	5,779,787	4,631,263	3,263,781
Other supporting services	148,526	194,191	63,015	26,658	
Total supporting services	77,781,868	80,675,821	81,769,743	72,301,263	66,105,681
11-, var a meta da antida di attributa a part		***************************************			
Payments to other districts and					
gov't units - excluding special					
education	12,871,520	12,363,769	10,691,921	9,875,813	1,367,834
Total current	209,371,176	215,947,071	201,229,812	185,677,144	161,709,862
Other:					
Debt service:					
Principal	7,578,761	9,064,378	11,610,582	10,538,593	9,619,943
Interest	14,767,044	15,130,357	13,507,881	10,064,296	7,717,864
Capital outlay	4,106,705	15,789,817	40,266,066	63,345,936	65,318,879
·				02 040 025	82,656,686
Total Other	26,452,510	39,984,552	65,384,529	83,948,825	02,000,000
Total	\$ 235,823,686	\$ 255,931,623	\$ 266,614,341	\$ 269,625,969	\$ 244,366,548
Debt service as a percentage					
of noncapital expenditures	9.64%	10.08%	11.10%	9.99%	9.68%

	2006	2005		2004		2003		2002
æ	50 000 040	Ф 47.004.4 <del>7</del> 0	Φ.	40 500 040	Φ	EO 400 OF 7	ф	~~ 0~~ 000
\$	52,228,340	\$ 47,894,472	\$	46,598,618	\$	59,188,257	\$	55,857,908
	24,586,059 8,454,227	24,168,040 7,661,583		19,943,518 6,443,807		15,790,307		14,480,699
	5,072,812	8,206,086		9,183,917		6,478,557 1,481,508		7,840,270 1,250,994
_	0,012,012		*****	0,100,017		1,401,000		1,200,004
	90,341,438	87,930,181		82,169,860	_	82,938,629	_	79,429,871
	7,526,445	7,780,307		9,782,959		8,078,267		7,887,921
	2,827,744	3,248,272		3,074,103		2,821,053		2,224,448
	2,602,677	2,669,920		1,312,448		2,027,606		1,142,386
	8,347,994	7,905,822		7,248,698		7,055,788		6,937,733
	5,806,034	5,436,215		6,839,127		5,261,031		4,916,703
	11,269,781	9,879,597		9,270,943		8,091,237		7,032,979
	16,696,253	12,659,715		11,634,257		10,914,361		9,778,922
	2,313,623	1,597,164		1,314,698		1,333,976		1,400,793
			_		_	5,197,791		7,561,553
	57,390,551	51,177,012	_	50,477,233	******	50,781,110		48,883,438
	1,243,679	1,532,212		1,435,965		1,239,568		1,231,120
	148,975,668	140,639,405		134,083,058		134,959,307		129,544,429
	9,754,016	7,642,505		6,319,340		3,885,517		2,099,522
	6,649,370	4,908,378		6,330,441		6,268,840		7,706,326
	9,333,365	14,487,150		18,425,373	_	43,860,573		38,693,750
	25,736,751	27,038,033	_	31,075,154		54,014,930	*******	48,499,598
<u>\$</u>	174,712,419	\$ 167,677,438	\$	165,158,212	\$	188,974,237	\$	178,044,027
	9.92%	8.19%		8.62%		7.00%		7.04%

### OTHER FINANCING SOURCES AND USES AND NET CHANGE IN FUND BALANCES

LAST TEN FISCAL YEARS

	2011	2010	2009	2008	2007
Excess of revenues over (under) expenditures	\$ (176,413)	\$ (11,580,014)	\$ (41,466,606)	\$ (60,707,571)	\$ (51,815,538)
Other financing sources (uses)					
Principal on bonds sold	16,750,000	-	65,290,000	-	104,680,000
Premium on bonds sold	-	_	2,400,861	-	11,917,967
Discount on bonds sold	(313,804)	_	-	-	-
Anticipation Warrants Premium	-	-	-	-	-
Accrued interest on bonds sold	-	<u></u>	-	-	190,211
Payments to escrow agent	(16,590,974)	-	(20,866,031)	-	•
Sale of capital assets	-	_	10,100	-	115,700
Other debt proceeds	943,599	3,486,809	2,259,006	200,940	1,892,078
Other	-	-	-	-	-
Transfers in	1,449,457	1,627,169	6,700,992	3,272,304	2,455,711
Transfers out	(1,449,457)	(1,627,169)	(6,700,992)	(3,272,304)	(2,455,711)
Total	788,821	3,486,809	49,093,936	200,940	118,795,956
Net change in fund balances	\$ 612,408	\$ (8,093,205)	\$ 7,627,330	\$ (60,506,631)	\$ 66,980,418

	2006	2005	2004	2003	2002		
\$	(3,291,353)	\$ (10,971,406)	\$ (17,948,533)	\$ (31,740,509)	\$ (51,615,751)		
	96,660,000	-	-	-	36,776,726		
	6,152,503	-	-	-	<del>-</del>		
	-	- 		-	128,440		
	428,052	_	_	_	120,440		
	(65,745,640)		_	_	_		
	(00,7, 10,0 10)	_	_	_	-		
	2,265,847	5,404,629	-	-	_		
	-		60,123	_	57,827		
	7,374,920	-	-	85,999	74,167		
	(7,374,920)			(85,999)	(74,167)		
	39,760,762	5,404,629	60,123		36,962,993		
<u>\$</u>	36,469,409	\$ (5,566,777)	\$ (17,888,410)	\$ (31,740,509)	\$ (14,652,758)		

# ASSESSED VALUATION AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY

LAST TEN LEVY YEARS

LEVY			ASSES	SED	VALUATION				
YEAR	F	RESIDENTIAL	 FARMS	C	OMMERCIAL		NDUSTRIAL	R	AILROAD
2010	\$	2,699,055,714	\$ 41,401,423	\$	519,911,869	\$	232,015,042	\$	1,059,433
2009		2,885,805,572	43,325,365		618,860,606		234,846,078		696,825
2008		2,939,506,968	43,284,147		552,256,003		255,137,783		938,098
2007		2,806,636,849	40,813,610		507,486,016		223,932,466		579,571
2006		2,508,631,808	37,458,081		447,275,436		244,900,964		492,413
2005		2,291,907,995	36,926,817		413,177,538		185,943,194		492,181
2004		2,048,717,708	34,754,154		378,964,624		177,266,944		487,068
2003		1,835,622,559	34,382,625		307,595,310		160,926,149		413,589
2002		1,599,321,802	34,204,356		277,174,797		147,449,943		378,364
2001		1,434,648,967	35,079,932		255,893,149		136,382,701		388,626

Source: Cook, Kane, McHenry and DeKalb County Clerk's office.

Note: The County assesses property at approximately 33.3% of actual value for all types of real property. Estimated actual value is calculated by dividing assessed value by that percentage. Tax rates are per \$100 of assessed value. Information is presented for latest year available.

<sup>\*</sup>Represents a blended rate of Kane, McHenry, Cook and DeKalb counties.

TOTAL	TOTAL	ESTIMATED
ASSESSED	DIRECT	ACTUAL
VALUE	RATE*	VALUE
\$ 3,493,443,481	\$ 4.462	\$ 10,480,330,443
3,783,534,446	3.969	11,350,603,338
3,791,122,999	3.860	11,373,368,997
3,579,448,512	3.859	10,738,345,536
3,238,758,702	3.981	9,716,276,106
2,928,447,725	4.034	8,785,343,175
2,640,190,498	3.657	7,920,571,494
2,338,940,232	3.845	7,016,820,696
2,058,529,262	4.095	6,175,587,786
1,862,393,375	4.157	5,587,180,125

#### PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS

LAST TEN TAX LEVY YEARS

		2010	2009	2008	2007	2006
District direct rates*						
Educational	\$	3.0531	\$ 2.7848	\$ 2.7394	\$ 2.6825	\$ 2.7233
Tort immunity		-		**	0.0531	0.0575
Operations and maintenance		0.4024	0.3569	0.3556	0.3095	0.3248
Special education		0.0387	0.0343	0.0337	0.0330	0.0342
Bond and interest		0.6049	0.5240	0.4823	0.4773	0.4791
Transportation		0.1941	0.1714	0.1294	0.1749	0.1733
Illinois municipal retirement		0.0862	0.0584	0.0491	0.0467	0.0740
Social Security		0.0862	0:0584	0.0609	0.0560	0.0740
Working cash		0.0005	0.0001	0.0369	0.0378	0.0394
Prev. year adjustment		0.0046	_(0.0194)	(0.0235)	0.0036	0.0009
Total direct	_	4.4707	3.9687	3.8638	3.8745	3.9805
Overlapping rates						
Kane County	\$	0.3336	\$ 0.3336	\$ 0.3336	\$ 0.3322	\$ 0.3452
Kane County forest preserve		0.1932	0.1932	0.1932	0.1974	0.1747
Dundee Township		0.1415	0.1415	0.1415	0.1440	0.1292
Dundee Township Library District		0.1273	0.1273	0.1273	0.1279	0.1327
Dundee Township Park District		0.3648	0.3648	0.3648	0.3716	0.3898
Dundee Township Road District		0.0673	0.0673	0.0673	0.0679	0.0707
Village of Carpentersville		1.3316	1.3316	1.3316	1.3319	1.3221
Village of East Dundee		0.4308	0.4308	0.4308	-	_
Community College #509	_	0.3953	0.3953	0.3953	0.3406	0.3398
Total direct and overlapping rate	\$	7.8561	\$ 7.3541	\$ 7.2492	\$ 6.7879	\$ 6.8847

<sup>\*</sup>Represents only Kane County. District's total direct rate is a blended rate of Kane, McHenry, Cook and DeKalb counties.

Note: Equivalent to \$402.8864 per \$10,000 equalized assessed property valuation. Public Act 94-0976m effective June 30, 2006 provides that the only ceiling on a particular tax rate is the ceiling set by statute above which the rate is not permitted to be further increased by referendum or otherwise.

Note: A total tax rate of \$7.0687 results in a tax bill of \$706.87 per \$10,000 of equalized assessed valuation.

Source: Kane County Clerk's Office

	2005		2004		2003	2002		2001
\$	3.2500	\$	2.4530	\$	2.6301	\$ 2.7000	\$	2.7000
	0.0005		0.0427		-	0.1399		0.1259
	0.0122		0.3750		0.3653	0.3750		0.3750
	0.0400		0.0352		0.0390	0.0400		0.0400
	0.4426		0.4794		0.5192	0.5833		0.4691
	0.1359		0.1359		0.1948	0.2000		0.2000
	0.0770		0.0683		0.0460	0.0210		0.0800
	0.0770		0.0683		0.0461	0.0211		0.0900
	0.0005		0.0005		0.0005	0.0500		0.0350
_	(0.0067)	_	0.0340			 (8000.0)		0.0004
	4.0290		3.6923	_	3.8410	 4.1295		4.1154
\$	0.3367	\$	0.3467	\$	0.3578	\$ 0.4292	\$	0.4529
	0.1905		0.1432		0.1270	0.1395		0.1520
	0.1608		0.1705		0.1803	0.1904		0.1969
	0.1361		0.1416		0.1502	0.1608		0.1673
	0.4049		0.4341		0.3987	0.4028		0.4241
	0.0730		0.0770		0.0825	0.0887		0.0934
	1.3367		1.2400		1.2413	1.2799		1.2128
	-		-		-	-		-
_	0.4011	_	0.4154		0.3854	 0.3636	_	0.3721
•	w							
\$	7.0688	\$	6.6608	\$	6.7642	\$ 7.1844	\$	7.1869

#### PRINCIPAL PROPERTY TAXPAYERS IN THE DISTRICT

CURRENT YEAR AND TEN YEARS AGO

Taxpayer	2010 EQUALIZED ASSESSED VALUATION*	PERCENTAGE OF TOTAL 2010 EQUALIZED ASSESSED VALUATION
Sears D 768 B2 109A (Cook Co.)	\$ 207,423,279	5.81%
Attn: Terry kemp (Cook Co.)	32,546,562	0.91%
In Retail Fund Algonquin Commons LLC (Kane Co.)	29,160,373	0.83%
Spring Hill Mall (Kane Co.)	26,896,121	0.75%
Thompson Property Tax (Cook Co.)	21,109,474	0.59%
South Barrington Arboretum (cook)	18,808,282	0.53%
Cabelas Inc. (Cook Co)	18,052,497	0.51%
John B SanFilippo & Sons, Inc.(Kane Co.)	17,169,353	0.50%
Transamerica Comm Fin (Cook Co.)	16,323,329	0.46%
Sherman Hospital (Kane Co)	11,407,339	0.32%
Total	\$ 398,896,609	11.21%

<sup>\*</sup> Most current available

Source: Offices of the County Clerks and Assessors, Kane, McHenry and Cook Counties, Illinois. Note: Used 2009 Cook County information because 2010 was not available.

Taxpayer	,	2000 EQUALIZED ASSESSED /ALUATION	PERCENTAGE OF TOTAL 2000 EQUALIZED ASSESSED VALUATION
Spring Hill Mall Partners	\$	16,761,371	0.99%
Huntley Factory Shops Limited Partnership		7,684,101	0.45%
FCC National Bank		5,156,760	0.30%
Matsushita Electric Corporation of America		3,851,001	0.23%
Home Depot USA, Inc.		3,368,050	0.20%
Combined Metals of Chicago, LLC		3,362,971	0.20%
NTN Elgin Corporation		3,211,458	0.19%
River Pointe of Algonquin		3,027,886	0.18%
Harris Bank, TR 11-5069		2,851,538	0.17%
Elgin Hotel, LLC		2,801,448	0.17%
Total	\$	52,076,584	3.07%

Note: Used 2000 information because 2001 was not available.

### PROPERTY TAX LEVIES AND COLLECTIONS

LAST TEN LEVY YEARS

	TAXES LEVIED	COLLECTED FISCAL YEAR	WITHIN THE OF THE LEVY	COLLECTIONS IN	TOTAL COLLEC	TIONS TO DATE
LEVY	FOR THE		PERCENTAGE	SUBSEQUENT		PERCENTAGE
YEAR	LEVY YEAR	AMOUNT	OF LEVY	YEARS	AMOUNT	OF LEVY
				<del></del>		
2010	\$ 159,003,797	\$ 68,102,003	42.8%	\$ -	\$ 68,102,003	42.8%
2009	150,051,854	64,158,653	42.8%	85,893,201	150,051,854	100.0%
2008	146,482,216	67,801,038	46.3%	78,681,178	146,482,216	100.0%
2007	136,139,189	66,173,972	48.6%	69,965,217	136,139,189	100.0%
2006	128,052,361	60,737,310	47.4%	67,315,051	128,052,361	100.0%
2005	117,976,403	51,154,907	43.4%	65,349,026	116,503,933	98.8%
2004	97,134,904	42,852,605	44.1%	54,282,299	97,134,904	100.0%
2003	90,297,540	37,193,575	41.2%	52,890,961	90,084,536	99.8%
2002	84,313,313	39,675,205	47.1%	44,638,108	84,313,313	100.0%
2001	77,428,038	N/A	N/A	N/A	72,284,638	93.4%

Source: Cook, Kane, McHenry and DeKalb County Clerk's office.

RATIO OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

YEAR	GENERAL OBLIGATION BONDS	ı	ISTALLMENT PURCHASE GREEMENTS	TE	ISBE CHNOLOGY LOANS	CERTIFICATES OF PARTICIPATION	TE	LEPHONE LEASE
2011	\$ 340,786,432	\$	2,320,358	\$	•	\$ ~	\$	-
2010	340,200,460		2,574,613		-	-		
2009	341,604,257		3,136,467		-	-		_
2008	299,112,206		3,659,416		35,128	**		~
2007	302,268,956		4,145,163		102,985	-		-
2006	200,107,317		4,737,508		191,358	•		-
2005	166,848,937		5,122,334		40,638	-		
2004	168,213,417		-		60,123	310,000		-
2003	145,661,076		-		-	950,000		69,340
2002	149,546,593		-		-	1,560,000		152,548

Note: See Demographic and Economic Statistics table for personal and population data.

CAPITAL LEASES	TOTAL	PERCENTAGE OF PERSONAL INCOME	DEB.	ANDING T PER PITA
\$ 3,002,124 4,363,031 3,243,746 2,562,245 3,244,936 1,823,441 219,790	346,108,914 347,138,104 347,984,470 305,368,995 309,762,040 206,859,624 172,231,699 168,583,540 146,680,416 151,259,141	5.40% 5.42% 5.43% 4.77% 4.99% 3.33% 2.56% 2.50% 2.18% 2.25%		3,712 3,723 3,732 3,275 3,322 2,218 1,847 1,808 1,573 1,622



### RATIOS OF GENERAL BONDED DEBT OUTSTANDING

LAST TEN FISCAL YEARS

FISCAL YEAR	GENERAL BONDED DEBT	<i>p</i>	LESS: AMOUNTS AVAILABLE TO REPAY PRINCIPAL	NET GENERAL BONDED DEBT	PERCENTAGE OF NET GENERAL BONDED DEBT TO ESTIMATED ACTUAL VALUATION	NET GEN BONDED PER CA	DEBT
2011	\$ 340,786,432	\$	12,639,289	\$ 328,147,143	3.13%	\$	3,519
2010	340,200,460		11,954,687	328,245,773	2.89%		3,520
2009	341,604,257		14,579,061	327,025,196	2.88%		3,507
2008	299,112,206		15,325,518	283,786,688	2.64%		3,043
2007	302,268,956		17,489,158	284,779,798	2.93%		3,054
2006	200,107,317		8,065,410	192,041,907	2.19%		2,059
2005	166,848,937		7,853,487	158,995,450	2.01%		1,705
2004	168,213,417		7,426,254	160,787,163	2.29%		1,724
2003	145,661,076		6,938,030	138,723,046	2.25%		1,488
2002	149,546,593		5,003,842	144,542,751	2.59%		1,550

Note: See Demographic and Economic Statistics table for personal and population data.

#### COMPUTATION OF DIRECT AND OVERLAPPING DEBT

JUNE 30, 2011

GOVERNMENTAL JURISDICTION	DEBT OUTSTANDING		OVERLAPPING PERCENT	NET DIRECT AND OVERLAPPING DEBT
				······································
Overlapping debt: County				
Cook County*	\$ 3,149,010,000		0.040%	1,259,604
Cook County Forest Preserve*	101,935,000		0.040%	40,774
DeKalb County	5,035,000	(8)	0.010%	504
Kane County	2,425,000		16.570%	401,823
Kane County Forest Preserve District	239,960,866		16.570%	39,761,515
McHenry County Conservation District	142,330,000	(*)	11.110%	15,812,863
School Districts	400 404 705	(1)(0)(0)(7)	00.5000/	40.005.004
Community College District No. 509*	162,404,765	(1)(2)(6)(7)	26.530%	43,085,984
Park Districts Cary			3.019%	
	3,705,000	(3)	0.390%	14,450
Crystal Lake Dundee Township*	3,705,000 1,725		9.630%	14,450
Genoa Township Park District	1,720	(3)	0.141%	100
Hampshire	140.000		93.670%	131,138
Hoffman Estates*	7,900,000	(1)(3)	2.730%	215,670
Huntley	10,725,000		1.000%	107,250
South Barrington*	675,000		3.390%	22,883
Municipalities				
Algonquin	14,580,000	(3)	88.970%	12,971,826
Barrington Hills*	1,955,000	. ,	4.090%	79,960
Carpentersville	39,785,000		91.780%	36,514,673
Crystal Lake	26,275,000		0.021%	5,518
Elgin*	116,471,002	(4)	8.200%	9,550,622
Barrington	<del>-</del>		84.843%	=
Hoffman Estates*	111,610,000		2.820%	3,147,402
Huntley			4.360%	-
Lake in the Hills	7,980,000	(1)(3)	3.810%	304,038
South Barrington*	6,465,000		3.350%	216,578
West Dundee	12,320,000		100.000%	12,320,000
Special Service Areas	005.000		100 0000/	205 200
Hampshire SSA #5	295,000		100.000%	295,000
Pingree Grove SSA #1	55,000,000		100.000%	55,000,000
Gilberts SSA #15	11,000,000		100.000%	11,000,000
Sought Barrington SSA #3	6,580,000		100.000%	6,580,000
Gilberts SBA #9	25,265,000		100.000% 100.000%	25,265,000
Hampshire SBA # 9 Pringree Grove SBA # 2	2,400,000 22,918,000		100.000%	2,400,000 22,918,000
·	22,010,000		100.00078	22,010,000
Library Districts Algonquin	\$ 5,385,000		74,453%	\$ 4,009,294
Gail Borden*	23,095,000		2.100%	484,995
Poplar Creek Library District	21,290,000		3.280%	698,312
Huntley	350,000		0.880%	3,080
<i>M</i> iscellaneous				
Dundee Township	11,370,000		95.534%	10,862,216
Metropolitan Sanitary District of Greater Chicago*	2,493,150,090	(5)	0.040%	997,260
Total overlapping debt				316,478,396
Direct debt:				
Community Unit School District 300	313,423,574		100.000%	313,423,574
Total Direct and Overlapping Debt				\$ 629,901,970

COMPUTATION OF DIRECT AND OVERLAPPING DEBT

JUNE 30, 2011

NET DIRECT
AND
DEBT OVERLAPPING OVERLAPPING
GOVERNMENTAL JURISDICTION OUTSTANDING PERCENT DEBT

- \*Cook County 2009 Equalized Assessed Values used, as Cook County's 2010 EAV's were not available when this statement was prepared..
- (1) Excludes installment contracts, debt certificates, agreements, certificates of participation and notes.
- (2) Excludes bonds issued through the City of Elgin
- (3) Excludes principal amounts of outstanding General Obligation Alternate Revenue Source Bonds which are expected to be paid from sources other than general taxation.
- (4) Excludes self-supporting debt.
- (5) Includes revolving loan fund bonds with the IEPA.
- (6) Includes original principal amounts of outstanding General Obligation Capital Appreciation Bonds.
- (7) Includes that portion of the Public Building Commission's outstanding bonds that applies to the College District and is payable from lease agreements secured by ad valorem taxes on all taxable property in the College District.
- (8) Includes that portion of the Public Building Commission's outstanding bonds that applies to the County and is payable from lease agreements secured by ad valorem taxes on all taxable property in the County. In DeKalb County includes health care facility lease.

Sources: Offices of the County Clerk of Kane, McHenry, Cook and DeKalb Counties and the finance officers of various taxing districts

# LEGAL DEBT MARGIN INFORMATION

LAST TEN FISCAL YEARS

Legal Debt Margin	Calculation for	r Fiscal Yea	2009
-------------------	-----------------	--------------	------

2010 Assessed Valuation	\$ 3,493,443,481	
Debt Limit - 13.8% of Assessed Valuation		\$ 482,095,200
Total Debt Outstanding	\$ 346,108,914	
Less: Exempted Debt	 33,466,733	
Net Subject to 13.8% Limit		 312,642,181
Total Debt Margin		\$ 169,453,019

	Fiscal Year							
		2011		2010		2009		2008
Debt Limit Total Net Debt Applicable to Limit	\$	482,095,200 312,642,181	\$	522,127,754 316,096,892	\$	523,174,974 319,564,578	\$ _	493,963,895 267,442,141
Legal Debt Margin	\$	169,453,019	\$	206,030,862	<u>\$</u>	203,610,396	\$	226,521,754
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit		65%		61%		61%		54%

Fiscal Year

2007	2006	2005	2004	2003	2002
\$ 446,948,701 273,986,906	\$ 404,125,786 173,793,033	\$ 364,346,289 142,289,448	\$ 322,773,752 142,289,448	\$ 284,077,038 146,680,416	\$ 257,010,286 151,259,168
\$ 172,961,795	\$ 230,332,753	\$ 222,056,841	\$ 180,484,304	\$ 137,396,622	\$ 105,751,118
61%	43%	39%	44%	52%	59%

### **DEMOGRAPHIC AND ECONOMIC STATISTICS**

LAST TEN YEARS

YEAR	POPULATION	PERSONAL INCOME*	 PER CAPITA PERSONAL INCOME	UNEMPLOYMENT RATE
2011	93,253	\$ 6,404,600,608	\$ 68,680	9.80%
2010	93,253	6,404,600,608	68,680	10.30%
2009	93,253	6,404,600,608	68,680	10.30%
2008	93,253	6,404,600,608	68,680	6.30%
2007	93,253	6,206,733,174	66,558	4.80%
2006	93,253	6,206,733,174	66,558	4.20%
2005	93,253	6,734,612,425	72,219	5.73%
2004	93,253	6,734,612,425	72,219	5.14%
2003	93,253	6,734,612,425	72,21 <del>9</del>	4.78%
2002	93,253	6,734,612,425	72,219	4.20%

Source of Information: U.S. Census Bureau and Illinois Bureau of Employment Security

<sup>\*</sup> Estimated District total personal income using Kane County.

#### PRINCIPAL EMPLOYERS

CURRENT YEAR AND NINE YEARS AGO

2011		
EMPLOYER	EMPLOYEES	PERCENTAGE OF TOTAL EMPLOYMENT
Sears Roebuck & Co.	6,000	31.0%
AT&T	4,000	20.7%
Sherman Hospital	2,200	11.4%
Community Unit School District 300	1,913	9.9%
Provena St. Joseph	1,330	6.9%
St. Alexius Medical Center	1,225	6.3%
Siemens Medical Systems	950	4.9%
GE Financial	800	4.1%
Automatic Data Processing	500	2.6%
Otto Engineering Inc.	440	2.3%
	19,358	

Source: 2010 Illinois Manufacturers and 2010 Services Directories

Note: Not all of the employers shown are located in the District. The purpose of this exhibit is to represent large area employers that may employ residents of the District.

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EMPLOYER	EMPLOYEES	PERCENTAGE OF TOTAL EMPLOYMENT
Sears Roebuck & Company	6,000	18.4%
Community Unit School District 300	2,000	6.1%
McWhorter Technologies, Inc. (2 locations)	650	2.0%
Revcor, Inc.	400	1.2%
Otto Engineering, Inc	375	1.1%
Haeger Potteries	250	0.8%
Bulk Lift Internatinoal, Inc.	220	0.7%
Schiffmayer Plastics Corporation	200	0.6%
Crystal Die and Mold, Inc.	160	0.5%
Marpac, Inc.	146	0.4%
	10,401	31.9%

Source: 2000 Illinois Manufacturers and 2000 Services Directories. Estimate of 2002, as 2002 information not available.

### NUMBER OF EMPLOYEES BY TYPE

LAST TEN FISCAL YEARS

	2010 - 2011	2009 - 2010	2008 ~ 2009	2007 - 2008	2006 - 2007
Administration:					
District Administrators	16	16	15	11	13
Elementary Principals	16	16	16	16	14
Secondary Principals	10	10	10	10	9
Assistant Principals	29	29	28	28	26
Department Heads	18	18	15	_	_
Total administration	89	89	84	65	62
Teachers:					
Elementary Classroom Teachers	378	416	425	420	415
Secondary Classroom Teachers	488	539	521	508	498
Support Staff	165	171	160	142	126
Special Ed Classroom Teachers	218	220	213	209	202
Long Term Certified Substitutes	-	**	-	-	-
Teach Coordinators		~			-
Total teachers	1,249	1,346	1,319	1,279	1,241
Other supporting staff:					
Administrators*	8	9	7	6	5
Support Staff - Non Union	128	111	97	83	78
Secretaries	91	95	92	75	71
Custodians	147	155	146	121	113
Aides	378	403	380	374	351
Transportation	_	<del>-</del>	-	-	198
Hourly	44	44	47	41	43
Total support staff	796	817	769	700	859
Total staff	2,134	2,252	2,172	2,044	2,162

<sup>\*</sup>Prior to 2004, included with Support Staff - Non Union.

Source of Information: District Personnel Records

2005 - 2006	2004 - 2005	2003 - 2004	2002 - 2003	2001 - 2002
12	11	11	13	8
14	14	14	14	14
9	9	9	9	7
22	22	20	29	34
57	56	54	65	63
368	353	320	382	392
433	411	392	436	438
433 117	125	117	430 86	430 87
182	178	171	208	
19	10	7	∠06 12	189
19	10	,	5	<del>-</del>
	4.077	4.007		4 400
1,119	1,077	1,007	1,129	1,106
6	5	_	<u>.</u>	***
77	69	85	78	73
64	63	62	62	59
110	107	108	106	106
334	344	329	377	374
195	227	219	213	186
43	39	41	42	39
829	854	844	878	837
2,005	1,987	1,905	2,072	2,006

### **OPERATING INDICATORS BY FUNCTION**

LAST TEN FISCAL YEARS

FISCAL YEAR	ENROLLMENT	_	PERATING PENDITURES*	 COST PER PUPIL	PERCENTAGE CHANGE	EXPENSES	 COST PER PUPIL
2011	19,959	\$	213,684,495	\$ 10,706	-5.18%	\$ 237,714,081	\$ 11,910
2010	19,694		222,372,170	11,291	10.05%	240,127,589	12,193
2009	19,628		201,383,517	10,260	5.77%	223,471,333	11,385
2008	18,990		184,199,617	9,700	17.09%	204,822,865	10,786
2007	19,119		158,374,483	8,284	4.02%	178,221,746	9,322
2006	18,689		148,835,154	7,964	-0.66%	161,867,952	8,661
2005	18,273		146,491,929	8,017	5.17%	157,209,742	8,603
2004	18,173		138,535,894	7,623	-0.35%	161,069,478	8,863
2003	17,693		135,346,240	7,650	3.18%	N/A	N/A
2002	17,194		127,471,895	7,414	N/A	N/A	N/A

Source: "Community Unit School District 300 Enrollment Study with Projections" by Ehlers & Associates dated February, 2005

<sup>\*</sup>Represents exependitures within the operating funds: General, Operations and Maintenance, Transportation, and Municipal Retirement/Social Security Funds.

Y		
PERCENTAGE CHANGE	TEACHING STAFF	PUPIL - TEACHER RATIO
-2.32%	1,249	16.0
7.10%	1,346	14.6
5.55%	1,319	14.9
15.70%	1,279	14.8
7.63%	1,241	15.4
0.67%	1,119	16.7
-2.93%	1,077	17.0
N/A	1,007	18.0
N/A	1,129	15.7
N/A	1,106	15.5

# SCHOOL BUILDING INFORMATION

LAST TEN FISCAL YEARS

	2011	2010	2009	2008	2007
Dundee-Crown High School					
Square Feet	318,054	318,054	318,054	318,054	294,500
Capacity (Students)	2,500	2,500	2,500	2,500	2,200
Enrollment	2,517	2,416	2,478	2,481	2,459
Jacobs High School					
Square Feet	316,452	316,452	316,452	316,452	275,285
Capacity (Students)	2,500	2,500	2,500	2,500	2,200
Enrollment	2,272	2,321	2,435	2,455	2,346
Hampshire High School					
Square Feet	392,000	392,000	392,000	392,000	0
Capacity (Students)	2,500	2,500	2,500	2,500	0
Enrollment	1,062	1,005	876	0	0
Hampshire Middle School					
Square Feet	121,600	121,600	121,600	121,600	121,600
Capacity (Students)	1,176	1,176	1,176	1,176	1,176
Enrollment	713	680	647	1,175	1,094
Algonquin Middle School					
Square Feet	78,652	78,652	78,652	76,430	76,430
Capacity (Students)	756	756	756	756	756
Enrollment	562	548	505	561	605
Carpentersville Middle School	<del></del>				<del> </del>
Square Feet	106,953	106,953	106,953	106,953	106,953
Capacity (Students)	1,372	1,372	1,372	1,372	1,372
Enrollment	661	620	689	689	696
Dundee Middle School					
Square Feet	125,092	125,092	98,036	98,036	98,036
Capacity (Students)	1,148	1,148	1,148	1,148	1,148
Enrollment	957	959	877	967	981
Lakewood School					
Square Feet	74,620	74,620	74,620	74,620	74,620
Capacity (Students)	980	980	980	980	980
Enrollment	763	675	719	682	775
Westfield Community School		············			
Square Feet	203,094	203,094	175,215	175,215	175,215
Capacity (Students)	1,764	1,764	1,764	1,764	1,764
Enrollment	1,648	1,727	1,726	1,745	1,752
Algonquin Lakes Elementary		· · -			
Square Feet	65,113	65,113	65,113	65,113	65,113
Capacity (Students)	756	756	756	756	756
Enrollment	589	591	517	487	522

2006	2005	2004	2003	2002
294,500	294,500	294,500	294,500	294,500
2,200	2,200	2,200	2,200	2,200
2,530	2,480	2,455	2,338	2,200
275,285	275,285	275,285	275,285	275,285
2,200	2,200	2,200	2,200	2,200
2,242	2,069	2,009	1,984	1,984
0	0	0	0	0
0	0	0	0	0
0	0	0	0	0
121,600	121,600	121,600	121,600	121,600
1,176	1,176	1,176	1,176	1,176
1,034	988	895	816	717
76,430	76,430	76,430	76,430	72,388
756	756	756	756	672
636	546	509	549	698
106,953	106,953	106,953	106,953	106,953
1,372	1,372	1,372	1,372	1,372
625	674	818	777	1,096
98,036	98,036	98,036	98,036	98,036
1,148	1,148	1,148	1,148	1,148
945	914	882	774	952
74,620	74,620	74,620	74,620	74,620
980	980	980	980	980
796	831	830	781	628
175,215	175,215	175,215	175,215	175,215
1,764	1,764	1,764	1,764	1,764
1,770	1,814	1,807	1,808	1,984
65,113	65,113	65,113	65,113	0
756	756	756	756	0
548	552	539	525	0

# SCHOOL BUILDING INFORMATION

LAST TEN FISCAL YEARS

	2011	2010	2009	2008	2007
Dundee Highlands Elementary					
Square Feet	40,900	40,900	40,900	40,900	40,900
Capacity (Students)	560	560	560	560	560
Enrollment	420	415	401	419	461
Eastview Elementary					
Square Feet	62,018	62,018	62,018	62,018	62,018
Capacity (Students)	728	728	728	728	728
Enrollment	422	440	471	474	463
Gilberts Elementary					
Square Feet	68,134	68,134	68,134	68,134	(
Capacity (Students)	750	750	750	750	(
Enrollment	791	738	702	584	(
Golfview Elementary					
Square Feet	52,455	52,455	45,266	45,266	45,266
Capacity (Students)	672	672	672	672	672
Enrollment	687	669	612	608	615
Hampshire Elementary					
Square Feet	43,937	43,937	43,937	43,937	43,937
Capacity (Students)	672	672	672	672	672
Enrollment	375	396	382	415	639
Lake in the Hills Elementary					
Square Feet	50,200	50,200	50,200	50,200	50,200
Capacity (Students)	728	728	728	728	728
Enrollment	476	498	512	493	533
Liberty Elementary					
Square Feet	79,810	79,810	79,810	79,810	79,810
Capacity (Students)	980	980	980	980	980
Enrollment	827	773	751	695	1,025
Lincoln Prairie Elementary					
Square Feet	62,634	62,634	62,634	62,634	62,634
Capacity (Students)	728	728	728	728	728
Enrollment	501	493	529	524	569
Meadowdale Elementary					
Square Feet	40,927	40,927	40,927	40,927	40,927
Capacity (Students)	644	644	644	644	644
Enrollment	432	459	463	445	462
Neubert Elementary	65.515	00.040	00010		AA
Square Feet	62,010	62,010	62,010	62,010	62,010
Capacity (Students)	896	896	896	896	896
Enrollment	516	555	581	598	614

2006	2005	2004	2003	2002
40,900	40,900	40,900	40,900	40,900
560	560	560	560	560
462	469	441	472	429
62,018	62,018	62,018	62,018	62,018
728	728	728	728	728
483	468	471	512	511
0	0	0	0	(
0	0	0	0	(
0	0	0	0	(
45,266	45,266	45,266	45,266	43,760
672	672	672	672	672
614	606	599	612	732 
43,937	43,937	43,937	43,937	43,937
672	672	672	672	672
609	598	631	582	539 
50,200	50,200	50,200	50,200	49,200
728	728	728	728	728
576	554	597	622	712
79,810	79,810	69,530	69,530	0
980	980	756	756	0
953	889	784	641	0
62,634	62,634	62,634	62,634	0
728	728	728	728	0
574	568	578	536	0
40,927	40,927	40,927	40,927	33,717
644	644	644	644	644
487	468	440	414	581
62,010	62,010	62,010	62,010	62,010
896	896	896	896	896
581	615	654	688	887

# SCHOOL BUILDING INFORMATION

LAST TEN FISCAL YEARS

	2011	2010	2009	2008	2007
Parkview Elementary					
Square Feet	46,800	46,800	37,453	37,453	37,453
Capacity (Students)	532	532	532	532	532
Enrollment	517	425	339	331	333
Perry Elementary				<del></del>	·
Square Feet	76,262	76,262	76,262	76,262	76,262
Capacity (Students)	980	980	980	980	980
Enrollment	782	728	875	880	864
Sleepy Hollow Elementary			.,,		
Square Feet	45,997	45,997	45,997	45,997	45,997
Capacity (Students)	644	644	644	644	644
Enrollment	541	540	555	552	803
Wright Elementary					<u></u>
Square Feet	74,445	74,445	74,445	74,445	0
Capacity (Students)	750	750	750	750	0
Enrollment	496	497	446	248	0
deLacey Family Education Center					
Square Feet	38,644	38,644	38,644	38,644	38,644
Capacity (Students)	780	780	780	780	780
Enrollment	373	472	495	432	453
Oak Ridge School	· · ·				
Square Feet	9,350	9,350	9,350	9,350	9,350
Capacity (Students)	72	72	72	72	72
Enrollment	59	54	45	50	55
TOTALS					
Square Feet	2,656,153	2,656,153	2,584,682	2,047,881	1,983,160
Capacity (Students)	26,568	26,568	26,568	22,568	21,968
Enrollment	19,959	19,694	19,628	18,990	19,119

Source: District records.

2006	2005	2004	2003	2002
37,453	37,453	37,453	37,453	37,453
532	532	532	532	532
323	328	360	396	328
76,262	76,262	76,262	76,262	76,262
980	980	980	980	980
771	800	788	800	909
45,997	45,997	45,997	45,997	45,997
644	644	644	644	644
619	593	635	624	661
0	0	0	0	0
Ō	Ö	Ō	Ō	0
0	0	0	0	0
38,644	39,295	39,295	39,295	39,295
780	750	750	750	750
462	407	414	401	611
9,350	9,350	9,350	9,350	9,350
72	72	72	72	72
49	42	37	41	35
1,983,160	1,983,811	1,973,531	1,973,531	1,762,496
21,968	21,938	21,714	21,714	19,390
18,689	18,273	18,173	17,693	17,194

